



The Town of Niagara-On-The-Lake

Finance
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Report:	FC-19-002	Committee Date:	February 04, 2019
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Due in Council:	February 11, 2019
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Report To:	Finance Advisory Committee
Subject:	2019 Operating and Capital Budgets

1. RECOMMENDATION

It is respectfully recommended

- 1.1 Council approve the 2019 Capital Budget in the amount of \$9,470,750, as noted in "Appendix A" attached to this report;
- 1.2 Council receive the 10 year Capital forecast in the amount of \$71,754,350, as noted in "Appendix E" attached to this report;
- 1.3 The 2019 Operating Budget as noted in "Appendix I", attached to this report, which includes an operating levy of \$11,584,755 be approved;
- 1.4 The Clerk prepare the necessary by-law to set and levy the tax rates for the Town of Niagara-on-the-Lake's purposes, for Niagara Regional purposes, and for Educational purposes for the 2019 tax year after the 2019 Capital and Operating budgets have been approved.

2. PURPOSE / PROPOSAL

The purpose of this report is to review the revised draft budgets and seek Council's approval for the 2019 Operating and Capital Budgets.

3. BACKGROUND

Due to the 2018 Municipal Election, the budget process started in December, rather than November as in previous years. There has always been an effort to approve the budgets as early as possible, in order to take advantage of best tender pricing and meet legislated timelines.

A workshop was held on December 5th where the Treasurer provided Council members with information regarding the Operating Budget for 2019. The Operating Budget was presented to Council through report FC-18-009 at the December 10th COTW meeting, whereby staff put forward a proposed operating levy increase of 13.45% or an increase of \$1,453,537.

The following motions were approved at the December 10th COTW meeting:

Moved by Lord Mayor Betty Disero that the \$250,000.00 building permit surplus be phased in over three (3) years.

APPROVED.

Moved by Councillor Clare Cameron that staff provide a report and analysis on the feasibility of utilizing accrual accounting practices for the management and reporting of property taxes in the 2019 and subsequent annual Operating Budgets.

APPROVED.

Moved by Councillor John Wiens that staff provide a list and status of the current reserves to the end of 2018.

APPROVED.

At the December 17th Council Meeting the following motions were approved:

Moved by Councillor Gary Burroughs, seconded by Councillor Wendy Cheropita that the recommendation regarding accrual accounting for property taxes be amended to read 2018.

APPROVED.

Moved by Councillor Gary Burroughs, seconded by Councillor Clare Cameron that the working paper presenting the line-by-line review of the 2019 Budget be amended as follows:

- Staff rework the 2018 column using the best estimate for the year ended December 31, 2018
 - Staff rework the 2019 Line Item Budget using a review of 2016 Actuals, 2017 Actuals, and 2018 Estimates;
- And that this review be presented at January COTW meeting or special meeting as required.

APPROVED.

Moved by Councillor Gary Burroughs, seconded by Councillor Stuart McCormack that staff identify non-recurring expenses in the 2018 Actuals (i.e. Property Purchases, Settlements, or any other large expenses). These should be assigned to the appropriate Reserve before the 2019 consideration.

APPROVED.

Moved by Councillor Gary Burroughs, seconded by Councillor Erwin Wiens that staff prepare an accrual for 2018 Property Taxes as follows:

- Review the "Occupancy Permits"(assuming they are numerical) issued in the last quarter of 2018, and compare those to the "Final Supplemental" list from MPAC
- Request the property list from MPAC to December 31, 2018, that are still outstanding, and have not been processed as Supplemental.

APPROVED.

Moved by Councillor Al Bisback, seconded by Councillor Norm Arsenault Council directs staff to provide a detailed analysis of the impact in achieving a maximum of 4.5% of the *operating levy* , after adjusting for growth factors. Staff to provide impact assessments by Department, identify revenue opportunities and risk factors associated with achieving the target. Report expected by January COTW, or a special meeting of Council if required.

APPROVED.

Moved by Councillor Clare Cameron, seconded by Councillor Stuart McCormack that Council commit to ending the past practice of utilizing reserve funds to offset operating levy increases, and ensure that reserve funds are managed in an appropriate manner according to recommended best practices and sound accounting principles.

APPROVED.

The capital budget was presented through report FC-19-001 for the January 7th COTW meeting with a proposed capital program of \$11,797,750. The following motion was approved:

Moved by Councillor Care Cameron that Council direct staff to remove a list of particular projects from the Draft 2019 Capital Budget:

- i) C00470 - Colour Printer for Engineering Services
- ii) C01770 - Community Centre AV Improvements
- iii) C00506 - 2019 Miscellaneous Equipment
- iv) C01588 - Parks Small Equipment
- v) C01308 - Community Centre Table Replacement
- vi) C01589 - Simcoe Park Wading Pool Drain connection

DEFERRED.

Moved by Lord Mayor Betty Disero that the motion put forward by Councillor Clare Cameron be deferred until the Committee of the Whole Meeting on January 11, 2019.

APPROVED.

A special Committee of the Whole meeting was held on January 11th to further discuss the budgets with the following motions:

Moved by Councillor Clare Cameron that line item 666 - Irrigation Permits be increased from 201,000 to 220,000.

APPROVED.

Moved by Councillor Clare Cameron that line item 720 - Patching and Spray Patching Construction Materials be reduced from 18,000 to 13,000.

APPROVED.

Moved by Lord Mayor Betty Disero to remove the \$110,000 allocated to the operating budget to fund the Director of Corporate Services position; and that Council direct staff to report back to Council on the position.

APPROVED.

Moved by Councillor Norm Arsenault that Council propose a reduction in the transfer from operating to capital reserve by 450,000; and that staff be directed to report to Council with a list of projects they recommend for deferral, removal, etc.

APPROVED.

Moved by Councillor Norm Arsenault that line 1014 - Subdivision Application Fees be increase from 70,000 to 75,000 and line 1016- Zoning Application Fees be increased from 50 to 60,000.

APPROVED.

Direction was provided to staff to invite a Hydro representative to a future meeting to discuss Niagara Regional Broadband Network, to provide an update to Council on the Town's investment. A representative will be present at the February 4th COTW meeting.

At the Committee of the Whole meeting held on January 11th Council put forward recommendations to reduce the overall operating levy increase by \$815,000, bringing the increase down to 5.91%. Staff has been working to fulfil the intent of Councils motions in order to meet the overall goal of a 4.5% target which incorporates assessment growth.

4. DISCUSSION / ANALYSIS

4.1 Operating Budget

Staff has worked with the above directions from Council and arrived at a proposed Operating Budget with an Operating Levy increase of \$778,662 (7.21%) for a total levy of \$11,584,755, which after assessment growth translates into a 5.10% increase. For a 2018 average typical assessment of \$483,000 this translates into an estimated \$50 increase annually or 4.99% over the previous years tax bill for the Town's portion of property taxes. It is important to note that Operating Levy changes in terms of a percentage do not translate directly to the tax bill due to different tax classes and tax rates. At the January 11th Committee of the Whole meeting an average typical assessment of \$507,000 was used, however this was a typical average assessment for 2019 and was used in error.

For other levels of assessment, the following changes in the Town portion of tax dollars are projected:

\$750,000 a change of \$78 annually over the previous years tax bill.

\$1,000,000 a change of \$104 annually over the previous years tax bill.

Assessment growth in 2018 can offset up to \$227,675 in the 2019 Operating budget. A summary of the 2018 assessment growth calculation is provided in Appendix J.

4.1.1 Budget Line Motions

Various motions were made affecting individual line items within the Operating Budget. Some items have since been revised with further review of budget changes. These changes are still subject to Council approval.

- 320-2400-32000 (line 720) - Reduce construction materials by \$5,000, from \$18,000 to \$13,000.

- 310-3000-04400 (line 666) - Increase irrigation permit fee revenue by \$18,455 from \$201,545 to \$220,000.

This line was later changed in the 3 year review of actual and projections to be more in line with historical results and adding the Dee Road Debenture to the Irrigation Program (noted in FC-18-009). After adding the projected costs of the debenture the program was projecting a deficit. Irrigation is a rate supported program which is funded through a combination of fees and the Town providing a grant of \$100,000. The change does not impact the Operating Levy. This left three options for addressing the program deficit:

- (1) - Increase revenues in line with historical averages (recommended)
- (2) - Reduce large expenses to balance the program
- (3) - Increase the municipal grant provided, contributing to an increase in the overall operating levy

Or any combination of the above options. Further consultation is likely needed with the Irrigation Committee as the increased cost of the debenture will leave little in terms of Capital dollars available at the end of the year to transfer to the Irrigation Reserve. The Committee still has a planned project to occur at the Ontario Power Generation Site (approximately \$120,000) which will likely require revisiting their user fees to ensure that another debenture can be supported.

- 130-1075-10000 (line 243) & 130-1075-11001 (line 245) - Reduce salaries, wages, and benefits by a total of \$110,000 by eliminating the proposed Director of Corporate Services position. These lines were further analyzed and due to the position being eliminated there is no need to keep the balance of approximately \$45,000 in the 2019 Operating Budget. Increases were made for the position to remain a combined position under Corporate Services in an acting roll for \$5,000. for 2019.
- 100-9010-92901 (line 84) - Reduce the Transfer to Capital by \$450,000 from \$2,470,000 to \$2,020,000. The transfer to Capital is the primary funding mechanism for the Town's Capital Reserve and a major component of the capital program. The change was made to meet the target of 4.5%. Currently staff have only looked at reducing the Capital program in 2019 by a further \$450,000. These changes are discussed under section 4.2. Without a substitute funding source, staff will need to revisit the Capital Program and reduce the Capital program by \$450,000 each year moving forward.
- 450-1400-05550 (line 1014) - Increase Subdivision Application Fee revenue by \$5,000. Historical trends support this increase. Council passed an interim control by-law which may impact all Planning revenues in the next year to come. At this time it is uncertain what that impact will be.
- 450-1400-06000 (line 1016) - Increase Zoning Application Fee revenue by \$10,000. Historical trends support this increase. Council passed an interim control by-law which may impact all Planning revenues in the next year to come. At this time it is uncertain what that impact will be.
- 330-2000-04350 (line 905) - Increase Parking Violation revenue by \$15,000. Historical trends support this increase. This is a rate supported program and does

not impact the Operating Levy.

4.1.2 Guidance Motions

The following motions were made with respect to guiding the 2019 budget process:

- **that the \$250,000.00 building permit surplus be phased in over three (3) years.** In the 2019 budget, support from the Building Reserve will be phased in over the three years as noted in the motion. Opportunities exist if overall Planning revenues exceed targets and result in a surplus, where excess Building fees could be transferred back to the reserve and avoid the use of building funds. Alternate funding sources could be designated to address the issue in one year.
- **Avoid the use of reserve funding to offset the operating budget.** Some progress was made with reducing the use of reserve funds to offset the operating budget. Overall building funds (as noted above) and parking funds were reduced for the support of staffing expenses and the use of Parking funds for outside agencies such as the Historical Society. Increases for grant line items such as the Historical Society would normally be supported through the Parking Reserve, avoiding the use of the reserve increased the operating levy by \$51,255 (with the requested increase still subject to Council approval). Should Council not approve the increase or choose to fund from the Parking reserve, the Operating Levy would decrease by \$51,255 bringing the Operating increase down to 4.62% (4.53% for an average typical resident).

The following two motions are considered together:

- **That the working paper presenting the line-by-line review of the 2019 Budget be amended as follows:**
 - Staff rework the 2018 column using the best estimate for the year ended December 31, 2018
 - Staff rework the 2019 Line Item Budget using a review of 2016 Actuals, 2017 Actuals, and 2018 Estimates**And that this review be presented a January COTW meeting or special meeting as required.**
- **That staff identify non-recurring expenses in the 2018 Actuals (i.e. Property Purchases, Settlements, or any other large expenses). These should be assigned to the appropriate Reserve before the 2019 consideration.**

Staff have completed the above two motions. This has resulted in a massive reorganization of the budget. The changes are highlighted on an updated line-by-line budget that will be available in hardcopy at the Town Office by noon on Friday January 25th. Please notify the Treasurer to request a copy. Changes will be summarized and available at the open houses next week.

This has assisted in estimating a year end surplus in the ranges of \$200,000+. The year end surplus is usually allocated at the May COTW meeting. The surplus could be used to build the OMB reserve (LPAT) for pending planning matters such as the Randwood estate or improving the position of the Capital Reserve to reconsider deferred capital projects. Other preliminary results indicate that the \$150,000 from the

tax stabilization reserve can be transferred back to the reserve as the need for it does not exist. A balance of \$106,000 remains from the sale of the old Virgil Firehall, which according to the Town's reserve policy will be transferred to the Tax Stabilization Reserve. This leaves a total of \$256,000 available in the reserve to close any gap in the 2019 Operating budget to the 4.5% target, should Council wish to consider a one time transfer (impacts 2020 budget).

The following two motions are considered together:

- **That staff provide a report and analysis on the feasibility of utilizing accrual accounting practices for the management and reporting of property taxes in the 2019 and subsequent annual Operating Budgets.**
- **That staff prepare an accrual for 2018 Property Taxes as follows:**
 - **Review the ‘Occupancy Permits’ (assuming they are numerical) issued in the last quarter of 2018, and compare those to the “Final Supplemental” list from MPAC**
 - **Request the property list from MPAC to December 31, 2018, that are still outstanding, and have not been processed as Supplemental**

These items are currently being explored by staff and an information report will be coming forward Thursday January 31st.

- **Council directs staff to provide a detailed analysis of the impact in achieving a maximum of 4.5% of the operating levy, after adjusting for growth factors. Staff to provide impact assessments by Department, identify revenue opportunities and risk factors associated with achieving the target. Report expected by January COTW, or a special meeting of council if required.**

As noted above, there is \$256,000 in the Tax Stabilization Reserve that could be used to help offset the 2019 budget only, should Council consider this.

As noted above, the summaries will be available for the Open Houses.

4.2 Capital Budget

The overall 2019 Capital Program has been reduced by \$2,324,000 from \$11,794,750 to \$9,470,750. This is largely as result of meeting cash flow needs within the reserves and for the motion within the operating budget to reduce the Transfer to Capital by \$450,000. Without a substitute funding source, staff will need to revisit future years to reorganize Capital Projects to work within available funding. Staff will defer this to a later time in the year to address. The overall impact is demonstrated in the 10 year reserve forecast for the Capital Reserve in Appendix F.

4.2.1 Capital Projects Considered for Deferral

Council members selected several projects for further review and consideration for deferring or cancellation. Staff have reviewed these projects and put forward further changes under Parts C, D and E of Appendix H. All changes are subject to Council approval. Council may still make motions or changes to the Capital Program.

4.2.2 Deletion of Niagara Stone Road Cross Walk from 2019 Budget

Report FC-19-001 highlighted this change in the 2019 Capital Budget as it was a heavily discussed item during 2018:

C01719 – Regional Road Cross Walk on Niagara Stone Road, has been deleted from the capital program. The project is related to a Planning Application to build a medical centre at Line 2 and Niagara Stone Road. As part of the development application process, Niagara Region determined that traffic control apparatus was not warranted at the time of the application. Council made a motion to see that the project was considered as part of the 2019 budget process. The application at Line 2 has since been appealed by several parties. At this time it is not known when the appeal could be resolved, or if the need/warrants for traffic control would change between now and a future resolution. The need for traffic control apparatus will be determined through future steps of the planning process.

Council may reconsider the project for a future year and reintroduce to the Capital Budget in the future at their discretion.

4.3 Ontario Municipal Partnership Fund

The Ontario Municipal Partnership Fund 2019 Allocation has not been received from the Provincial Government. In the 2019 budget it is estimated the grant would decrease by 15%, but is still subject to change.

5. STRATEGIC PLAN

N/A

6. OPTIONS

Option 1 – Approve the final draft of the 2019 Capital and Operating budgets as set out in this report **(as recommended)**.

Option 2 – Send 2019 Capital and Operating budgets back to Senior Management to look for further reductions or make changes as directed.

7. FINANCIAL IMPLICATIONS

Taking into consideration Council's budget requests and management's adjustments, staff has delivered a budget that has a 5.10% increase after considering assessment growth..

8. COMMUNICATIONS

Once approved, the 2019 Capital, the 10-Year Capital Forecast, and the Operating Budget will be posted on the Town's web site.

Attachments to this report are:

Appendix A - 2019 & 10 Year Capital Summary by Department;

Appendix B - 2019 & 10 Year Capital Summary by Reserve;

Appendix C - 2019 Project Index;

Appendix D - Capital Budget Information Sheets;

Appendix E - 10 Year Capital Projects Overview by Department

Appendix F - Reserve Continuity Schedules: A 10-year projection of reserve balances based on funding requirements of the Town's Operating and Capital programs.

Appendix G - Reserve Balances

Appendix H - Capital Project Changes

Appendix I - 2019 Operating Budget Detail and Analysis

Appendix J - 2018 Assessment Growth

9. CONCLUSION

Staff is now seeking Council's approval of the 2019 Operating and Capital Budgets.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'Freeborn', with a stylized flourish at the end.

Kyle Freeborn, CPA, CMA
Manager of Finance / Treasurer



Nick Alaimo, CPA, CMA
Deputy Treasurer



Holly Dowd
Chief Administrative Officer

ATTACHMENTS



Appendix A 10 Year Capital Summary by Department.pdf



Appendix B 10 Year Capital Summary by Reserve.pdf



Appendix C 2019 Project Index.pdf Appendix D - Capital Info Sheets.pdf



Appendix E 10 Year Capital Projects Overview by Department.pdf Appendix F Reserve Projections (2).pdf



Appendix G Reserve Balances.pdf Appendix H - Capital Project Changes.pdf Appendix I - 2019 Operating Budget.pdf



Appendix J.pdf

WEB ATTACHMENTS



FC-19-002.pdf

ATTACHMENTS FOR LINK

FC-19-002.pdf

First Capital of Upper Canada - 1792

Appendix A: 2019 & 10-Year Capital Projects by Department

Department	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Grand Total
Building Services	0	0	0	35,000	35,000	0	0	0	40,000	0	0	110,000
By-Law Enforcement	0	0	35,000	0	0	0	0	0	0	40,000	0	75,000
Corporate Services	108,750	171,750	83,250	145,750	115,750	110,250	200,750	100,750	150,750	110,750	136,000	1,434,500
Fire & Emergency Services	333,500	2,505,000	182,000	107,000	95,000	495,000	1,440,000	105,000	695,000	195,000	95,000	6,247,500
Library	73,000	96,500	106,000	88,500	63,000	39,500	177,000	47,000	55,000	43,500	66,000	855,000
P & R Vehicles/Equipment	294,000	195,000	122,000	208,000	200,000	135,000	208,000	375,000	185,000	330,000	110,000	2,362,000
Parking Operations	180,000	135,000	0	0	0	50,000	0	650,000	0	0	0	1,015,000
Parks, Recreation & Facilities	1,020,500	3,383,000	1,100,000	387,000	825,000	315,000	424,000	174,000	100,000	0	0	7,728,500
PW Vehicles/Equipment	255,000	451,000	469,000	424,000	359,000	364,000	709,000	604,000	710,000	614,000	685,000	5,644,000
Roads Department	4,170,500	3,251,500	4,641,500	4,511,000	2,171,000	2,461,500	2,787,500	2,727,500	3,246,000	660,000	50,000	30,678,000
Storm Water	120,000	645,000	875,000	1,081,500	847,000	640,000	580,000	1,035,000	215,000	175,000	0	6,213,500
Street Lighting	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	297,000
Transit	53,500	25,000	20,000	15,000	40,000	27,000	30,000	15,000	35,000	0	0	260,500
Wastewater	1,470,000	328,000	865,000	680,000	430,000	365,000	545,000	180,000	330,000	400,000	540,000	6,133,000
Water	1,365,000	1,590,000	815,000	990,000	995,000	1,175,000	1,100,000	1,156,000	1,350,000	1,662,600	755,000	12,953,600
Grand Total	\$9,470,750	\$12,803,750	\$9,340,750	\$8,699,750	\$6,202,750	\$6,204,250	\$8,228,250	\$7,196,250	\$7,138,750	\$4,257,850	\$2,464,000	\$82,007,100
	11.5%	15.6%	11.4%	10.6%	7.6%	7.6%	10.0%	8.8%	8.7%	5.2%	3.0%	100.00%

Appendix B: 2019 & 10-Year Capital Projects by Reserve

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Grand Total
Bridges & Culverts	80,837	0	0	0	0	0	0	0	0	0	0	80,837
Building Permit Surplus	0	15,000	0	0	0	0	15,000	0	0	0	0	30,000
Building Services Equipment	0	0	0	35,000	35,000	0	0	0	40,000	0	0	110,000
By-Law Vehicle & Equipment	0	0	35,000	0	0	0	0	0	0	40,000	0	75,000
Capital Financing - Debt	0	1,300,000	0	0	0	0	0	0	0	0	0	1,300,000
Capital Reserve	2,564,375	3,618,045	2,392,623	1,882,573	1,705,827	2,084,337	3,582,040	1,815,340	2,487,377	1,186,240	281,000	23,599,777
DC: Library Facilities & Materials	45,000	72,000	67,500	58,500	42,300	34,200	64,800	32,400	31,500	31,500	31,500	511,200
DC: Parkland & Recreation	210,100	125,000	750,000	0	54,375	150,000	68,000	0	0	0	0	1,357,475
DC: Roads, Sidewalks & Lights	1,342,760	582,575	1,058,350	1,753,400	116,000	0	11,700	277,400	224,450	0	0	5,366,635
DC: Storm Sewers	55,000	50,000	697,000	220,500	69,300	0	0	0	0	0	0	1,091,800
DC: Wastewater Sewers	50,400	0	16,200	0	0	0	0	0	0	0	0	66,600
DC: Water Distribution	22,500	747,000	0	0	0	0	0	0	0	94,770	0	864,270
Dock Area Improvement	128,000	0	0	0	0	0	0	0	0	0	0	128,000
Donations	0	873,340	0	0	0	0	0	0	0	0	0	873,340
Federal Gas Tax	531,217	531,217	555,364	555,364	579,510	479,000	579,510	1,029,510	579,510	179,510	0	5,599,712
Fleet Replacement	328,900	646,000	591,000	632,000	559,000	454,000	849,000	979,000	895,000	944,000	795,000	7,672,900
Grants & Other	125,000	1,746,660	105,000	65,000	20,000	0	0	104,400	0	133,650	0	2,299,710
Library Computer	11,000	16,500	24,500	23,500	6,800	1,500	38,500	11,000	10,000	8,500	21,000	172,800
Library Development	17,000	8,000	14,000	6,500	13,900	3,800	73,700	3,600	13,500	3,500	13,500	171,000
OCIF	796,298	365,413	1,265,413	815,413	450,413	600,413	480,000	0	815,413	250,000	0	5,838,776
Ontario Disabilities Act	25,500	0	5,000	0	20,000	0	5,000	0	20,000	0	0	75,500
Park Dedication	77,763	259,000	0	159,000	320,625	140,000	209,000	0	100,000	0	0	1,265,388
Parking Revenue	190,000	135,000	0	0	0	50,000	0	650,000	0	0	0	1,025,000
Storm Water Management	65,000	595,000	178,000	861,000	777,700	640,000	580,000	1,035,000	215,000	175,000	0	5,121,700
Street Lighting	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	297,000
Wastewater Capital Improvements	1,336,600	248,000	743,800	615,000	410,000	365,000	545,000	180,000	330,000	400,000	540,000	5,713,400
Water Capital Improvements	1,440,500	843,000	815,000	990,000	995,000	1,175,000	1,100,000	1,051,600	1,350,000	784,180	755,000	11,299,280
Grand Total	\$9,470,750	\$12,803,750	\$9,340,750	\$8,699,750	\$6,202,750	\$6,204,250	\$8,228,250	\$7,196,250	\$7,138,750	\$4,257,850	\$2,464,000	\$82,007,100
	11.5%	15.6%	11.4%	10.6%	7.6%	7.6%	10.0%	8.8%	8.7%	5.2%	3.0%	100.00%



Appendix C: 2019 Project Index

Corporate Services

2019	Project Year		
C00469	2019 Corporate PC/Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C00470	Engineering HP 5550 Printer Replacement		
	Capital Reserve		5,000
		Project Budget	\$5,000
C00472	2019 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00706	Council Chambers Technology Improvements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00717	Purchase Aerial Photos from Niagara Region		
	Capital Reserve		5,000
		Project Budget	\$5,000
C01699	Virtual Server 1 (Production)		
	Capital Reserve		30,000
		Project Budget	\$30,000
C01701	Committee of Adjustment iPads		
	Capital Reserve		6,000
		Project Budget	\$6,000
Corporate Services Grand Total			\$108,750

Fire & Emergency Services

2019	Project Year		
C00230	2019 Protective Equipment		
	Capital Reserve		65,000
		Project Budget	\$65,000
C00466	2019 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		25,000
		Project Budget	\$25,000

Fire & Emergency Services

2019	Project Year		
C00468	Training Pick-up Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01261	Station 5 Capital Repairs		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01262	Washer & Dryer - Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01379	Auto Extrication Equipment Replacement		
		Capital Reserve	72,000
		Project Budget	\$72,000
C01551	Station 2 Apparatus Bay Floor Repairs		
		Capital Reserve	5,000
		Project Budget	\$5,000
C01552	Hoses, Nozzles & Appliances Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01693	Portable Pump Replacement		
		Capital Reserve	6,000
		Project Budget	\$6,000
C01694	Master Stream Deck Guns (2)		
		Capital Reserve	11,000
		Project Budget	\$11,000
C01695	Foam Eductors (5)		
		Capital Reserve	4,500
		Project Budget	\$4,500
		Fire & Emergency Services Grand Total	\$333,500

PW Vehicles/Equipment

2019	Project Year		
C00363	Mini Van Montana (replaces 230)		
		Fleet Replacement	30,000
		Project Budget	\$30,000
C00457	Backhoe JCB (replaces 404)		
		Water Capital Improvements	98,000
		Wastewater Capital Improvements	42,000
		Project Budget	\$140,000

PW Vehicles/Equipment

2019	Project Year		
C00506	2019 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C00655	Kabota replaces W408		
		Fleet Replacement	77,000
		Project Budget	\$77,000
PW Vehicles/Equipment Grand Total			\$255,000

Roads Department

2019	Project Year		
C00182	Line 1 Road - 0.19km West of Concession 2 - Culvert Improvements		
		OCIF	464,163
		Bridges & Culverts	80,837
		Project Budget	\$545,000
C00447	Queenston Road - Townline to Airport - Road Construction		
		DC: Roads, Sidewalks & Lights	684,700
		OCIF	332,135
		Federal Gas Tax	531,217
		Capital Reserve	121,948
		Project Budget	\$1,670,000
C00494	Concession 6 Road - Niagara Stone Road to Line 2 - Road Construction		
		DC: Roads, Sidewalks & Lights	631,400
		Capital Reserve	138,600
		Project Budget	\$770,000
C00496	Queenston Road - Townline to Martin to Airport Road		
		Capital Reserve	107,000
		Project Budget	\$107,000
C00499	Engineering Work for Line 1 Road - Homestead to Henry to FMCR		
		DC: Roads, Sidewalks & Lights	26,660
		Capital Reserve	16,340
		Project Budget	\$43,000
C00617	Sidewalk Installation - York Road - FMCR to Concession 3 Road		
		Capital Reserve	50,000
		Project Budget	\$50,000
C00620	St. Davids Pool Trail - York to Cannery Subdivision		
		Capital Reserve	100,000
		Project Budget	\$100,000

Roads Department

2019	Project Year		
C01324	Traffic Count Station		
		Capital Reserve	7,500
		Project Budget	\$7,500
C01528	Butler Street Construction (Cul-de-sac)		
		Capital Reserve	125,000
		Project Budget	\$125,000
C01622	Queenston Rd (additional funds for C00397)		
		Capital Reserve	160,000
		Project Budget	\$160,000
C01623	Dixie - ditching and culverts		
		Capital Reserve	55,000
		Project Budget	\$55,000
C01624	Read Rd (East Edge) Carlton to Haulage/Church to Lakeshore		
		Capital Reserve	260,000
		Project Budget	\$260,000
C01625	Johnson St - Mississagua to Simcoe to Gate		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01626	Concession 6 Rd (York to 405 to Warner to N.Falls Boundary) Eng		
		Capital Reserve	40,000
		Project Budget	\$40,000
C01627	Concession 6 Rd - Queenston to Line 8 to Line 7 Eng		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01696	Portable Radar Speed Boards (2)		
		Capital Reserve	18,000
		Project Budget	\$18,000
C01698	Traffic Control Devices (Council Initiated)		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01718	Butler & Anne Street Trail - S. & W. of Anne Street		
		Capital Reserve	100,000
		Project Budget	\$100,000
		Roads Department Grand Total	\$4,170,500

Parking Operations

2019	Project Year		
C00475	Queens Royal Park Lot Resurfacing		
		Parking Revenue	80,000
		Project Budget	\$80,000
C01462	Pay & Display Machines		
		Parking Revenue	100,000
		Project Budget	\$100,000
		Parking Operations Grand Total	\$180,000

Transit

2019	Project Year		
C01242	AODA Compliant Pads at Bus Stops, Ph.4		
		Ontario Disabilities Act	12,500
		Project Budget	\$12,500
C01243	Benches, Shelters, Garbage Cans, Signs		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01697	Court House Bus Shelters		
		Capital Reserve	13,000
		Ontario Disabilities Act	13,000
		Project Budget	\$26,000
		Transit Grand Total	\$53,500

Library

2019	Project Year		
C00124	2019 Furniture Replacement		
		Library Development	7,000
		Project Budget	\$7,000
C00678	2019 Library Collection Development		
		DC: Library Facilities & Materials	36,000
		Library Development	4,000
		Project Budget	\$40,000
C01043	Public Laptops		
		Library Computer	7,000
		Project Budget	\$7,000
C01428	Makery Equipment		
		Library Development	5,000
		Project Budget	\$5,000

Library

2019	Project Year		
C01568	Storage		
		Library Development	1,000
		DC: Library Facilities & Materials	9,000
		Project Budget	\$10,000
C01720	Public Computer Privacy Divider		
		Library Computer	1,500
		Project Budget	\$1,500
C01721	iPads for Board		
		Library Computer	2,500
		Project Budget	\$2,500
		Library Grand Total	\$73,000

Parks, Recreation & Facilities

2019	Project Year		
C00804	Niagara-on-the-Green Park Refurbishment		
		Capital Reserve	54,237
		Park Dedication	77,763
		Project Budget	\$132,000
C00968	Cannery Park Development		
		DC: Parkland & Recreation	175,000
		Project Budget	\$175,000
C00988	Centennial Arena HWT Replacement		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00996	Court House Washroom Renovations		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01020	Meridian Credit Union Arena Condensor Replacement		
		Capital Reserve	110,000
		Project Budget	\$110,000
C01304	Niagara Lakeshore Cemetery Paving-Ph. 2		
		Capital Reserve	117,000
		Project Budget	\$117,000
C01312	Community Centre Amenities		
		Capital Reserve	10,000
		Project Budget	\$10,000

Parks, Recreation & Facilities

2019	Project Year		
C01317	MCU Arena Dehumidification Replacement		
		Capital Reserve	80,000
		Project Budget	\$80,000
C01345	Dock Area Enhancements		
		Dock Area Improvement	100,000
		Project Budget	\$100,000
C01587	St Davids Pool - Emergency Repairs		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01589	Simcoe Park Wading Pool - Drain Connection		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01591	Market St Washrooms Floor Scrubber		
		Capital Reserve	5,000
		Project Budget	\$5,000
C01592	Salt Storage Dome		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01593	Park Amenities		
		Capital Reserve	13,000
		Project Budget	\$13,000
C01594	Court House Pavers		
		Parking Revenue	10,000
		Project Budget	\$10,000
C01595	Court House Exterior Stairs Restoration		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01596	Queen's Royal Park Amenities		
		Capital Reserve	41,000
		Project Budget	\$41,000
C01597	Rye Heritage Park Basketball Court, lines, nets		
		Capital Reserve	10,500
		Project Budget	\$10,500
C01599	River Beach Park Restoration		
		Dock Area Improvement	28,000
		Project Budget	\$28,000

Parks, Recreation & Facilities

2019	Project Year		
C01601	Community Centre Cardio Equipment Replacement		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01603	Town Wide - Defibrillator Replacement		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01692	Pickleball Courts - Virgil Sports Park		
	Capital Reserve		32,000
		Project Budget	\$32,000
Parks, Recreation & Facilities Grand Total			\$1,020,500

P & R Vehicles/Equipment

2019	Project Year		
C00464	Van (replaces P515)		
	Fleet Replacement		40,000
		Project Budget	\$40,000
C00509	Purchase a Tractor (replaces P555)		
	Fleet Replacement		100,000
		Project Budget	\$100,000
C01268	Mower (replaces P574)		
	Capital Reserve		45,000
		Project Budget	\$45,000
C01610	Additional funds for Garbage Truck (C01161)		
	Fleet Replacement		70,000
		Project Budget	\$70,000
C01611	3/4 Ton 4x4 Truck		
	Fleet Replacement		3,900
	DC: Parkland & Recreation		35,100
		Project Budget	\$39,000
P & R Vehicles/Equipment Grand Total			\$294,000

Water

2019	Project Year		
C00349	Paxton Lane (at York and at South End) Eng.		
	Water Capital Improvements		20,000
		Project Budget	\$20,000

Water

2019	Project Year		
C00486	Gage Street - (Gate St. to Victoria)		
		Water Capital Improvements	350,000
		Project Budget	\$350,000
C00487	Gate Street - (Centre to Johnson)		
		Water Capital Improvements	375,000
		Project Budget	\$375,000
C00513	Niagara River Parkway - (Highlander to Dumfries) Eng.		
		Water Capital Improvements	25,000
		Project Budget	\$25,000
C00528	Wellington (Picton to Castlereagh)		
		Water Capital Improvements	25,000
		Project Budget	\$25,000
C00844	Queenston Road - (Townline to Airport)		
		Water Capital Improvements	520,000
		Project Budget	\$520,000
C01045	Queenston Rd. Airport -Coon Eng.		
		Water Capital Improvements	27,500
		DC: Water Distribution	22,500
		Project Budget	\$50,000
		Water Grand Total	\$1,365,000

Wastewater

2019	Project Year		
C00481	CSO Reduction Project - Old Town (Phase 3 - Dorchester South)		
		Grants & Other	45,000
		DC: Wastewater Sewers	32,400
		Wastewater Capital Improvements	72,600
		Project Budget	\$150,000
C00652	Old Town (Phase 2) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C00906	Chautauqua Area - (Dixie - Circle to Lakeshore)		
		Wastewater Capital Improvements	1,085,000
		Project Budget	\$1,085,000
C00907	Engineering - Chautauqua Area - (Froebel - Circle to Dead End)		
		Wastewater Capital Improvements	15,000
		Project Budget	\$15,000

Wastewater

2019	Project Year		
C01644	CSO - RAP (resident assistance program - all communities)		
		Grants & Other	60,000
		Wastewater Capital Improvements	90,000
		Project Budget	\$150,000
C01645	Line 1 Rd (Homestead to Henry) Eng		
		DC: Wastewater Sewers	18,000
		Wastewater Capital Improvements	2,000
		Project Budget	\$20,000
		Wastewater Grand Total	\$1,470,000

Storm Water

2019	Project Year		
C00680	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C01657	Victoria at John St extensions		
		DC: Storm Sewers	55,000
		Project Budget	\$55,000
C01658	Line 1 - Homestead to Henry to FMCR Eng		
		Storm Water Management	40,000
		Project Budget	\$40,000
		Storm Water Grand Total	\$120,000

Street Lighting

2019	Project Year		
C01361	LED Post-Top Conversion Program (Phase 5)		
		Street Lighting	27,000
		Project Budget	\$27,000
		Street Lighting Grand Total	\$27,000
		Town Wide Grand Total	\$9,470,750

Appendix D



Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C00469
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Project Details	Project Title	Project Location / Facility
	2019 Corporate PC/Printer Replacement Program	Corporate Services
	Description	Justification
	Information Technology - Corporate PC / Personal Printer Replacement Program Strategy	PCs and Printers are currently replaced based on a 4 year life cycle classification for a majority of users. This program coordinates, manages and budgets for replacements based on said schedule, which helps budgeting predictability and better overall reallocation strategies. Power users are reviewed for replacement as early as 3 years and internet stations or kiosks are replaced every 5 year.
	Gross Capital Cost:	\$ 48,750.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 48,750.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 48,750.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C00470
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Project Details	Project Title	Project Location / Facility
	Engineering HP 5550 Printer Replacement	Corporate Services
	Description	Justification
	Information Technology - Engineering Colour replacement printer.	High volume colour networked printer replacement for Operations. The current HP5550 is nearing the end of its life. Printer replacement strategy typically 5 - 6 years and this printer services Engineering, Public Works and Parks and Fire office staff. Recommend HP M855dn Printer or similar for fast simplified colour printing with recommended monthly print cycle of up to 25k.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C00472
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Project Details	Project Title	Project Location / Facility
	2019 Network Equipment Upgrades and Enhancements	Corporate Services
	Description	Justification
	Information Technology - Other Network equipment including, but not limited to: Network Switches and Access points and wifi Routers, Fibre and network cables and drops, Tranceivers, new Network Cat6 data cables.	Network equipment upgrades are required to maintain the Corporations network infrastructure and ensure uninterrupted service and connectivity between departments and facilities.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C00706
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Project Details	Project Title	Project Location / Facility
	Council Chambers Technology Improvements	Corporate Services
	Description	Justification
	Information Technology - Council Chambers Technology Replacement	5 year replacement strategy for Council Chambers TV Monitors, Gallery Speakers, Public Wifi router replacement.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C00717
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Project Details	Project Title	Project Location / Facility
	Purchase Aerial Photos from Niagara Region	
	Description	Justification
	Information Technology - South Western Ontario Ortho Imagery Project. The Town is a member of the Geomatics Niagara Information Advisory Group. This group is involved in the exchange of vital regional and local information that impacts each municipality in their daily infrastructure and planning analyses. This project is in partnership with the Government of Ontario - Land Information Ontario, The Niagara Region and other partner Municipalities.	The purchase of Aerial Ortho Imagery is an important and useful layer of any Geographic Information System (GIS). Serving as a base on which vector data can be overlaid, this enables Town GIS staff to perform various analyses.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C01699
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Project Details	Project Title	Project Location / Facility
	Virtual Server 1 (Production)	Corporate Services
	Description	Justification
	Information Technology - Virtual Server Replacement.	In accordance with our Server Replacement Life Cycle of 5 years, we need to replace our Virtual Production Server that functions as our Primary Domain Controller, File Print and Legacy applications servers. Includes updated Operating System to ensure uninterrupted service and access. Continued availability is achieved by proactively upgrading the physical server and software versions as legacy iterations become unsupported.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C01701
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Project Details	Project Title	Project Location / Facility
	Committee of Adjustment iPads	Community and Development Services
	Description	Justification
	Information Technology - Committee of Adjustment tablets for Committee Members to review documents, plans and agendas.	Current tablets used by outgoing Committee members have been problematic and require replacement.
	Gross Capital Cost:	\$ 6,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 6,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 6,000.00

Future Impact(s)	N/A
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C00230
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Project Details	Project Title	Project Location / Facility
	2019 Protective Equipment	Fire & Emergency Services
	Description	Justification
	The replacement of firefighter personal protective equipment such as bunker gear, boots, protective hoods, gloves, helmets and coveralls.	The replacement of personal protective equipment is required no less than 10 years after manufacturing and whenever the equipment becomes damaged or fails inspection. This is a legislated requirement (O Reg 714/94 Firefighter Protective Equipment) and is also necessary to ensure firefighter safety. The \$65,000 is an estimation based on the forecasted replacement program that factors in the age of the equipment and the inspection results from the last completed inspections. All equipment will be inspected again in early 2019, the results of which will specifically guide the replacements.
	Gross Capital Cost:	\$ 65,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 65,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 65,000.00

Future Impact(s)	No future impacts. This is an annual budget required each year to meet legislated requirements.
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C00466
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Project Details	Project Title	Project Location / Facility
	2019 Miscellaneous Fire Fighting Equipment	Fire & Emergency Services
	Description	Justification
	The purchase of firefighting equipment such as, but not limited to ventilation fans, ventilation saws, forcible entry saws, lights, generators, vehicle stabilization equipment, fire extinguishers, ladders and hand tools.	These purchases are completed when required to maintain inventory or when equipment is damaged beyond repair. Minimum equipment requirements are established by NFPA standards and equipment is checked on a regular basis and a master inventory maintained. Equipment is maintained through a preventative maintenance and testing program where required.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	No future impacts
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C00468
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Project Details	Project Title	Project Location / Facility
	Training Pick-up Replacement	Fire & Emergency Services
	Description	Justification
	Replacement of a 2009 pick-up truck used by the Training Officer.	The Training Officer is currently using a 2009 pick-up truck that has mechanical issues due to its age and excessive use. The truck is no longer reliable and repairs are not cost effective. This project replaces the current vehicle with a pick-up truck that will be used to deliver all training supplies (training mannequins, air cylinders, smoke machines, fire extinguisher trainers etc.), respond to emergency incidents and transport empty air cylinders for filling and be used to transport general fire department supplies to the fire stations (foam, absorbent, fire hose etc.).
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01261
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Project Details	Project Title	Project Location / Facility
	Station 5 Capital Repairs	Fire & Emergency Services
	Description	Justification
	This project completes capital repairs at Fire Station #5 (Glendale), as described below.	When station 5 was originally constructed the apparatus bay was never properly finished (not sealed, coated or painted). Now, after approximately 15 years of use, the floor is beginning to degrade. In addition, the floor is now pooling water which leads to both a safety hazard and accelerates deterioration of the floor in certain areas. Facilities staff was consulted and recommended an epoxy coating. The bulk of this project is to complete that epoxy coating. In addition, there are some other station repairs that would be included in this capital project including replacing loose and damaged floor tiles in the front vestibule and replacing failing glass panels in overhead doors.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	This work will extend the life of the apparatus floor and mitigate potentially costly future replacement of the floor.
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01262
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Project Details	Project Title	Project Location / Facility
	Washer & Dryer - Protective Equipment	Fire & Emergency Services
	Description	Justification
	Replacement of the bunker gear washer and dryer at Station 1.	Contaminated firefighter bunker gear has been confirmed by WSIB/MOL to be the primary cause of increased cancer rates in firefighters. The key component of the cancer prevention/hygiene & decontamination program is the ability for a firefighter to immediately wash their bunker gear following a fire and return it to service as quickly as possible. Firefighters only have one issued set of bunker gear so for the time it is being cleaned that firefighter is effectively rendered out of service. This project replaces the existing washing machine at Station 1, which is over 15 years old and no longer reliable. It also replaces the bunker gear dryer that is used to quickly dry the gear and return it to service.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	No future impacts
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01379
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Project Details	Project Title	Project Location / Facility
	Auto Extrication Equipment Replacement	
	Description	Justification
	The replacement of auto extrication equipment at Stations 2 and 3.	This is the final phase of a 3 year project to replace all old hydraulic auto extrication equipment with new battery powered equipment. As vehicles modernize with new lightweight high strength steels and passenger safety components it has become increasingly difficult to extricate trapped victims from vehicle accidents. The old hydraulic equipment that was purchased over the past 12-20 years was no longer physically capable of completing accident victim extrication and needed to be replaced with modern equipment designed for modern vehicles. This final phase replaces the old equipment at Station 2 (St. Davids) and Station 3 (Virgil).
	Gross Capital Cost:	\$ 72,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 72,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 72,000.00

Future Impact(s)	None
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01551
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Project Details	Project Title	Project Location / Facility
	Station 2 Apparatus Bay Floor Repairs	Fire & Emergency Services
	Description	Justification
	Repair the apparatus bay floor at Station 2.	The apparatus bay floor at Station 2 is experiencing significant structural failure under the weight of the fire trucks. The floor continues to deteriorate and was recently assessed by a structural engineer who recommended a \$5,000 repair would ensure the floor was sound enough to function for the next 3-5 years while a longer term strategy for the future of the station was developed.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01552
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Project Details	Project Title	Project Location / Facility
	Hoses, Nozzles & Appliances Replacement	
	Description	Justification
	The purchase of replacement fire hose, nozzles and other firefighting appliances.	The most recent inventory and testing found many nozzles that were old, damaged or otherwise ineffective. This project replaces those nozzles and other appliances with the equipment necessary to deliver effective fire suppression. This project also replaces fire hose that fails during annual hose testing or is damaged at emergency incidents.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01693
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Project Details	Project Title	Project Location / Facility
	Portable Pump Replacement	
	Description	Justification
	Replacement of a portable pump that failed its annual pump testing. A portable pump is used to draft, and subsequently pump, water using a 500 gallon per minute truck that is not attached to the truck (portable).	This project replaces a portable pump that failed its annual pump testing. Each year all pumps are certified by a third party that they can flow the required volume of water at the required pressure. This portable pump was unable to pass the test and was not able to be certified.
	Gross Capital Cost:	\$ 6,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 6,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 6,000.00

Future Impact(s)	No future impacts
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01694
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Project Details	Project Title	Project Location / Facility
	Master Stream Deck Guns (2)	Fire & Emergency Services
	Description	Justification
	This project purchases two deck guns, one for Pumper 2A and one for Pumper 4.	A deck gun is a large master stream nozzle that is attached to the top of a fire pumper truck that can immediately deliver large volumes of water to a fire. A deck gun is necessary to achieve flow rates required under NFPA 1710 for large commercial structures. The deck gun for Pumper 2A is replacing an old deck gun that was removed from service. Pumper 4 was purchased without a deck gun and this purchase will add one.
	Gross Capital Cost:	\$ 11,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 11,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 11,000.00

Future Impact(s)	None
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01695
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Project Details	Project Title	Project Location / Facility
	Foam Eductors (5)	Fire & Emergency Services
	Description	Justification
	This project replaces the foam eductor in each fire station.	Each fire station is equipped with firefighting foam that is used to fight flammable liquid fires. The foam is applied using a foam eductor which is a device used to proportion water, foam and air to the correct concentration. The foam eductors that are currently in use at each station were originally purchased in the 1980s and are not compatible with modern foams as they do not provide for enough water flow and the correct proportioning foam percentages.
	Gross Capital Cost:	\$ 4,500.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 4,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 4,500.00

Future Impact(s)	None
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C00124
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Project Details	Project Title	Project Location / Facility
	2019 Furniture Replacement	Library
	Description	Justification
	Folding chairs used for programs and events.	Compact, light-weight folding chairs are replacing heavier, stacking chairs currently used for library programs and events. The old chairs will be sold to offset some of the cost of the new chairs. The furniture capital project is scheduled every two years to refresh furniture in different areas of the library.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Library Development	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	This project will have no future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C00678
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Project Details	Project Title	Project Location / Facility
	2019 Library Collection Development	NOTL Public Library
	Description	Justification
	The annual Library Collection Development capital project is an ongoing process of procuring up-to-date recreational and reference materials. The collection includes books, DVDs and CDs.	Annual collection development is essential to library service excellence and is mandated under the Ontario Public Library Act. The mandate is to provide access to, and the borrowing of, up-to-date library materials.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	DC: Library Facilities	\$ 36,000.00
	Library Development	\$ 4,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C01043
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Project Details	Project Title	Project Location / Facility
	Public Laptops	Library
	Description	Justification
	Replacement of laptops used for public training classes and programs.	Laptop computers have replaced desktop computers formerly used in a dedicated lab for all training and programs. These devices are upgraded on a three-year replacement schedule.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Library Computer	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	This project has no future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C01428
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Project Details	Project Title	Project Location / Facility
	Makery Equipment	Library
	Description	Justification
	Purchase and upgrade of selected makerspace equipment.	On a two-year cycle, existing equipment for the Makery is replaced or upgraded and new equipment is purchased to ensure all equipment is in good operating condition and to ensure emerging technologies are available for use by the community.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Library Development	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	No future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C01568
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Project Details	Project Title	Project Location / Facility
	Storage	Library
	Description	Justification
	Installation of storage solutions in the staff work area, Rotary Room storage area and the Makery.	Two major storage areas were lost in 2017; the old Rotary Room storage room was converted into a quiet study area for the public and the Town took over the Library storage room in the Cafe in exchange for housing the temporary Library in the Community Centre during renovation construction. Compact storage and shelving to maximize our reduced storage space will be installed in 2019.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	DC: Library Facilities	\$ 9,000.00
	Library Development	\$ 1,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	No future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C01720
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Project Details	Project Title	Project Location / Facility
	Public Computer Privacy Divider	Library
	Description	Justification
	Installation of a 12 inch high composite wood privacy panel along the centre length of the public computer table	To provide privacy and reduce noise and distractions, a privacy divider will be installed down the centre of the table housing the ten public computers.
	Gross Capital Cost:	\$ 1,500.00

Project Financing	Reserve Funds	
	Library Computer	\$ 1,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 1,500.00

Future Impact(s)	No future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C01721
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Project Details	Project Title	Project Location / Facility
	iPads for Board	Library
	Description	Justification
	Purchase of seven iPads for 2019 2022 Library Board members.	To reduce paper use, resident appointees to the 2019 2022 Library Board will be given iPads for meeting information packages and training purposes. Town council representatives will use their Town issued iPads at Library Board meetings and training sessions.
	Gross Capital Cost:	\$ 2,500.00

Project Financing	Reserve Funds	
	Library Computer	\$ 2,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 2,500.00

Future Impact(s)	No future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: P & R Vehicles/Equipment	Project No.: C00464
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Project Details	Project Title	Project Location / Facility
	Van (replaces P515)	Parks Recreation & Facilities
	Description	Justification
	Replacement of Van 515	Van 515 is used on a daily basis for washroom and facility maintenance, deliveries, and special events. It has been in service for 11 years and is in need of replacement.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: P & R Vehicles/Equipment	Project No.: C01610
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Project Details	Project Title	Project Location / Facility
	Additional funds for Garbage Truck (C01161)	
	Description	Justification
	Additional funds for Garbage Truck replacement	The Garbage Truck is the most intensively used vehicle in the Town fleet. This truck is used 7 days a week, year-round, stops and starts very frequently, and has many moving parts. The current truck has been in service for 11 years and has 250,000 km on it. In order to obtain a sufficiently durable and reliable vehicle the additional funding is required.
	Gross Capital Cost:	\$ 70,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 70,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 70,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: P & R Vehicles/Equipment	Project No.: C01611
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Project Details	Project Title	Project Location / Facility
	3/4 Ton 4x4 Truck	Fleet Replacement
	Description	Justification
	New truck purchase. 3/4 Ton with 4x4.	Mowing operations have expanded this past year. This requires the need for an additional truck to be added to the fleet. This is a new addition to the fleet.
	Gross Capital Cost:	\$ 39,000.00

Project Financing	Reserve Funds	
	DC: Parkland & Recreation	\$ 35,100.00
	Fleet Replacement	\$ 3,900.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 39,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parking Operations	Project No.: C00475
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Project Details	Project Title	Project Location / Facility
	Queens Royal Park Lot Resurfacing	Front Street/Queens Royal Park
	Description	Justification
	This project entails the milling, spot base repair and hot mix asphalt resurfacing of the public parking lot located north of Front Street North in Queen's Royal Park.	Last reconstructed in 1999 this 44-space lot is a significant revenue generator for the Town. Although routine maintenance has been ongoing, the asphalt surface has reached the limit of its service lifespan and requires replacement.
	Gross Capital Cost:	\$ 80,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 80,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 80,000.00

Future Impact(s)	Continued revenue generation and routine maintenance requirements (crack sealing, line painting, spot repair) under the Parking Lots budget.
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Capital Project Information

Budget Year: 2019	Department: Parking Operations	Project No.: C01462
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Project Details	Project Title	Project Location / Facility
	Pay & Display Machines	Byron Street
	Description	Justification
	The installation of parking machines along Byron Street between King and Wellington Streets.	In order to increase parking revenue Council has approved parking machines to be installed along Byron Street.
	Gross Capital Cost:	\$ 110,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 110,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 110,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C00804
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Project Details	Project Title	Project Location / Facility
	Niagara-on-the-Green Park Refurbishment	Niagara on the Green Park
	Description	Justification
	Replacement of the playground equipment. Expansion of basketball court. Refurbishment of existing pergola.	The playground has come to the end of its lifespan. 2019 was its replacement year and members of the community have requested a full court basketball surface. Currently only a half court. In 2018, C01389 approved refurbishment of pergola and expansion of basketball court. Quotations came in over budget for the project. The project required more funding to be completed. Staff is recommending completing all three projects in 2019.
	Gross Capital Cost:	\$ 132,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 77,763.00
	Capital Levy	\$ 54,237.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 132,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C00968
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Project Details	Project Title	Project Location / Facility
	Cannery Park Development	St. Davids - Cannery Park - btwn Dominion Cres and Cannery Dr
	Description	Justification
	A new park will be constructed on the Town owned parkland within the Cannery Subdivision.	This new park will provide a neighborhood space. There was a large interest in the park from the surrounding residents. Staff used public meetings and Join the Conversation to design the park using both of these information gathering tools. Design to be completed in Q4 of 2018.
	Gross Capital Cost:	\$ 175,000.00

Project Financing	Reserve Funds	
	DC: Parkland & Recreation	\$ 175,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 175,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C00988
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Project Details	Project Title	Project Location / Facility
	Centennial Arena HWT Replacement	Parks Recreation & Facilities
	Description	Justification
	Hot water tank replacement for dressing room showers.	Replace hot water tank that is 15 years old with more energy efficient tank.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01020
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Project Details	Project Title	Project Location / Facility
	Meridian Credit Union Arena Condensor Replacement	Parks Recreation & Facilities
	Description	Justification
	Purchase new condensor unit for MCU Arena.	The current condenser was installed in 2003. This unit has served its lifespan and needs replacement. This unit is essential to ice making operations. This unit replacement will have specification for energy efficiencies.
	Gross Capital Cost:	\$ 110,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 110,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 110,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01304
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Project Details	Project Title	Project Location / Facility
	Niagara Lakeshore Cemetery Paving-Ph. 2	Cemetery
	Description	Justification
	Roadway Resurfacing	Roadway is in a state of disrepair. Many large areas have no asphalt, making it unsafe for pedestrians and staff.
	Gross Capital Cost:	\$ 117,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 117,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 117,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01312
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Project Details	Project Title	Project Location / Facility
	Community Centre Amenities	NOTL Community Centre
	Description	Justification
	Purchase more tables & chairs for cafe area. Update the furniture, games, toys & computers in Penner room.	There is a need for more seating and tables in the cafe as it is a well used area. The Penner room is used for youth programming and needs to be updated with more current technology and new furniture.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	By increasing tables and chairs in the cafe, we will be able to attract more people to enjoy the area. By updating equipment in the youth room, it will make it more desirable for youth to use and for our camp programs to enjoy.
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01317
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Project Details	Project Title	Project Location / Facility
	MCU Arena Dehumidification Replacement	Meridian Credit Union Arena
	Description	Justification
	Replace existing dehumidifiers in MCU Arena to control humidity levels in facility.	Current dehumidifiers were purchased in 2003 and past life span. Current units require continuous repairs. If the humidity is not removed it results in a condensation build up. More energy efficient units to be installed.
	Gross Capital Cost:	\$ 80,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 80,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 80,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01345
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Project Details	Project Title	Project Location / Facility
	Dock Area Enhancements	Dock Area
	Description	Justification
	Construction of elements of the design approved by required agencies	Over the past two years town staff have been working with Shore plan Engineering and the general public on a design to protect the shoreline in the Dock Area. Some elements have been installed along the shoreline to prevent erosion. This project will allow the installation of some key elements of the plan. Funding will be used to try and leverage grant opportunities.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Dock Area Improvements	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01587
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Project Details	Project Title	Project Location / Facility
	St Davids Pool - Emergency Repairs	St. Davids Pool
	Description	Justification
	Reoccurring leaks caused by original pipelines under concrete deck that has been in place since 1979	Repair Vulcan Led pipelines under deck in order to keep pool from losing water, keep in mind this is only a short term repair due to fatigue and age of pipelines
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01589
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Project Details	Project Title	Project Location / Facility
	Simcoe Park Wading Pool - Drain Connection	
	Description	Justification
	Install a larger diameter drain pipe for the wading pool in Simcoe Park.	Currently the drain is undersized and takes a long time to drain. This project will increase the size of the pipe and connect the line to Town sanitary system. This will also cut down on the drain time for the pool. It will result in a savings on staffing as we have to have a staff member on when water is in the pool.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01591
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Project Details	Project Title	Project Location / Facility
	Market St Washrooms Floor Scrubber	Market Street Washrooms
	Description	Justification
	Purchase a new floor scrubber.	Currently there is no floor scrubber at this facility. These washrooms serve as the primary public washroom for the over 3 million tourists that visit annually. The facility is being hand mopped. This unit will reduce the time the washrooms are out of order.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01592
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Project Details	Project Title	Project Location / Facility
	Salt Storage Dome	Operations Yard
	Description	Justification
	Salt Storage Dome	In 2018, due to concerns about excessive tracking in Town facilities, parks switched from using the roads division salt/ sand mix to using salt in parking lots. As a result, stand-alone storage is required.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01593
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Project Details	Project Title	Project Location / Facility
	Park Amenities	
	Description	Justification
	Replacement of Trees in Garrison Village park Benches St. Davids courts Benches Queens Royal Park Garbage can Homestead Park	Dead trees in Garrison Village Park have been removed and need to be replaced. Tennis players in St. Davids have requested benches adjacent to the courts. Queens Royal benches and Homestead garbage can are in need of replacement.
	Gross Capital Cost:	\$ 13,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 13,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 13,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01594
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Project Details	Project Title	Project Location / Facility
	Court House Pavers	Courthouse
	Description	Justification
	Removal of dead oak and reconfiguring of pavers behind Court House.	Oak tree is dead and in need of removal. Bus pick up and drop off area is congested and additional pavers will provide space for pedestrians.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01595
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Project Details	Project Title	Project Location / Facility
	Court House Exterior Stairs Restoration	Courthouse
	Description	Justification
	Restoration of exterior stairs at south-east entrance to Chamber of Commerce.	Significant deterioration of mortar between and beneath paving stones on the stairs. Restoration required.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01596
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Project Details	Project Title	Project Location / Facility
	Queen's Royal Park Amenities	
	Description	Justification
	Replacement of Stairs, paver installation and drainage installation at Queen's Royal Park	Stairs and path connecting top of Queen's Royal Park to shoreline protection walk are worn and in need of replacement. Path connecting gazebo, Rotary rocks, and shoreline protection walk is heavily trafficked, and requires replacement of the existing soft surface with pavers. Sheeting of surface water adjacent to the gazebo is causing erosion and the creation of hazards, and requires installation of drainage tile.
	Gross Capital Cost:	\$ 41,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 41,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 41,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01597
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Project Details	Project Title	Project Location / Facility
	Rye Heritage Park Basketball Court, lines, nets	Rye Heritage Park
	Description	Justification
	Reconstruction of basketball court	The court over the years has deteriorated. The court base needs to be raised to ensure positive drainage off the courts. This project will replace the basketball nets (2) and proper line markings.
	Gross Capital Cost:	\$ 10,500.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,500.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01599
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Project Details	Project Title	Project Location / Facility
	River Beach Park Restoration	River Beach Park
	Description	Justification
	Restoration of park following damage from flooding and installation of shoreline protection. Restoration to include removal of debris, grading to catch basins, installation of additional catch basin, and hydroseeding.	Restoration is required following damage from flooding and shoreline protection installation.
	Gross Capital Cost:	\$ 28,000.00

Project Financing	Reserve Funds	
	Dock Area Improvements	\$ 28,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 28,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01601
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Project Details	Project Title	Project Location / Facility
	Community Centre Cardio Equipment Replacement	NOTL Community Centre
	Description	Justification
	Replace/Purchase new cardio equipment in the Track & Fitness area of the Community Centre.	Most of the current cardio equipment is reaching the end of its lifecycle. More current and newer machines are extremely desired by our gym users.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	Cardio equipment is used on a daily basis and needs to be updated every few years.
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01603
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Project Details	Project Title	Project Location / Facility
	Town Wide - Defibrillator Replacement	Town wide
	Description	Justification
	Replacement of 10 defibrillation units at various Town facilities.	The Town has 10 defibrillation units that have come to the end of its lifespan. We have these units installed at various Town facilities. We are approaching the replacement of the units in a phased approach over 2-3 years. Preliminary replacement costing is \$2,500 per unit.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01692
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Project Details	Project Title	Project Location / Facility
	Pickleball Courts - Virgil Sports Park	Virgil Sports Park
	Description	Justification
	Additional funds to complete Pickleball courts.	Project was approved in 2018. Staff sourced quotation and pricing came in over budget. The timing of the project was during a lame duck council and staff couldnt request additional funding as there was no council meetings. The 2018 budget had enough funds to complete the paving and some of the fence work required. Balance of the work to be completed is installation of the fence mesh, application of the acrylic surfacing with 6 pickleball courts and installation of net posts/nets.
	Gross Capital Cost:	\$ 32,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 32,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 32,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C00996
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Project Details	Project Title	Project Location / Facility
	Court House Washroom Renovations	Courthouse
	Description	Justification
	Replace washroom partitions that have been in place since 1981, including toilets.	Current washroom partitions and toilets have been in place for 37 years.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: PW Vehicles/Equipment	Project No.: C00363
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Project Details	Project Title	Project Location / Facility
	Mini Van Montana (replaces 230)	Public Works
	Description	Justification
	Replacement Vehicle	This vehicle is 10 years old with close to 110,000 km on it. The vehicle is too light for its intended application and is experiencing starting and electrical issues. A replacement vehicle will be sourced that is better suited for construction sites and not as low to the ground.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: PW Vehicles/Equipment	Project No.: C00457
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Project Details	Project Title	Project Location / Facility
	Backhoe JCB (replaces 404)	Public Works
	Description	Justification
	Replace existing backhoe	This piece of machinery is used daily in the water and wastewater department. The equipment is nearly 12 years old, and will require multiple hydraulic hose replacements and welding spot repairs if kept in service.
	Gross Capital Cost:	\$ 140,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 98,000.00
	Wastewater Capital Improvements	\$ 42,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 140,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: PW Vehicles/Equipment	Project No.: C00506
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Project Details	Project Title	Project Location / Facility
	2019 Miscellaneous Equipment	Public Works
	Description	Justification
	Vehicles & Equipment	
	Gross Capital Cost:	\$ 8,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 8,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 8,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: PW Vehicles/Equipment	Project No.: C00655
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Project Details	Project Title	Project Location / Facility
	Kabota replaces W408	Public Works
	Description	Justification
	Vehicles & Equipment	2007 unit - hours -12 years old - cab and hood unit sections require replacement - starting to show multiple oil leaks - Tires have half life remaining - works on roadside grass mowing continuous from May until Nov. -
	Gross Capital Cost:	\$ 77,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 77,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 77,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00182
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Project Details	Project Title	Project Location / Facility
	Line 1 Road - 0.19km West of Concession 2 - Culvert Improvements	Public Works
	Description	Justification
	Concrete bridge replacement.	Identified in the 2017 Structure Inspection Report as in poor condition recommending replacement NOW.
	Gross Capital Cost:	\$ 545,000.00

Project Financing	Reserve Funds	
	Ontario Community Infrastructure Fund	\$ 464,163.00
	Bridges & Culverts	\$ 80,837.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 545,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00447
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Project Details	Project Title	Project Location / Facility
	Queenston Road - Townline to Airport - Road Construction	Public Works
	Description	Justification
	Excavation and widening of the existing road surface to accommodate for bike lanes. Milling and resurfacing of the complete road surface with hot mix asphalt.	This section of road is listed as deficient in the Towns Roads Needs Study and recommends resurfacing/reconstruction. Work includes providing 1.5m bike lanes on both sides of the road. Road is designated as a bike route in the 2003 Regional Niagara Bikeways Master Plan and includes grants from the Region for the work.
	Gross Capital Cost:	\$ 1,670,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 684,700.00
	Capital Levy	\$ 121,948.00
	Federal Gas Tax	\$ 531,217.00
	Ontario Community Infrastructure Fund	\$ 332,135.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 1,670,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00496
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Project Details	Project Title	Project Location / Facility
	Queenston Road - Townline to Martin to Airport Road	Public Works
	Description	Justification
	Replacement of existing guide rails.	Improved road safety. Replacements are in conjunction with road reconstruction project (C00447)
	Gross Capital Cost:	\$ 107,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 107,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 107,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00499
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Line 1 Road - Homestead to Henry to FMCR	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction project scheduled for 2019.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 43,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 26,660.00
	Capital Levy	\$ 16,340.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 43,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2017	Department: Roads Department	Project No.: C00616
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Project Details	Project Title	Project Location / Facility
	Sidewalk Installation - Tanbark Road - York to Stoneridge Crescent	Public Works
	Description	Justification
	Installation of a new 1.5m wide concrete sidewalk on the east side of Tanbark Road	Sidewalk will be completed in conjunction with the road reconstruction project. Increased safety for pedestrians that has no existing sidewalks. Part of the Public Works Dept. Sidewalk Master Plan.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00617
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Project Details	Project Title	Project Location / Facility
	Sidewalk Installation - York Road - FMCR to Concession 3 Road	Public Works
	Description	Justification
	Installation of new 1.5m wide concrete sidewalk on the north side of York Road.	Increased safety for pedestrians. Part of the Public Works Dept. Sidewalk Master Plan.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00620
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Project Details	Project Title	Project Location / Facility
	St. Davids Pool Trail - York to Cannery Subdivision	Public Works
	Description	Justification
	Installation of a multi-use trail between the Cannery subdivision and St Davids pool/park.	Currently there is no direct connection between the subdivision and the park/pool and the existing sidewalk network in St Davids.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01324
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Project Details	Project Title	Project Location / Facility
	Traffic Count Station	Public Works
	Description	Justification
	Portable traffic count station.	Ability to perform spot traffic counts.
	Gross Capital Cost:	\$ 7,500.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,500.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01528
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Project Details	Project Title	Project Location / Facility
	Butler Street Construction (Cul-de-sac)	Public Works
	Description	Justification
	Construction of a cul-de-sac at the south end of the Butler Street road allowance.	Provide for a proper turn around for Public Works equipment and emergency vehicles.
	Gross Capital Cost:	\$ 125,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 125,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 125,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01622
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Project Details	Project Title	Project Location / Facility
	Queenston Rd (additional funds for C00397)	Public Works
	Description	Justification
	Excavation and widening of the existing road surface to accommodate for bike lanes. Milling and resurfacing of the complete road surface with hot mix asphalt.	This section of road is listed as deficient in the Towns Roads Needs Study and recommends resurfacing/reconstruction. Work includes providing 1.5m bike lanes on both sides of the road. Road is designated as a bike route in the 2003 Regional Niagara Bikeways Master Plan and includes grants from the Region for the work. Additional funds required for paving that was not accounted in the first estimate.
	Gross Capital Cost:	\$ 160,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 160,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 160,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01623
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Project Details	Project Title	Project Location / Facility
	Dixie - ditching and culverts	Public Works
	Description	Justification
	Driveway culvert replacements and associated ditching.	Drainage improvements. Works are in conjunction with sanitary replacement and road resurfacing.
	Gross Capital Cost:	\$ 55,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 55,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 55,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01624
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Project Details	Project Title	Project Location / Facility
	Read Rd (East Edge) Carlton to Haulage/Church to Lakeshore	Public Works
	Description	Justification
	Milling and resurfacing of a portion of the road surface with hot mix asphalt. Read Road is a boundary road shared between the Town and the City of St. Catharines.	Settlement of the road edge. Road condition is deteriorating and becoming a safety concern for vehicular and bicycle traffic.
	Gross Capital Cost:	\$ 260,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 260,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 260,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01625
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Project Details	Project Title	Project Location / Facility
	Johnson St - Mississauga to Simcoe to Gate	Public Works
	Description	Justification
	Milling and resurfacing of the road with hot mix asphalt.	Road conditions are deteriorating and patching is no longer a long term solution.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01626
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Project Details	Project Title	Project Location / Facility
	Concession 6 Rd (York to 405 to Warner to N.Falls Boundary) Eng	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction project scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01627
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Project Details	Project Title	Project Location / Facility
	Concession 6 Rd - Queenston to Line 8 to Line 7 Eng	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction project scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01696
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Project Details	Project Title	Project Location / Facility
	Portable Radar Speed Boards (2)	NOTL Road Network
	Description	Justification
	Purchase of 2 portable radar speed boards.	Current radar speed board no longer meets Transportation Association of Canada guidelines and can only monitor 1 lane of traffic at a time. Growing demand for traffic speed monitoring and driver education warrants the purchase of 2 radar speed boards to monitor both lanes of traffic in a given location simultaneously.
	Gross Capital Cost:	\$ 18,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 18,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 18,000.00

Future Impact(s)	Minor reduction in Roads operating budget since less manpower will be required to monitor a given location (no moving of board from lane to lane)
	Minor reduction in consultant costs for traffic studies as the ability to monitor two lanes simultaneously allows us to conduct our own spot traffic speeds and Volume counts



Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01698
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Project Details	Project Title	Project Location / Facility
	Traffic Control Devices (Council Initiated)	NOTL Road Network
	Description	Justification
	Funding of traffic investigations and traffic control device installation (all-way stop warrant analysis, intersection flashers, speed limit changes, speed bumps etc.) undertaken at the request of Council.	The Traffic Studies & Committees section of the Roads Budget provides a baseline amount for annual programs such as traffic counts, however Council requests for site-specific traffic investigations and infrastructure have consistently exceeded this budget amount. As infrastructure, traffic control devices and their related warrant investigations should be funded through the Capital Budget.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	Recovery of the Traffic Studies & Committees (Consultants) operating budget allocation for annual traffic counts and traffic safety investigations
	Minor ongoing operating budget impacts (Safety Devices, Signs etc.) for the maintenance of any warranted traffic control devices which are installed



Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01718
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Project Details	Project Title	Project Location / Facility
	Butler & Anne Street Trail - S. & W. of Anne Street	Old Town
	Description	Justification
	Excavation and construction of a turning circle at the existing south terminus of Butler Street south of John Street and construction of a walking trail to Anne Street and improvements to the existing walking trail to the bridge.	This section of road does not have a turning circle and is required for Town and Emergency vehicles to be able to turn around
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01719
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Project Details	Project Title	Project Location / Facility
	Regional Road Cross Niagara Stone Road	Virgil
	Description	Justification
	Installation of public cross walk as Crossroads School.	Council approved a motion requesting that this item be considered in the 2019 Capital Budget. Regional Approval would be required in order to move forward.
	Gross Capital Cost:	\$ 225,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 225,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 225,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Storm Water	Project No.: C00680
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Project Details	Project Title	Project Location / Facility
	Minor Storm System Improvements (CB Installations)	Public Works
	Description	Justification
	Installation of required catch basins	Allows for installation of catch basins and connection to existing storm sewer systems at various locations to correct water ponding problems.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Storm Water	Project No.: C01657
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Project Details	Project Title	Project Location / Facility
	Victoria at John St extensions	Public Works
	Description	Justification
	Installation of storm sewer and required catch basins.	The storm sewer is being extended to service new developments at the corners of John and Victoria. Town contribution toward oversizing costs and works that benefit the road authority.
	Gross Capital Cost:	\$ 55,000.00

Project Financing	Reserve Funds	
	DC: Storm Sewers	\$ 55,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 55,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Storm Water	Project No.: C01658
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Project Details	Project Title	Project Location / Facility
	Line 1 - Homestead to Henry to FMCR Eng	Public Works
	Description	Justification
	Estimated engineering fees for storm sewer works scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Street Lighting	Project No.: C01361
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Project Details	Project Title	Project Location / Facility
	LED Post-Top Conversion Program (Phase 5)	Public Works
	Description	Justification
	Replacement of approximately 40-45 existing High Pressure Sodium decorative post-top streets lights with LED.	Replacements of lights to LED to reduce future hydro and maintenance costs. This is phase 5 of the program. Based on current funding it will take another 8 years to complete.
	Gross Capital Cost:	\$ 27,000.00

Project Financing	Reserve Funds	
	Street Lighting	\$ 27,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 27,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Transit	Project No.: C01242
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Project Details	Project Title	Project Location / Facility
	AODA Compliant Pads at Bus Stops, Ph.4	NOTL Transit Route
	Description	Justification
	Installation of AODA-compliant bus pads at bus stops located on Municipal and Regional roads within the Town of Niagara-on-the-Lake.	AODA compliance, passenger safety/comfort and to facilitate winter snow removal.
	Gross Capital Cost:	\$ 12,500.00

Project Financing	Reserve Funds	
	Ontario Disabilities	\$ 12,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 12,500.00

Future Impact(s)	Reduction in annual snow clearing costs.
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Capital Project Information

Budget Year: 2019	Department: Transit	Project No.: C01243
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Project Details	Project Title	Project Location / Facility
	Benches, Shelters, Garbage Cans, Signs	NOTL Transit Route
	Description	Justification
	Installation of bus benches, garbage cans, schedule signage and/or bus shelters at selected bus stops on the NOTL Transit route.	NOTL Transit has been operating with minimal capital infrastructure since the inception of Transit in 2012. Our ridership has grown as has the demand for the provision of street furniture and signage for our passengers.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	Estimated 15-year capital replacement cycle on street furniture, 7-year replacement cycle on anti-graffiti signage.
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Capital Project Information

Budget Year: 2019	Department: Transit	Project No.: C01697
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Project Details	Project Title	Project Location / Facility
	Court House Bus Shelters	Court House Bus Bay
	Description	Justification
	Purchase/installation of 2 Bus shelters and reconfiguration of existing bus pad at major transit hub to comply with AODA standards.	AODA compliance, passenger safety/comfort and to facilitate winter snow removal.
	Gross Capital Cost:	\$ 26,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 13,000.00
	Ontario Disabilities	\$ 13,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 26,000.00

Future Impact(s)	Neutral, minor increase in maintenance of shelter offset by reduction in annual snow cleaning costs.
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C00481
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Project Details	Project Title	Project Location / Facility
	CSO Reduction Project - Old Town (Phase 3 - Dorchester South)	Public Works
	Description	Justification
	Rehabilitation of wastewater mains and manholes with trenchless methods, chemical grout sealing or CIPP as determined by the 2018 study completed by Cole Engineering.	Will reduce infiltration of ground water flows into the wastewater collection system and will reduce flows to the Regional pump station on William Street and new WWTP.
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	DC: Wastewater Sewers	\$ 32,400.00
	Wastewater Capital Improvements	\$ 72,600.00
	Government Grants	\$ 45,000.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 150,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C00652
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Project Details	Project Title	Project Location / Facility
	Old Town (Phase 2) CSO Flow Monitoring (Post repair program)	Public Works
	Description	Justification
	Flow monitoring of the Ricardo-Front Street area wastewater system after completion of main and manhole rehabilitations. Compare results to the original 2017 study and monitoring program.	Requirement for Regional grant contributions. Aids in future justification of wastewater system repair program and quantifies the reduction of extraneous flows into the system.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 30,000.00
	Government Grants	\$ 20,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C00906
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Project Details	Project Title	Project Location / Facility
	Chautauqua Area - (Dixie - Circle to Lakeshore)	Public Works
	Description	Justification
	Replacement of existing old 200 mm. dia. AC sanitary sewer constructed in 1964 with new 200 mm dia. PVC sewer.	Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 1,085,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 1,085,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 1,085,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C00907
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Project Details	Project Title	Project Location / Facility
	Engineering - Chautauqua Area - (Froebel - Circle to Dead End)	Public Works
	Description	Justification
	Engineering fees for sanitary sewer replacement project scheduled in 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be initiated early in the construction year.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C01644
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Project Details	Project Title	Project Location / Facility
	CSO - RAP (resident assistance program - all communities)	Public Works
	Description	Justification
	Establishment of a Remedial Action Plan to provide financial assistance to residents for costs of repairs made to disconnect illegal connections from, and to reduce extraneous flow into the sanitary sewer system.	Ensure extraneous flows which may result in basement flooding and sanitary sewage overflows are minimized. Reduction of flows into the sanitary system reduces the cost to customers for treatment of effluent.
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 90,000.00
	Government Grants	\$ 60,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 150,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C01645
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Project Details	Project Title	Project Location / Facility
	Line 1 Rd (Homestead to Henry) Eng	Public Works
	Description	Justification
	Estimated engineering fees for a sewer replacement project scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	DC: Wastewater Sewers	\$ 18,000.00
	Wastewater Capital Improvements	\$ 2,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00349
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Project Details	Project Title	Project Location / Facility
	Paxton Lane (at York and at South End) Eng.	Public Works
	Description	Justification
	Estimated engineering fees for a watermain replacement project scheduled in 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00486
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Project Details	Project Title	Project Location / Facility
	Gage Street - (Gate St. to Victoria)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. cast iron watermain with a 150mm dia. PVC watermain.	The Town has a program in place to replace cast iron watermain throughout the Town to improve water quality and eliminate costly watermain breaks.
	Gross Capital Cost:	\$ 350,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 350,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 350,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00487
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Project Details	Project Title	Project Location / Facility
	Gate Street - (Centre to Johnson)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. cast iron watermain with a 150mm dia. PVC watermain.	The Town has a program in place to replace cast iron watermain throughout the Town to improve water quality and eliminate costly watermain breaks.
	Gross Capital Cost:	\$ 375,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 375,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 375,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00513
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Project Details	Project Title	Project Location / Facility
	Niagara River Parkway - (Highlander to Dumfries) Eng.	Public Works
	Description	Justification
	Estimated engineering fees for a watermain replacement project scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00528
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Project Details	Project Title	Project Location / Facility
	Wellington (Picton to Castlereagh)	Public Works
	Description	Justification
	Estimated engineering fees for a watermain replacement project scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00844
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Project Details	Project Title	Project Location / Facility
	Queenston Road - (Townline to Airport)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. AC watermain with a 200mm dia. PVC watermain.	The Water Distribution Needs Report recommended an increase to a 200mm diameter watermain to improve supply, security and fire flows for anticipated new development in the area.
	Gross Capital Cost:	\$ 520,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 520,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 520,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C01045
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Project Details	Project Title	Project Location / Facility
	Queenston Rd. Airport -Coon Eng.	Public Works
	Description	Justification
	Estimated engineering fees for a watermain replacement project scheduled in 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	DC: Water Distribution	\$ 22,500.00
	Water Capital Improvements	\$ 27,500.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Appendix E: 10-Year Capital Projects Overview by Department

Corporate Services

2020	Project Year		
C00517	2020 Corporate PC/Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C00518	Replace Building Scanner for Records Management		
	Building Permit Surplus		15,000
		Project Budget	\$15,000
C00521	Replace Financial System Printer		
	Capital Reserve		5,000
		Project Budget	\$5,000
C00522	2020 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00523	Replace Financial SQL Server & OS & SQL		
	Capital Reserve		18,000
		Project Budget	\$18,000
C00524	Replace Financial Terminal Server & OS		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00525	Replace Security Server & OS		
	Capital Reserve		10,000
		Project Budget	\$10,000
C00723	Replace Cameras and Misc in Council Chambers		
	Capital Reserve		10,000
		Project Budget	\$10,000
C00724	Replace Laserfiche Server		
	Capital Reserve		18,000
		Project Budget	\$18,000
C01702	Replace SAN Corporate Data Storage (Admin)		
	Capital Reserve		25,000
		Project Budget	\$25,000

Corporate Services

2020	Project Year		
		2020 Subtotal	\$171,750
2021	Project Year		
C00736	Aerial Ortho Imagery		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00741	Replace Existing Firewall/Router		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00742	Replace Mail Spam Filter Appliance		
		Capital Reserve	5,500
		Project Budget	\$5,500
C00750	2021 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00751	2021 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
		2021 Subtotal	\$83,250
2022	Project Year		
C00735	Replace Engineering Plotter		
		Capital Reserve	20,000
		Project Budget	\$20,000
C00743	2022 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00744	2022 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00747	Replace Existing Lotus Notes/Database Server & OS		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00748	Replace Existing Firewall/Router		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00945	New Council Technology Equipment (Tablets)		
		Capital Reserve	10,000
		Project Budget	\$10,000

Corporate Services

2022	Project Year		
C00946	Network Server Uninterrupted Power Supply and Surge Protectors		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01703	Replace SAN Corporate Data Storage (OPS)		
	Capital Reserve		25,000
		Project Budget	\$25,000
		2022 Subtotal	\$145,750
2023	Project Year		
C00712	Replace Door Access & Exterior Video Cameras		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00746	Purchase Aerial Photos from Niagara Region		
	Capital Reserve		5,000
		Project Budget	\$5,000
C00765	2023 Corporate PC/Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C00766	2023 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01093	Council Technology and Communications Devices		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01418	Virtual Server 2 (Veem)		
	Capital Reserve		30,000
		Project Budget	\$30,000
		2023 Subtotal	\$115,750
2024	Project Year		
C00860	2024 Corporate PC/Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C00861	2024 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00862	Replace Engineering HP 5550 Printer		
	Capital Reserve		5,000
		Project Budget	\$5,000

Corporate Services

2024	Project Year		
C00867	Repalce Cameras in Council Chambers		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00868	Replace Existing Firewall/Router		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00869	Replace Mail Spam Filter Appliance		
	Capital Reserve		5,500
		Project Budget	\$5,500
C01704	Virtual Server 1 (AD, Quikr/Budget Reporting, USTI/Bull Server)		
	Capital Reserve		30,000
		Project Budget	\$30,000
		2024 Subtotal	\$110,250
2025	Project Year		
C00947	2025 Corporate PC Printer Preplacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C00948	2025 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00949	Replace Building Scanner Records Management		
	Building Permit Surplus		15,000
		Project Budget	\$15,000
C00950	Aerial Ortho Imagery		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00951	Audio Video Rack - Council Chambers		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00952	Replace Financial System Printer		
	Capital Reserve		5,000
		Project Budget	\$5,000
C00953	Replace Cameras and Misc in Council Chambers		
	Capital Reserve		10,000
		Project Budget	\$10,000

Corporate Services

2025	Project Year		
C00954	Replace Financial SQL Server & Operating System & SQL		
	Capital Reserve		18,000
		Project Budget	\$18,000
C00955	Replace Financial Terminal Server		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00956	Replace Security Server and Operating System		
	Capital Reserve		10,000
		Project Budget	\$10,000
C00957	Replace Existing Firewall and Router		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01415	Laserfiche Replacement		
	Capital Reserve		18,000
		Project Budget	\$18,000
C01705	Replace SAN (Corporate Data Storage) Admin		
	Capital Reserve		25,000
		Project Budget	\$25,000
		2025 Subtotal	\$200,750
2026	Project Year		
C01089	2026 Corporate PC Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C01090	2026 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01091	Replace Engineering Plotter		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01706	Replace SAN (Ops)		
	Capital Reserve		25,000
		Project Budget	\$25,000
		2026 Subtotal	\$100,750
2027	Project Year		
C01338	2027 Corporate PC and Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750

Corporate Services

2027	Project Year		
C01339	Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01340	Network Server UPS Battery Backup and Surge Protection		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01341	Purchase Aerial Photos from Region/SWOOP		
	Capital Reserve		5,000
		Project Budget	\$5,000
C01342	Replace Microphones + Audio System in Council Chambers		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01343	Replace Firewall/Router		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01344	Replace Lotus Notes Mail / Database Server		
	Capital Reserve		18,000
		Project Budget	\$18,000
C01707	Replace SAN Corporate Data Storage (Ops)		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01708	Replace Engineering Plotter		
	Capital Reserve		20,000
		Project Budget	\$20,000
		2027 Subtotal	\$150,750
2028	Project Year		
C01420	Corporate Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C01421	Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01426	Replace Existing Firewall/Router		
	Capital Reserve		7,000
		Project Budget	\$7,000

Corporate Services

2028	Project Year		
C01427	Virtual and PDC Server		
		Capital Reserve	28,000
		Project Budget	\$28,000
C01709	Network Server Uninterrupted Power Supply and Surge Protectors		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01710	Council-Elect Technology and Communication Devices		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2028 Subtotal	\$110,750
2029	Project Year		
C01423	Council Chambers Technology Improvements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C01711	Corporate PC Printer Replacement Program		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01712	Network Equipment Upgrades & Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C01713	Replace Door Access & Exterior Video Cameras		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01714	Replace Microphones and Audio System in Council Chambers		
		Capital Reserve	7,000
		Project Budget	\$7,000
C01715	Virtual Server 1 (AD, Quikr/Budget Reporting, USTI/BULL Server)		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01716	Aerial Ortho Imagery		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01717	Replace Engineering HP 5550 Printer		
		Capital Reserve	5,000
		Project Budget	\$5,000
		2029 Subtotal	\$136,000
		Corporate Services Grand Total	\$1,325,750

Fire & Emergency Services

2020	Project Year		
C00250	2020 Protective Equipment		
		Capital Reserve	40,000
		Project Budget	\$40,000
C00268	Rescue 4 (Heavy Rescue)		
		Capital Reserve	400,000
		Project Budget	\$400,000
C00512	2020 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	20,000
		Project Budget	\$20,000
C00516	HVAC Replacement at Station 4		
		Capital Reserve	20,000
		Project Budget	\$20,000
C00715	Pumper 3 Replacement		
		Capital Reserve	650,000
		Project Budget	\$650,000
C01380	Fire Prevention Vehicle Replacemetn (Car 4)		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01553	Station 2 Capital Repairs		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01670	Ladder Truck (replaces 2005 Truck)		
		Capital Financing - Debt	1,300,000
		Project Budget	\$1,300,000
		2020 Subtotal	\$2,505,000
2021	Project Year		
C00253	2021 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C00478	2021 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01381	SCBA Compressor and Fill Statiion Replacement		
		Capital Reserve	90,000
		Project Budget	\$90,000

Fire & Emergency Services

2021	Project Year		
C01554	Station 5 Oil Separators		
		Capital Reserve	12,000
		Project Budget	\$12,000
C01555	Master Fire Plan		
		Capital Reserve	35,000
		Project Budget	\$35,000
		2021 Subtotal	\$182,000
2022	Project Year		
C00274	2022 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C00501	2022 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01382	Staff Vehicle Replacement (Car 2)		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01556	Station 3 Oil Separators		
		Capital Reserve	12,000
		Project Budget	\$12,000
		2022 Subtotal	\$107,000
2023	Project Year		
C00285	2023 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C00480	2023 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01383	Staff Vehicle Replacement (Car 1)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2023 Subtotal	\$95,000
2024	Project Year		
C00714	2024 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000

Fire & Emergency Services

2024	Project Year		
C00722	2024 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01384	Rescue 3 Replacement		
		Capital Reserve	400,000
		Project Budget	\$400,000
C01557	Staff Vehicle Replacement (Car 2)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2024 Subtotal	\$495,000
2025	Project Year		
C00963	New Self Contained Breathing Aparatus (SCBA's)		
		Capital Reserve	650,000
		Project Budget	\$650,000
C01140	2025 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01141	2025 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01142	HVAC Replacement Station #3		
		Capital Reserve	45,000
		Project Budget	\$45,000
C01558	Pumper 5 Replacement		
		Capital Reserve	650,000
		Project Budget	\$650,000
C01559	Fire Training Vehicle Replacement (Car 3)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2025 Subtotal	\$1,440,000
2026	Project Year		
C01144	Replace High Angle Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01145	2026 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000

Fire & Emergency Services

2026	Project Year		
C01146	Miscellaneous Fire Fighting Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01560	Fire Prevention Vehicle Replacement (Car 5)		
	Capital Reserve		50,000
		Project Budget	\$50,000
		2026 Subtotal	\$105,000
2027	Project Year		
C01264	2027 Protective Equipment		
	Capital Reserve		35,000
		Project Budget	\$35,000
C01265	Misc. Firefighting Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01561	Pumper 1 Replacement		
	Capital Reserve		650,000
		Project Budget	\$650,000
		2027 Subtotal	\$695,000
2028	Project Year		
C01386	2018 Protective Equipment Replacement		
	Capital Reserve		35,000
		Project Budget	\$35,000
C01387	2028 Miscellaneous Firefighting Equipment Replacement		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01562	Fire Prevention Vehicle Replacement (Car 4)		
	Capital Reserve		50,000
		Project Budget	\$50,000
C01563	Squad 1 Replacement		
	Capital Reserve		100,000
		Project Budget	\$100,000
		2028 Subtotal	\$195,000
2029	Project Year		
C01564	Staff Vehicle Replacement (Car 1)		
	Capital Reserve		50,000
		Project Budget	\$50,000

Fire & Emergency Services

2029	Project Year		
C01565	2029 Miscellaneous Firefighting Equipment Replacement		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01566	2029 Protective Equipment Replacement		
	Capital Reserve		35,000
		Project Budget	\$35,000
		2029 Subtotal	\$95,000
	Fire & Emergency Services Grand Total		\$5,914,000

PW Vehicles/Equipment

2020	Project Year		
C00311	Mini Van Montana (replaces 233)		
	Fleet Replacement		30,000
		Project Budget	\$30,000
C00555	5-Ton Truck Sterling (replaces W239)		
	Fleet Replacement		290,000
		Project Budget	\$290,000
C00556	2020 Miscellaneous Equipment		
	Fleet Replacement		9,000
		Project Budget	\$9,000
C00654	1-Ton Dump Truck replaces W242		
	Fleet Replacement		52,000
		Project Budget	\$52,000
C00694	1/2 Ton Pick-up (replaces W247)		
	Fleet Replacement		35,000
		Project Budget	\$35,000
C01477	All Wheel Drive Pick Up (replaces 234)		
	Fleet Replacement		35,000
		Project Budget	\$35,000
		2020 Subtotal	\$451,000
2021	Project Year		
C00505	Sidewalk Plow (replaces 405)		
	Fleet Replacement		125,000
		Project Budget	\$125,000
C00653	1/2 Ton Pick-up replaces W236		
	Fleet Replacement		35,000
		Project Budget	\$35,000

PW Vehicles/Equipment

2021	Project Year		
C00662	2021 Miscellaneous Equipment		
	Fleet Replacement		9,000
		Project Budget	\$9,000
C00817	5 Ton Truck International (replaces 238)		
	Fleet Replacement		300,000
		Project Budget	\$300,000
		2021 Subtotal	\$469,000
2022	Project Year		
C00455	1-Ton 4x4 c/w Plow (replaces W241)		
	Fleet Replacement		55,000
		Project Budget	\$55,000
C00458	Cube Van (replaces W237)		
	Fleet Replacement		80,000
		Project Budget	\$80,000
C00459	Mini Ford Pick-up -(replaces 240)		
	Fleet Replacement		30,000
		Project Budget	\$30,000
C00633	2022 Miscellaneous Equipment		
	Fleet Replacement		9,000
		Project Budget	\$9,000
C00657	1/2 Ton Pic-up (replaces W245)		
	Fleet Replacement		35,000
		Project Budget	\$35,000
C01478	Tand Truck International (replaces 239)		
	Fleet Replacement		215,000
		Project Budget	\$215,000
		2022 Subtotal	\$424,000
2023	Project Year		
C00656	1-Ton Dump Truck (replaces W228)		
	Fleet Replacement		75,000
		Project Budget	\$75,000
C00689	Trackless c/w Plow		
	Fleet Replacement		130,000
		Project Budget	\$130,000
C00693	2023 Miscellaneous Equipment		
	Fleet Replacement		9,000
		Project Budget	\$9,000

PW Vehicles/Equipment

2023	Project Year		
C00784	GMC Crew Cab Pick-up (replaces 223)		
	Fleet Replacement		55,000
		Project Budget	\$55,000
C01479	John Deere Grass Cutter (replaces 418)		
	Fleet Replacement		90,000
		Project Budget	\$90,000
		2023 Subtotal	\$359,000
2024	Project Year		
C00818	2024 Miscellaneous Equipment		
	Fleet Replacement		9,000
		Project Budget	\$9,000
C01480	5 Ton Truck International (replaces 244)		
	Fleet Replacement		300,000
		Project Budget	\$300,000
C01481	Water Super Pick Up Truck (replaces 253)		
	Fleet Replacement		55,000
		Project Budget	\$55,000
		2024 Subtotal	\$364,000
2025	Project Year		
C01152	Wheeled Excavator		
	Fleet Replacement		400,000
		Project Budget	\$400,000
C01153	2025 Miscellaneous Equipment		
	Fleet Replacement		9,000
		Project Budget	\$9,000
C01482	5 Ton Dump Truck (replaces 253)		
	Fleet Replacement		300,000
		Project Budget	\$300,000
		2025 Subtotal	\$709,000
2026	Project Year		
C01148	Backhoe (Replaces 2016 Addition)		
	Fleet Replacement		250,000
		Project Budget	\$250,000
C01149	Plow Truck 5 Ton 4 Wheel Drive (Replaces 2016 Addition)		
	Fleet Replacement		300,000
		Project Budget	\$300,000

PW Vehicles/Equipment

2026	Project Year		
C01151	2026 Miscellaneous Equipment		
	Fleet Replacement		9,000
		Project Budget	\$9,000
C01483	Survey Vehicle (replaces 227)		
	Fleet Replacement		45,000
		Project Budget	\$45,000
		2026 Subtotal	\$604,000
2027	Project Year		
C01484	Tandem Dump Truck (replaces 249)		
	Fleet Replacement		300,000
		Project Budget	\$300,000
C01485	Grader		
	Fleet Replacement		400,000
		Project Budget	\$400,000
C01486	Miscellaneous Equipment		
	Fleet Replacement		10,000
		Project Budget	\$10,000
		2027 Subtotal	\$710,000
2028	Project Year		
C01150	Trackless c/w plow (Replaces 2016 Addition)		
	Fleet Replacement		160,000
		Project Budget	\$160,000
C01487	5 Ton Dump Truck		
	Fleet Replacement		300,000
		Project Budget	\$300,000
C01488	Miscellaneous Equipment		
	Fleet Replacement		9,000
		Project Budget	\$9,000
C01489	Mini Van Montana (replaces 233)		
	Fleet Replacement		55,000
		Project Budget	\$55,000
C01490	Grass Tractor (ftrom 2019 Replacement)		
	Fleet Replacement		90,000
		Project Budget	\$90,000
		2028 Subtotal	\$614,000

PW Vehicles/Equipment

2029	Project Year		
C01722	Backhoe/Loader		
		Fleet Replacement	275,000
		Project Budget	\$275,000
C01723	Miscellaneous Equipment		
		Fleet Replacement	10,000
		Project Budget	\$10,000
C01724	5 Ton Truck		
		Fleet Replacement	300,000
		Project Budget	\$300,000
C01725	Tractor - Grass Cutter		
		Fleet Replacement	100,000
		Project Budget	\$100,000
		2029 Subtotal	\$685,000
		PW Vehicles/Equipment Grand Total	\$5,389,000

Roads Department

2020	Project Year		
C00350	Four Mile Creek Road - (Hunter to Wall) - Road Resurfacing		
		Capital Reserve	460,000
		Project Budget	\$460,000
C00495	Chataqua Area - Circle Street - Road Resurfacing		
		Capital Reserve	470,000
		Project Budget	\$470,000
C00546	Line 1 Road - Concession 6 - Four Mile Creek - Road Construction		
		DC: Roads, Sidewalks & Lights	533,200
		Capital Reserve	45,583
		OCIF	100,000
		Federal Gas Tax	181,217
		Project Budget	\$860,000
C00550	Guard Rail Installation TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00551	Concession 6 Road - Line1 to Line 2 - Engineering		
		DC: Roads, Sidewalks & Lights	49,375
		Capital Reserve	13,125
		Project Budget	\$62,500

Roads Department

2020	Project Year		
C00626	Sidewalk Installation - Mississauga Street - Johnson - Gage		
	Capital Reserve		45,000
		Project Budget	\$45,000
C00703	Road Resurfacing - Concession 6 - York Road to Niagara Falls Border		
	OCIF		265,413
	Capital Reserve		34,587
		Project Budget	\$300,000
C00710	Engineering Work for Dorchester and Gage - Culvert Improvements		
	Capital Reserve		30,000
		Project Budget	\$30,000
C01088	Sidewalk Installation - Concession 6 Road - Niagara Stone Road to North		
	Capital Reserve		30,000
		Project Budget	\$30,000
C01092	Sidewalk Installation - Lorraine Street - FMCR to East		
	Capital Reserve		14,000
		Project Budget	\$14,000
C01120	Sidewalk Installation: Four Mile Creek Road - North of York to Cannery Subdivision		
	Capital Reserve		60,000
		Project Budget	\$60,000
C01456	Engineering - Four Mile Creek Road - Wall to Lakeshore		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01457	Crack Sealing		
	Capital Reserve		50,000
		Project Budget	\$50,000
C01521	Gate St- Anne to John		
	Capital Reserve		175,000
		Project Budget	\$175,000
C01628	Concession 6 Rd - Queensont to Line 8 to Line 7		
	Federal Gas Tax		350,000
	Capital Reserve		50,000
		Project Budget	\$400,000
C01629	York Rd Sidewalk - FMCR to Conc 3 (Phase 2)		
	Capital Reserve		100,000
		Project Budget	\$100,000

Roads Department

2020	Project Year		
C01673	King St - John to Anne to Paffard		
	Capital Reserve		60,000
	Project Budget		\$60,000
C01674	Line 3 Rd - Conc 6 to FMCR Eng		
	Capital Reserve		30,000
	Project Budget		\$30,000
C01675	Line 3 Rd - FMCR to Conc 4 Eng		
	Capital Reserve		20,000
	Project Budget		\$20,000
	2020 Subtotal		\$3,251,500
2021	Project Year		
C00356	Four Mile Creek Road - (Wall to Lakeshore) - Road Resurfacing		
	Capital Reserve		10,000
	OCIF		450,000
	Project Budget		\$460,000
C00360	Engineering Paxton Lane - York to New Development		
	Capital Reserve		8,750
	DC: Roads, Sidewalks & Lights		8,750
	Project Budget		\$17,500
C00492	Line 4 Road - Bridge #2115 0.13km West of Concession 6 - Rip Rap & Guide Rails		
	Capital Reserve		60,000
	Project Budget		\$60,000
C00543	Line 4 Road - Bridge #2112 (0.43 East of Con. 3 Road) Bridge Improvements		
	Capital Reserve		20,000
	Project Budget		\$20,000
C00548	Chautauqua Area - Road Resurfacing		
	OCIF		215,413
	Capital Reserve		224,587
	Project Budget		\$440,000
C00552	Engineering for Green Street - Flynn to Niagara		
	Capital Reserve		12,900
	DC: Roads, Sidewalks & Lights		17,100
	Project Budget		\$30,000
C00658	Sidewalk Installation - Mississauga Street - Gage to Centre		
	Capital Reserve		45,000
	Project Budget		\$45,000

Roads Department

2021	Project Year		
C00711	Dorchester@Gage Culv. Replacement (One Mile Creek Watershed Plan)		
		Capital Reserve	300,000
		Project Budget	\$300,000
C00726	Concession 6 Road - Line 1 to 2 - Road Construction		
		Capital Reserve	227,136
		Federal Gas Tax	35,364
		DC: Roads, Sidewalks & Lights	987,500
		Project Budget	\$1,250,000
C00729	Johnson Street - Dorchester to Gate - Road Resurfacing		
		Capital Reserve	120,000
		Project Budget	\$120,000
C00730	Simcoe Street - John to Anne - Road Resurfacing		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00731	Gate Street - Mary to William - Road Resurfacing		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00732	Townline Road - Line 1 to Lakeshore Road		
		Federal Gas Tax	120,000
		DC: Roads, Sidewalks & Lights	45,000
		Capital Reserve	15,000
		Project Budget	\$180,000
C00733	Guard Rail Installation TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01095	Line 2 Road - Concession 6 to Niagara Stone Road		
		Capital Reserve	110,000
		Project Budget	\$110,000
C01096	Sidewalk Installation - Queenston Street - Niagara River Parkway to N.S. Bridge		
		Capital Reserve	23,000
		Project Budget	\$23,000
C01325	Radar Speed Board (Replacement)		
		Capital Reserve	6,000
		Project Budget	\$6,000
C01458	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000

Roads Department

2021	Project Year		
C01533	Line 3 Road Resurfacing - Concession 6 to Four Mile Creek Road		
		OCIF	600,000
		Capital Reserve	100,000
		Project Budget	\$700,000
C01534	Line 3 Road Resurfacing - Four Mile Creek Road to Concession 4		
		Capital Reserve	300,000
		Project Budget	\$300,000
C01630	Concession 6 Rd - Line 7 to Line 6 to Line 5		
		Capital Reserve	20,000
		Federal Gas Tax	400,000
		Project Budget	\$420,000
		2021 Subtotal	\$4,641,500
2022	Project Year		
C00399	Paxton Lane - York to New Development - Road Construction		
		DC: Roads, Sidewalks & Lights	175,000
		Federal Gas Tax	150,000
		Capital Reserve	25,000
		Project Budget	\$350,000
C00661	Sidewalk Installation - Taylor Road - Glendale to South		
		Capital Reserve	51,000
		Project Budget	\$51,000
C00721	Concession 6 Road - 0.23 South of Line 2 - Culvert Improvements		
		Capital Reserve	40,000
		Project Budget	\$40,000
C00727	Green Street - Flynn to Niagara - Road Construction		
		DC: Roads, Sidewalks & Lights	285,000
		Federal Gas Tax	175,000
		Capital Reserve	40,000
		Project Budget	\$500,000
C00756	Niven Road - Lakeshore Road to Village Road Road Resurfacing		
		Capital Reserve	90,000
		Federal Gas Tax	100,000
		Project Budget	\$190,000
C00757	Wellington Street - Picton to Castlereagh Road Resurfacing		
		Capital Reserve	70,000
		Project Budget	\$70,000

Roads Department

2022	Project Year		
C00758	Guard Rail Installation TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00761	Engineering - Flynn Street - Rye to Charlotte		
		Capital Reserve	28,400
		DC: Roads, Sidewalks & Lights	11,600
		Project Budget	\$40,000
C01098	Line 1 Road - Concession 7 to Townline (Grantham) Road Resurfacing		
		Capital Reserve	61,200
		DC: Roads, Sidewalks & Lights	108,800
		Project Budget	\$170,000
C01099	Ball Street - Ricardo to Delatre to Lockhart R/A Road Resurfacing		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01101	Mississauga Street - Queen to Johnson to Gage to Centre to Wm. to Mary Road Resurfacing		
		OCIF	200,000
		Capital Reserve	50,000
		Project Budget	\$250,000
C01102	Gate Street - Anne to John to Mary Road Resurfacing		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01103	Warner Road - Tanbark to Concession 5 to QEW Road Resurfacing (Cold Mix)		
		Capital Reserve	400,000
		Project Budget	\$400,000
C01104	Sidewalk Installlation - Nassau Street - Queen to Johnson		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01122	Niagara Boulevard Study-Design (@ One mile Creek - Watershed Plan)		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01459	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000

Roads Department

2022	Project Year		
C01631	Concession 6 Rd - Line 2 to Niagara Stone Rd		
		DC: Roads, Sidewalks & Lights	615,000
		Capital Reserve	4,636
		Federal Gas Tax	130,364
		Project Budget	\$750,000
C01632	Line 1 Rd - Conc 6 to Homestead		
		DC: Roads, Sidewalks & Lights	558,000
		OCIF	265,413
		Capital Reserve	76,587
		Project Budget	\$900,000
C01633	Concession 6 Rd - Line 5 to Line 4 to Line 3		
		OCIF	350,000
		Capital Reserve	70,000
		Project Budget	\$420,000
C01634	Concession 6 Rd - Niagara Stone Rd to Line 2		
		Capital Reserve	40,000
		Project Budget	\$40,000
C01676	Highlander St - Queenston to Princess Eng		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01677	Princess St - Dumfries to Partition Eng		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01678	Dumfries St - Queenston to Princess Eng		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01679	Princess St - Dumfries to Partition Eng		
		Capital Reserve	25,000
		Project Budget	\$25,000
		2022 Subtotal	\$4,511,000
2023	Project Year		
C00688	Road Resurfacing - Line 8 - Niagara Parkway to Concession 1		
		Capital Reserve	150,000
		Project Budget	\$150,000
C00728	Road Resurfacing - King Street - (Queen to Johnson)		
		Capital Reserve	60,000
		Project Budget	\$60,000

Roads Department

2023	Project Year		
C00734	Sidewalk Installation - Mississauga St - Centre to Mary		
	Capital Reserve		45,000
		Project Budget	\$45,000
C00753	Niagara Blvd. - Culvert Improvements		
	Capital Reserve		50,000
	OCIF		250,000
		Project Budget	\$300,000
C00760	Concession Road 1 - Line 9 to Line 8 Road Resurfacing		
	Federal Gas Tax		129,510
	Capital Reserve		10,490
		Project Budget	\$140,000
C00762	Weatherstone Court - Charlotte to End Road Resurfacing		
	Capital Reserve		40,000
		Project Budget	\$40,000
C00763	Guard Rail Installation TBD		
	Capital Reserve		60,000
		Project Budget	\$60,000
C00783	Engineering for Wellington St. - Picton to Byron		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00871	Road Construction - Flynn Street - Rye to Charlotte		
	DC: Roads, Sidewalks & Lights		116,000
	OCIF		200,413
	Capital Reserve		83,587
		Project Budget	\$400,000
C01105	Warner Road - Concession 6 to Dead End East (Coldmix)		
	Capital Reserve		240,000
		Project Budget	\$240,000
C01106	Nassau Street - William to North and South		
	Capital Reserve		31,000
		Project Budget	\$31,000
C01460	Crack Sealing		
	Capital Reserve		50,000
		Project Budget	\$50,000

Roads Department

2023	Project Year		
C01680	Highlander St - Queenston to Princess		
		Capital Reserve	25,000
		Federal Gas Tax	125,000
		Project Budget	\$150,000
C01681	Princess St - Highlander to Dumfries		
		Federal Gas Tax	125,000
		Capital Reserve	25,000
		Project Budget	\$150,000
C01682	Dumfries St - Queenston to Princess		
		Capital Reserve	50,000
		Federal Gas Tax	100,000
		Project Budget	\$150,000
C01683	Princess St - Dumfries to Partition		
		Capital Reserve	50,000
		Federal Gas Tax	100,000
		Project Budget	\$150,000
C01684	Partition St - Queenston to Princess Eng		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01685	Front St South - Partition to Kent Eng		
		Capital Reserve	20,000
		Project Budget	\$20,000
		2023 Subtotal	\$2,171,000
2024	Project Year		
C00500	Engineering for Partition and Kent Streets - Niagara Parkway to Queenston		
		Capital Reserve	40,000
		Project Budget	\$40,000
C00659	Engineering for Firelane 11A - Bridge No. 4 Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000
C00759	Line 7 Road - 0.78 km East of Four Mile Creek - Culvert Improvements		
		Capital Reserve	132,000
		Project Budget	\$132,000
C00873	Road Construction - Wellington St - (Picton to Byron)		
		Federal Gas Tax	150,000
		Project Budget	\$150,000

Roads Department

2024	Project Year		
C00875	Guard Rail Installation TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00876	Sidewalk Installation - Willaim St - Nassau to Circle		
		Capital Reserve	37,000
		Project Budget	\$37,000
C00877	Road Resurfacing - Henegan and Walker Road		
		Capital Reserve	160,000
		Project Budget	\$160,000
C00878	Road Resurfacing - Line 8 Road - Concession 2 to Four Mile Creek Road		
		Federal Gas Tax	200,000
		Capital Reserve	50,000
		Project Budget	\$250,000
C00879	Road Resurfacing - Line 8 Road - Concession 1 to Concession 2		
		Capital Reserve	41,000
		Federal Gas Tax	129,000
		Project Budget	\$170,000
C00880	Road Resurfacing - Newark - Johnson to Queen		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00881	Road Resurfacing - Glendale Ave. East - Glendale to Dead End		
		Capital Reserve	75,000
		Project Budget	\$75,000
C00882	Engineering for Walnut Street - Queenston Street to Princess Street		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00883	Engineering for Princess Street - Maple North to Dead End		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00884	Engineering for Gage Street - Mississagua to Dorchester		
		Capital Reserve	40,000
		Project Budget	\$40,000
C01107	Townline (Grantham) Road - Line 1 to Line 2 to Scott		
		Capital Reserve	24,587
		OCIF	200,413
		Project Budget	\$225,000

Roads Department

2024	Project Year		
C01109	Centre Street - Gate to Victoria to Regent Road Resurfacing		
	Capital Reserve		80,000
	Project Budget		\$80,000
C01110	Warner Road - Concession 6 to QEW to Dead End North Road Resurfacing (Cold Mix)		
	Capital Reserve		350,000
	Project Budget		\$350,000
C01111	Sidewalk Installation - Gage Street - King to Regent		
	Capital Reserve		20,000
	Project Budget		\$20,000
C01326	Traffic Count Station		
	Capital Reserve		7,500
	Project Budget		\$7,500
C01463	Crack Sealing		
	Capital Reserve		50,000
	Project Budget		\$50,000
C01686	Partition St - Queenston to Princess		
	Capital Reserve		50,000
	OCIF		200,000
	Project Budget		\$250,000
C01687	Front St South - Partition to Kent		
	OCIF		200,000
	Capital Reserve		50,000
	Project Budget		\$250,000
	2024 Subtotal		\$2,461,500
2025	Project Year		
C00547	Partition and Kent Streets - Niagara Parkway to Queenston - Road Construction		
	Capital Reserve		500,000
	Project Budget		\$500,000
C00660	Culvert Improvement for Firelane 11A Bridge No. 4		
	Capital Reserve		460,000
	Project Budget		\$460,000
C00764	Engineering for Clarence Street - Queenston Street to Niagara River Parkway		
	Capital Reserve		40,000
	Project Budget		\$40,000
C01112	Walnut Street - Queenston to Princess Street Road Construction		
	Capital Reserve		100,000
	Project Budget		\$100,000

Roads Department

2025	Project Year		
C01113	Princess Street - Maple to Walnut to North to Dead End Road Construction		
		Capital Reserve	50,000
		OCIF	100,000
		Project Budget	\$150,000
C01114	Gage Street - Simcoe to Mississauga to Butler to Dorchester Road Construction		
		Federal Gas Tax	300,000
		Capital Reserve	80,000
		Project Budget	\$380,000
C01116	Townline (Grantham) Road - Scott to Line 3 to Carlton		
		Capital Reserve	20,000
		OCIF	200,000
		Project Budget	\$220,000
C01117	Mary Street - Mississauga to Simcoe to Gate to Victoria to Regent to King Resurfacing		
		OCIF	180,000
		Capital Reserve	20,000
		Project Budget	\$200,000
C01118	Queen's Parade - Wellington to John East Road Resurfacing		
		Capital Reserve	80,490
		Federal Gas Tax	279,510
		Project Budget	\$360,000
C01119	Eastchester Avenue - Stewart to Niagara Stone Road Resurfacing (Cold Mix)		
		Capital Reserve	100,000
		Project Budget	\$100,000
C01121	Engineering Work for Regent Street - Centre to William to Mary to John to Anne (Developer Cost Share)		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01125	Guard Rail Installation - TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01327	Traffic Count Station		
		Capital Reserve	7,500
		Project Budget	\$7,500
C01464	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000

Roads Department

2025	Project Year		
C01523	Anne St- Gate to Simcoe to Missiisauga		
		DC: Roads, Sidewalks & Lights	11,700
		Capital Reserve	18,300
		Project Budget	\$30,000
C01529	Cross Street Road Construction - Stewart to East		
		Capital Reserve	75,000
		Project Budget	\$75,000
C01688	Front St - Kent to Clarence to York Eng		
		Capital Reserve	25,000
		Project Budget	\$25,000
		2025 Subtotal	\$2,787,500
2026	Project Year		
C00452	Engineering Work for Queenston Road - Airport to Niagara Stone Road		
		DC: Roads, Sidewalks & Lights	20,000
		Capital Reserve	40,000
		Project Budget	\$60,000
C00755	Clarence Street - Queenston Street to Niagara River Parkway Road Construction		
		Capital Reserve	300,000
		Project Budget	\$300,000
C01212	Regent Street Construction - William to Mary to John to Anne		
		Capital Reserve	20,490
		Federal Gas Tax	579,510
		Project Budget	\$600,000
C01213	Townline (Grantham) Road - Lakeshore to North End		
		Capital Reserve	190,000
		Project Budget	\$190,000
C01214	McNab Road - Lakeshore to North End		
		Federal Gas Tax	450,000
		Capital Reserve	55,000
		Project Budget	\$505,000
C01215	Engineering - King Street - Mary to William to Centre to Gage to Johnson		
		Capital Reserve	80,000
		Project Budget	\$80,000
C01328	Radar Speed Board (Replacement)		
		Capital Reserve	7,500
		Project Budget	\$7,500

Roads Department

2026	Project Year		
C01465	Sidewalk Installation - Wellington Street - Byron to Queen's Parade		
	Capital Reserve		20,000
	Project Budget		\$20,000
C01466	Crack Sealing		
	Capital Reserve		50,000
	Project Budget		\$50,000
C01522	Anne St- Regent to Victoria (0.5) to Gate		
	Capital Reserve		183,000
	DC: Roads, Sidewalks & Lights		117,000
	Project Budget		\$300,000
C01527	Anne Street Road Construction - Gate to Simcoe to Mississauga		
	Capital Reserve		219,600
	DC: Roads, Sidewalks & Lights		140,400
	Project Budget		\$360,000
C01635	Line 1 Rd - Culvert #18 Eng		
	Capital Reserve		105,000
	Project Budget		\$105,000
C01689	Front St - Kent to Clarence to York		
	Capital Reserve		150,000
	Project Budget		\$150,000
	2026 Subtotal		\$2,727,500
2027	Project Year		
C00493	Queenston Road - Airport to Niagara Stone Road - Road Construction		
	DC: Roads, Sidewalks & Lights		224,450
	Capital Reserve		975,550
	Project Budget		\$1,200,000
C00720	Line 1 Road - 0.01 East of Townline Road - Culvert Improvements		
	Capital Reserve		200,000
	OCIF		500,000
	Project Budget		\$700,000
C01329	Radar Speed Board (Replacement)		
	Capital Reserve		6,000
	Project Budget		\$6,000
C01467	Road Resurfacing - Irvine Road - Lakeshore to North End		
	OCIF		315,413
	Capital Reserve		114,587
	Project Budget		\$430,000

Roads Department

2027	Project Year		
C01468	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01530	King Street Road Construction		
		Capital Reserve	220,490
		Federal Gas Tax	579,510
		Project Budget	\$800,000
C01636	Butler St - Mary to William Eng		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01637	Butler St - Queen to Johnson to Dead End		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01690	York St - Front to Niagara River Parkway Eng		
		Capital Reserve	20,000
		Project Budget	\$20,000
		2027 Subtotal	\$3,246,000
2028	Project Year		
C01469	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01531	Butler Street Road Construction - Mary to William		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01532	Butler Street Road Construction - Queen to Johnson to Dead End		
		Federal Gas Tax	179,510
		Capital Reserve	80,490
		Project Budget	\$260,000
C01691	York St - Front to Niagara River Parkway		
		Capital Reserve	50,000
		OCIF	250,000
		Project Budget	\$300,000
		2028 Subtotal	\$660,000
2029	Project Year		
C01655	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000

Roads Department

2029	Project Year		
		2029 Subtotal	\$50,000
		Roads Department Grand Total	\$26,507,500

Parking Operations

2020	Project Year		
C00474	Parking Vehicle Replacement		
		Parking Revenue	35,000
		Project Budget	\$35,000
C00526	Coin Sorter		
		Parking Revenue	10,000
		Project Budget	\$10,000
C00527	Nelson Street Lot Resurfacing		
		Parking Revenue	60,000
		Project Budget	\$60,000
C01654	Single Space Meters		
		Parking Revenue	30,000
		Project Budget	\$30,000
		2020 Subtotal	\$135,000

2024	Project Year		
C00540	Handheld Ticketers (4 Units)		
		Parking Revenue	35,000
		Project Budget	\$35,000
C00853	Regent Street Lot Resurfacing		
		Parking Revenue	15,000
		Project Budget	\$15,000
		2024 Subtotal	\$50,000

2026	Project Year		
C00224	Pay & Display Machine Replacements		
		Parking Revenue	650,000
		Project Budget	\$650,000
		2026 Subtotal	\$650,000
		Parking Operations Grand Total	\$835,000

Transit

2020	Project Year		
C01244	Electronic Fare Boxes		
		Capital Reserve	10,000
		Project Budget	\$10,000

2020	Project Year		
C01245	Benches, Shelters, Garbage Cans		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2020 Subtotal	\$25,000
2021	Project Year		
C01246	AODA Compliant Pads at Bus Stops Ph. 6 (Pending)		
	Ontario Disabilities Act		5,000
		Project Budget	\$5,000
C01247	Benches, Shelters, Garbage Cans, Signs		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2021 Subtotal	\$20,000
2022	Project Year		
C01248	Benches, Shelters, Garbage Cans, Signs		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2022 Subtotal	\$15,000
2023	Project Year		
C01133	Electronic Annunciator Boards		
	Ontario Disabilities Act		15,000
		Project Budget	\$15,000
C01134	Replacement Bike Racks		
	Capital Reserve		5,000
		Project Budget	\$5,000
C01249	Benches, Shelters, Garbage Cans		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01250	AODA Compliant Pads at Bus Stops		
	Ontario Disabilities Act		5,000
		Project Budget	\$5,000
		2023 Subtotal	\$40,000
2024	Project Year		
C01251	POS System for Fare Cards (3 locations)		
	Capital Reserve		12,000
		Project Budget	\$12,000

2024	Project Year		
C01252	Benches, Shelters, Garbage Cans		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2024 Subtotal	\$27,000
2025	Project Year		
C01253	Electronic Fare Boxes		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01254	Benches, Shelters, Garbage Cans		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01255	AODA Compliant Pads at Bus Stops		
	Ontario Disabilities Act		5,000
		Project Budget	\$5,000
		2025 Subtotal	\$30,000
2026	Project Year		
C01256	Benches, Shelters, Garbage Cans		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2026 Subtotal	\$15,000
2027	Project Year		
C01257	Annunciator Boards		
	Ontario Disabilities Act		15,000
		Project Budget	\$15,000
C01258	AODA Compliant Pads at Bus Stops		
	Ontario Disabilities Act		5,000
		Project Budget	\$5,000
C01259	Benches, Shelters, Garbage Cans		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2027 Subtotal	\$35,000
		Transit Grand Total	\$207,000

Building Services

2022	Project Year		
C00467	Building Services Vehicle		
		Building Services Equipment	35,000
		Project Budget	\$35,000
		2022 Subtotal	\$35,000
2023	Project Year		
C00471	Building Services Vehicle		
		Building Services Equipment	35,000
		Project Budget	\$35,000
		2023 Subtotal	\$35,000
2027	Project Year		
C01374	Building Services Vehicle		
		Building Services Equipment	40,000
		Project Budget	\$40,000
		2027 Subtotal	\$40,000
		Building Services Grand Total	\$110,000

By-Law Enforcement

2021	Project Year		
C00497	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	35,000
		Project Budget	\$35,000
		2021 Subtotal	\$35,000
2028	Project Year		
C01375	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	40,000
		Project Budget	\$40,000
		2028 Subtotal	\$40,000
		By-Law Enforcement Grand Total	\$75,000

Parks, Recreation & Facilities

2020	Project Year		
C00384	Community Centre Scrubber Replacement		
		Capital Reserve	12,000
		Project Budget	\$12,000
C00997	Memoral Park Soccer Field Light Replacement		
		Park Dedication	90,000
		Project Budget	\$90,000

Parks, Recreation & Facilities

2020	Project Year		
C00998	Simcoe Park Raised Flower Beds Phase 1		
	Park Dedication		46,000
		Project Budget	\$46,000
C01001	Niagara Pool Filter Replacement		
	Park Dedication		20,000
		Project Budget	\$20,000
C01003	Virgil Sportspark Soccer Field/Parking Lot Lights		
	Park Dedication		60,000
		Project Budget	\$60,000
C01005	Market Street Washrooms Roof Replacement		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01006	Simcoe Park Pavers		
	Capital Reserve		130,000
		Project Budget	\$130,000
C01022	Meridian Credit Union Arena Light Replacement		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01187	Queenston Library - Paint Interior and Refinish Floor		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01190	Memorial Tennis Court Expansion		
	Donations		40,000
	DC: Parkland & Recreation		85,000
		Project Budget	\$125,000
C01228	St. David's Pool Construction		
	Donations		833,340
	Grants & Other		1,666,660
		Project Budget	\$2,500,000
C01298	Pumphouse Front Door Replacement		
	Capital Reserve		12,000
		Project Budget	\$12,000
C01308	Community Centre Table Replacement		
	Capital Reserve		15,000
		Project Budget	\$15,000

Parks, Recreation & Facilities

2020	Project Year		
C01394	Parking Lot- Rye Heritage Park		
		DC: Parkland & Recreation	40,000
		Project Budget	\$40,000
C01590	Community Centre - Parking Extension		
		Capital Reserve	100,000
		Project Budget	\$100,000
C01600	Courthouse Elevator Cab Refurbishment		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01604	Simcoe Park Raised Flower Beds Phase 2		
		Park Dedication	43,000
		Project Budget	\$43,000
C01605	Pumphouse - Paint Exterior, Windows, Soffits		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01606	Centennial Arena - Table & Chair Replacement		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01607	Niagara Lakeshore Cemetery - shop addition		
		Capital Reserve	80,000
		Project Budget	\$80,000
		2020 Subtotal	\$3,383,000
2021	Project Year		
C00987	Centennial Arena Rubber Floor Replacement		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01007	Community Centre Lawn Bowling Carpet Replacement		
		Capital Reserve	125,000
		Project Budget	\$125,000
C01008	Court House Window Repairs Phase 2		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01009	Court House Door Hardware Replacement		
		Capital Reserve	30,000
		Project Budget	\$30,000

Parks, Recreation & Facilities

2021	Project Year		
C01011	Market Street Washroom HVAC Replacement		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01012	Market Street Washroom Renovations		
	Capital Reserve		30,000
		Project Budget	\$30,000
C01191	Christmas Display - Replacement Phase 1		
	Capital Reserve		40,000
		Project Budget	\$40,000
C01313	Community Centre Kitchen-New Cooler Compressors		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01314	Community Centre Appliance Replacement		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01346	Community Centre Auditorium Door Replacement		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01347	Community Centre Amenities		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01395	Glendale Storage Building		
	DC: Parkland & Recreation		150,000
		Project Budget	\$150,000
C01396	Cemetery Expansion- Phase 6		
	DC: Parkland & Recreation		100,000
		Project Budget	\$100,000
C01608	92 Queen St Washroom Replacement		
	DC: Parkland & Recreation		500,000
		Project Budget	\$500,000
		2021 Subtotal	\$1,100,000
2022	Project Year		
C00431	Community Centre Fitness Equipment Replacement		
	Capital Reserve		20,000
		Project Budget	\$20,000

Parks, Recreation & Facilities

2022	Project Year		
C00454	MCU Arena Board Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000
C00984	Niagara-on-the-Green North Park Development		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01013	Memorial Park Pavillion Shingles Replacement		
		Park Dedication	17,000
		Project Budget	\$17,000
C01015	St. Davids Pool Replacement of Flat Roof		
		Park Dedication	20,000
		Project Budget	\$20,000
C01016	Virgil Sportpark Tennis Court Light Replacement		
		Park Dedication	32,000
		Project Budget	\$32,000
C01017	Main Administration Building Elevator Replacement		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01018	Garrison Village Playground Replacement		
		Park Dedication	90,000
		Project Budget	\$90,000
C01192	Christmas Display - Replacement Phase 2		
		Capital Reserve	40,000
		Project Budget	\$40,000
C01316	Community Centre Auditorium Floor Sanding/Waxing		
		Capital Reserve	8,000
		Project Budget	\$8,000
		2022 Subtotal	\$387,000
2023	Project Year		
C00415	Niagara-on-the-Green Community Park		
		Park Dedication	320,625
		DC: Parkland & Recreation	54,375
		Project Budget	\$375,000
C00421	Alumazorb Ceiling Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000

Parks, Recreation & Facilities

2023	Project Year		
C00433	Centennial Arena Compressor Replacement		
	Capital Reserve		60,000
		Project Budget	\$60,000
C01000	Library Roof Replacement		
	Capital Reserve		140,000
		Project Budget	\$140,000
C01019	Centennial Arena Roof Replacement		
	Capital Reserve		60,000
		Project Budget	\$60,000
C01021	Meridian Credit Union Arena Chiller Replacement		
	Capital Reserve		50,000
		Project Budget	\$50,000
C01023	Meridian Credit Union Arena Boiler Replacement		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01025	Meridian Credit Union Arena Olympia Room Boiler Replacement		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01193	Resurface Memorial Tennis Courts		
	Capital Reserve		50,000
		Project Budget	\$50,000
		2023 Subtotal	\$825,000
2024	Project Year		
C01027	Queen's Royal Park Washroom Roof Replacement		
	Park Dedication		20,000
		Project Budget	\$20,000
C01028	Main Administration Building Exterior Door Replacement		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01029	Simcoe Park Playground Equipment		
	Park Dedication		120,000
		Project Budget	\$120,000
C01397	Niagara on the Green- Skatepark		
	DC: Parkland & Recreation		150,000
		Project Budget	\$150,000
		2024 Subtotal	\$315,000

Parks, Recreation & Facilities

2025	Project Year		
C01033	Centennial Arena Compressor Replacement		
	Capital Reserve		60,000
		Project Budget	\$60,000
C01035	Meridian Credit Union Arena Roof Replacement		
	Capital Reserve		80,000
		Project Budget	\$80,000
C01036	Queen's Royal Park Washroom Renovations		
	Park Dedication		15,000
		Project Budget	\$15,000
C01037	Virgil Sportspark Pavilion & VBA Building Shingles Replacement		
	Park Dedication		24,000
		Project Budget	\$24,000
C01038	Memorial Park Playground Replacement		
	Park Dedication		120,000
		Project Budget	\$120,000
C01195	Chautauqua Playground Replacement		
	Park Dedication		50,000
		Project Budget	\$50,000
C01196	Meridian Credit Union Arena - Floor replacement		
	Capital Reserve		75,000
		Project Budget	\$75,000
		2025 Subtotal	\$424,000
2026	Project Year		
C01194	Community Centre - Track & Fitness Floor Repaint		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01197	Community Centre - Hot Water Tank		
	Capital Reserve		9,000
		Project Budget	\$9,000
C01198	Community Centre - HVAC Replacement		
	Capital Reserve		150,000
		Project Budget	\$150,000
		2026 Subtotal	\$174,000
2027	Project Year		
C01609	St Davids Lions Park Playground Replacement		
	Park Dedication		100,000
		Project Budget	\$100,000

Parks, Recreation & Facilities

2027 **Project Year**

2027 Subtotal **\$100,000**

Parks, Recreation & Facilities Grand Total **\$6,708,000**

P & R Vehicles/Equipment

2020 **Project Year**

C00386 3/4 Ton 4x4 (replaces P518) with Dump Trailer (replaces P595)

Fleet Replacement 50,000

Project Budget \$50,000

C00405 3/4 Ton Truck (replaces P517)

Fleet Replacement 40,000

Project Budget \$40,000

C00463 1-Ton with Dump (replaces P516)

Fleet Replacement 65,000

Project Budget \$65,000

C00808 Trailer (replaces P591)

Fleet Replacement 15,000

Project Budget \$15,000

C01157 Mower (replaces P577)

Fleet Replacement 25,000

Project Budget \$25,000

2020 Subtotal **\$195,000**

2021 **Project Year**

C00807 4 X 4 Truck (to replace P510)

Fleet Replacement 61,000

Project Budget \$61,000

C01399 1 Ton Truck- 4 x 4 (replaces P525)

Fleet Replacement 61,000

Project Budget \$61,000

2021 Subtotal **\$122,000**

2022 **Project Year**

C00462 3/4 Ton 4X4 Truck (replaces P521)

Fleet Replacement 50,000

Project Budget \$50,000

C01271 1-TonTruck (replaces P522)

Fleet Replacement 53,000

Project Budget \$53,000

P & R Vehicles/Equipment

2022	Project Year		
C01272	Leaf Collection System/Dump (replaces C1154)		
	Fleet Replacement		25,000
		Project Budget	\$25,000
C01400	Aerator (replaces P570)		
	Fleet Replacement		20,000
		Project Budget	\$20,000
C01612	Multipurpose Hybrid Vehicle		
	Fleet Replacement		40,000
		Project Budget	\$40,000
C01613	Stander mower (replaces P573)		
	Fleet Replacement		20,000
		Project Budget	\$20,000
		2022 Subtotal	\$208,000
2023	Project Year		
C00430	1 Ton Truck with Dump Box (replaces P519)		
	Fleet Replacement		50,000
		Project Budget	\$50,000
C00456	1 Ton Truck with Dump Box (replaces P520)		
	Fleet Replacement		50,000
		Project Budget	\$50,000
C01401	Mower (replaces P580)		
	Fleet Replacement		40,000
		Project Budget	\$40,000
C01402	Mower (replaces P581)		
	Fleet Replacement		40,000
		Project Budget	\$40,000
C01403	Stander Mower (replaces P582)		
	Fleet Replacement		20,000
		Project Budget	\$20,000
		2023 Subtotal	\$200,000
2024	Project Year		
C00461	Trailer (replaces P593)		
	Fleet Replacement		20,000
		Project Budget	\$20,000
C00465	Purchase a Trailer (replaces P594)		
	Fleet Replacement		20,000
		Project Budget	\$20,000

P & R Vehicles/Equipment

2024	Project Year		
C01160	Multipurpose Mower (replaces P574)		
	Fleet Replacement		50,000
		Project Budget	\$50,000
C01404	Mower (replaces C01268) P574		
	Capital Reserve		45,000
		Project Budget	\$45,000
		2024 Subtotal	\$135,000
2025	Project Year		
C01163	1 Ton 4x4 Truck (replaces C00369 truck)		
	Fleet Replacement		35,000
		Project Budget	\$35,000
C01405	Mower (replaces CO1157) P577		
	Fleet Replacement		25,000
		Project Budget	\$25,000
C01406	Trailer (replaces P595)		
	Fleet Replacement		20,000
		Project Budget	\$20,000
C01407	Kubota F3680 Mower with Plow and Leaf Blower (replaces P579)		
	Fleet Replacement		60,000
		Project Budget	\$60,000
C01409	Trailer		
	DC: Parkland & Recreation		20,000
		Project Budget	\$20,000
C01410	1 Ton 4 x 4 Ttruck with Dump Box		
	DC: Parkland & Recreation		48,000
		Project Budget	\$48,000
		2025 Subtotal	\$208,000
2026	Project Year		
C01161	Garbage Packer (replaces G602 Replacement)		
	Fleet Replacement		220,000
		Project Budget	\$220,000
C01273	1/2 Ton 4x4 Truck (replaces P523)		
	Fleet Replacement		50,000
		Project Budget	\$50,000
C01411	Olympia Ice Resurfacer (replaces P575)		
	Fleet Replacement		105,000
		Project Budget	\$105,000

P & R Vehicles/Equipment

2026	Project Year		
		2026 Subtotal	\$375,000
2027	Project Year		
C01158	Tractor (replaces P564)		
		Fleet Replacement	100,000
		Project Budget	\$100,000
C01276	1/2 Ton Truck (replaces P526)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C01412	Facilities Van (replaces P527)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
		2027 Subtotal	\$185,000
2028	Project Year		
C00408	Riding Mower (replaces P567)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01413	1 Ton Double Cab 4x4 Truck (replaces P528)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01614	Mower (Replaces C01401)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01615	Mower (replaces C01402)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01616	Mower (replaces C01403)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C01617	1 Ton 4x4 - water tank/plow (replaces C00087)		
		Fleet Replacement	70,000
		Project Budget	\$70,000
C01618	1 Ton 4x4 - water tank/plow (replaces C01399)		
		Fleet Replacement	70,000
		Project Budget	\$70,000
		2028 Subtotal	\$330,000

P & R Vehicles/Equipment

2029	Project Year		
C01619	Van (replaces C00464)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C01620	Double Cab 4x4 Truck (replaces P511 replacement)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C01621	Trailer (replaces P596)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
		2029 Subtotal	\$110,000
		P & R Vehicles/Equipment Grand Total	\$2,068,000

Water

2020	Project Year		
C00342	Queenston/NSR (Coon-NSR-Stewart) Eng.		
		Water Capital Improvements	40,000
		Project Budget	\$40,000
C00391	Paxton Lane - (South End to York Road)		
		Water Capital Improvements	90,000
		Project Budget	\$90,000
C00484	Queenston Rd. (Airport to Coon)		
		Water Capital Improvements	330,000
		DC: Water Distribution	270,000
		Project Budget	\$600,000
C00485	Concession 6 Road - (RR55 to Line 2 Road)		
		DC: Water Distribution	477,000
		Water Capital Improvements	53,000
		Project Budget	\$530,000
C00529	Niagara River Parkway - (Highlander to Dumfries)		
		Water Capital Improvements	80,000
		Project Budget	\$80,000
C00553	Wellington Street - (Picton to Castlereagh)		
		Water Capital Improvements	250,000
		Project Budget	\$250,000
		2020 Subtotal	\$1,590,000

Water

2021	Project Year		
C00440	Queenston/NSR (Coon-NSR-Stewart)		
		Water Capital Improvements	700,000
		Project Budget	\$700,000
C00519	Ball Street - (Ricardo to Delatre) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
C00830	Melville - (Ricardo to Byron) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00837	Dorchester - (Mary to John West) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C01638	Line 6 Rd (Conc 1 to NRP) Eng		
		Water Capital Improvements	60,000
		Project Budget	\$60,000
		2021 Subtotal	\$815,000
2022	Project Year		
C00532	Ball Street - (Ricardo to Delatre)		
		Water Capital Improvements	60,000
		Project Budget	\$60,000
C00833	Melville Street - (Ricardo to Byron)		
		Water Capital Improvements	150,000
		Project Budget	\$150,000
C00836	NSR (Line 3 to Line 4 Road) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C00839	Dorchester St. - (Mary to John West)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000
C01639	Line 6 Rd (Conc 1 to NRP)		
		Water Capital Improvements	600,000
		Project Budget	\$600,000
		2022 Subtotal	\$990,000
2023	Project Year		
C00575	Butler Street - (William to Centre) Eng.		
		Water Capital Improvements	40,000
		Project Budget	\$40,000

Water

2023	Project Year		
C00832	Line 2 - (Conc. 4 to Four Mile Creek Road) Eng.		
	Water Capital Improvements	45,000	
	Project Budget	\$45,000	
C00838	Niagara Stone Road - (Line 3 to Line 4 Road)		
	Water Capital Improvements	860,000	
	Project Budget	\$860,000	
C00841	Townline (Queenston to South End) Eng.		
	Water Capital Improvements	15,000	
	Project Budget	\$15,000	
C00842	John St. West - (Gate to Regent) Eng.		
	Water Capital Improvements	20,000	
	Project Budget	\$20,000	
C00848	King St. (John St. West to South) Eng.		
	Water Capital Improvements	15,000	
	Project Budget	\$15,000	
	2023 Subtotal	\$995,000	
2024	Project Year		
C00835	Line 2 - (Conc. 4 to Four Mile Creek Road))		
	Water Capital Improvements	600,000	
	Project Budget	\$600,000	
C00843	Butler St. - (William to Centre Street)		
	Water Capital Improvements	125,000	
	Project Budget	\$125,000	
C00845	Townline Road - (Queenston to South End)		
	Water Capital Improvements	80,000	
	Project Budget	\$80,000	
C00846	John Street - (Gate to Regent)		
	Water Capital Improvements	200,000	
	Project Budget	\$200,000	
C00847	John St. West - (Regent to King) Eng.		
	Water Capital Improvements	20,000	
	Project Budget	\$20,000	
C00850	Cross St. (Stewart to East) Eng.		
	Water Capital Improvements	15,000	
	Project Budget	\$15,000	

Water

2024	Project Year		
C00851	Eastchester - (Stewart - NSR) Eng.		
	Water Capital Improvements	25,000	
	Project Budget	\$25,000	
C01047	King Street - (John Street West to South)		
	Water Capital Improvements	70,000	
	Project Budget	\$70,000	
C01051	Nasau St. (Johnson to William) Eng.		
	Water Capital Improvements	30,000	
	Project Budget	\$30,000	
C01052	Hampton Crt. - (Nassau to West) Eng.		
	Water Capital Improvements	10,000	
	Project Budget	\$10,000	
	2024 Subtotal	\$1,175,000	
2025	Project Year		
C01046	John Street West - (Regent to King Street)		
	Water Capital Improvements	130,000	
	Project Budget	\$130,000	
C01049	Cross Street - (Stewart Road to East)		
	Water Capital Improvements	130,000	
	Project Budget	\$130,000	
C01050	Eastchester Avenue - (Stewart to NSR)		
	Water Capital Improvements	340,000	
	Project Budget	\$340,000	
C01053	Niagara River Parkway - (Dumfries to Clarence) Eng.		
	Water Capital Improvements	20,000	
	Project Budget	\$20,000	
C01201	Niagara Stone Road - Line 4 to Southbrook Winery		
	Water Capital Improvements	350,000	
	Project Budget	\$350,000	
C01202	Hampton Court - Nassau Street to West Street		
	Water Capital Improvements	80,000	
	Project Budget	\$80,000	
C01204	NSR - Line 4 to Southbrook Winery Eng.		
	Water Capital Improvements	50,000	
	Project Budget	\$50,000	
	2025 Subtotal	\$1,100,000	

Water

2026	Project Year		
C00489	Palatine PI Loop (Lansdowne-Circle)		
		Water Capital Improvements	11,600
		Grants & Other	104,400
		Project Budget	\$116,000
C00490	NSR (Line 5R/A-Southbrook) Eng.		
		Water Capital Improvements	40,000
		Project Budget	\$40,000
C00511	FMC (East/West-Hunter) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C00928	NSR (Line4-Line 5 R/A)		
		Water Capital Improvements	800,000
		Project Budget	\$800,000
C01203	Niagara River Parkway - Dumfries to Clarence		
		Water Capital Improvements	150,000
		Project Budget	\$150,000
		2026 Subtotal	\$1,156,000
2027	Project Year		
C00827	FMC (East-West - Hunter		
		Water Capital Improvements	700,000
		Project Budget	\$700,000
C00829	FMC (Hunter-Wall) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C00849	Warner/Jockey Club (Conc.5-East) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C01048	NSR (Line 5 R/A-Southbrook)		
		Water Capital Improvements	550,000
		Project Budget	\$550,000
		2027 Subtotal	\$1,350,000
2028	Project Year		
C01470	Four Mile Creek Road (Hunter to Wall)		
		Water Capital Improvements	560,000
		Project Budget	\$560,000

Water

2028	Project Year		
C01471	Warner or Jockey Club Main - Concession 5 - East		
	Capital Reserve		650,000
		Project Budget	\$650,000
C01472	Glendale Looping through ONL 40		
	Grants & Other		133,650
	Water Capital Improvements		133,650
		Project Budget	\$267,300
C01473	Glendale Looping from ONL 40 to York		
	Water Capital Improvements		10,530
	DC: Water Distribution		94,770
		Project Budget	\$105,300
C01474	Four Mile Creek Road (Wall to Lakeshore) Design		
	Water Capital Improvements		50,000
		Project Budget	\$50,000
C01475	Lakeshore Rd (FMCR to Cemetery) Design		
	Water Capital Improvements		30,000
		Project Budget	\$30,000
		2028 Subtotal	\$1,662,600
2029	Project Year		
C01640	Four Mile Creek Rd (Wall to Lakeshore)		
	Water Capital Improvements		400,000
		Project Budget	\$400,000
C01641	Lakeshore Rd (FMCR to Cemetery)		
	Water Capital Improvements		275,000
		Project Budget	\$275,000
C01642	Wall Rd (FMCR to End) Eng		
	Water Capital Improvements		50,000
		Project Budget	\$50,000
C01643	Niven & Village Rd (Bend to GVD) Eng		
	Water Capital Improvements		30,000
		Project Budget	\$30,000
		2029 Subtotal	\$755,000
		Water Grand Total	\$11,588,600

Wastewater

2020	Project Year		
C00533	Old Town CSO I/I Study (Phase 4 - Dorchester North & Wm. East Area)		
		Wastewater Capital Improvements	90,000
		Grants & Other	60,000
		Project Budget	\$150,000
C00534	Engineering Simcoe St. (Centre to Gage)		
		Wastewater Capital Improvements	8,000
		Project Budget	\$8,000
C00685	Old Town (Phase 3) CSO Flow Monitoring (Post repair program)		
		Wastewater Capital Improvements	30,000
		Grants & Other	20,000
		Project Budget	\$50,000
C00908	Chautauqua Area - Froebel - (Circle to Dead End)		
		Wastewater Capital Improvements	60,000
		Project Budget	\$60,000
C00909	Engineering - Johnson Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C00910	Engineering - Simcoe Street - (John to Anne Street)		
		Wastewater Capital Improvements	12,000
		Project Budget	\$12,000
C00911	Engineering - Gate Street - (Mary to William Street)		
		Wastewater Capital Improvements	8,000
		Project Budget	\$8,000
		2020 Subtotal	\$328,000
2021	Project Year		
C00434	CSO Reduction Project - Old Town (Phase 4 - Dorchester N.-Wm. E.)		
		DC: Wastewater Sewers	16,200
		Grants & Other	45,000
		Wastewater Capital Improvements	88,800
		Project Budget	\$150,000
C00663	Simcoe Street (Centre-Gage)		
		Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00669	Old Town CSO I/I Study (Phase 5 - Mississauga Beach Area)		
		Grants & Other	60,000
		Wastewater Capital Improvements	90,000
		Project Budget	\$150,000

Wastewater

2021	Project Year		
C00823	Engineering - Mississauga Street - (Johnson to Queen)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00912	Johnson Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C00913	Simcoe Street - (John to Anne Street)		
		Wastewater Capital Improvements	115,000
		Project Budget	\$115,000
C00914	Gate Street - (Mary to William Street)		
		Wastewater Capital Improvements	75,000
		Project Budget	\$75,000
C00915	Engineering - Green Street - (Flynn to Niagara)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00916	Engineering - Wellington Street - (Picton to Queens Parade)		
		Wastewater Capital Improvements	5,000
		Project Budget	\$5,000
C00917	Engineering - Gate Street - (John to Mary)		
		Wastewater Capital Improvements	10,000
		Project Budget	\$10,000
		2021 Subtotal	\$865,000
2022	Project Year		
C00687	CSO Reduction Project - Old Town (Phase 5 - Mississauga Beach Area)		
		Wastewater Capital Improvements	105,000
		Grants & Other	45,000
		Project Budget	\$150,000
C00692	Old Town (Phase 4) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C00918	Green Street - Flynn to Niagara		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C00919	Wellington Street - (at Picton-Queens Parade)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000

Wastewater

2022	Project Year		
C00920	Gate Street - (John to Mary Street)		
		Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00921	Engineering - Flynn Street - Rye to Charlotte		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00926	Mississauga Street - (Johnson to Queen)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
		2022 Subtotal	\$680,000
2023	Project Year		
C00922	Flynn - Rye to Charlotte Street		
		Wastewater Capital Improvements	320,000
		Project Budget	\$320,000
C00923	Engineering - Christopher Ct. - East of Charlotte		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C00961	Old Town (Phase 5) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C01055	Engineering Mary Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
		2023 Subtotal	\$430,000
2024	Project Year		
C00925	Christopher Court - East of Charlotte Street		
		Wastewater Capital Improvements	65,000
		Project Budget	\$65,000
C01056	Mary Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C01057	Engineering Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000

Wastewater

2024	Project Year		
C01058	Engineering Gage Street - (Mississauga to Dorchester)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2024 Subtotal	\$365,000
2025	Project Year		
C01060	Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	360,000
		Project Budget	\$360,000
C01061	Gage Street - (Mississauga to Dorchester)		
		Wastewater Capital Improvements	160,000
		Project Budget	\$160,000
C01062	Engineering - Queen Street - (Mississauga to Simcoe)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
		2025 Subtotal	\$545,000
2026	Project Year		
C01220	Construction - Queen Street (Mississauga to Simcoe Street)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
C01221	King St (Prideaux to Front Street)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C01222	Gate Street (Queen to Prideaux Street)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C01223	King Street (Queen to Johnson Street)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2026 Subtotal	\$180,000
2027	Project Year		
C01333	King Street (Prideaux to Front Street)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C01334	Gate Street (Queen to Prideaux Street)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000

Wastewater

2027	Project Year		
C01335	Gate Street (Queen to Johnson Street)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
C01336	Engineering - Gate Street (William to Johnson Street)		
		Wastewater Capital Improvements	50,000
		Project Budget	\$50,000
		2027 Subtotal	\$330,000
2028	Project Year		
C01448	Gate Street - Johnson to William		
		Wastewater Capital Improvements	320,000
		Project Budget	\$320,000
C01449	Engineering - Nassau - Johnson to Mary and Hampton Court		
		Wastewater Capital Improvements	80,000
		Project Budget	\$80,000
		2028 Subtotal	\$400,000
2029	Project Year		
C01646	Nassau St (Johnson to Mary and Hampton Crt)		
		Wastewater Capital Improvements	480,000
		Project Budget	\$480,000
C01647	Butler St (Mary to Johnson) Eng		
		Wastewater Capital Improvements	30,000
		Project Budget	\$30,000
C01648	John St (Butler to Mississagua) Eng		
		Wastewater Capital Improvements	30,000
		Project Budget	\$30,000
		2029 Subtotal	\$540,000
		Wastewater Grand Total	\$4,663,000

Storm Water

2020	Project Year		
C00482	Chautauqua Area - Circle, Dixie, Oak, Addison, Luther, Wyckliffe		
		Storm Water Management	30,000
		Project Budget	\$30,000
C00686	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000

Storm Water

2020	Project Year		
C00896	Engineering for Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare		
		Storm Water Management	5,000
		Project Budget	\$5,000
C01498	Gate- Anne St to John		
		Storm Water Management	75,000
		Project Budget	\$75,000
C01656	Concession 6 Rd (NSR to Line 2) Storm		
		Storm Water Management	260,000
		Project Budget	\$260,000
C01659	Line 1 - Homestead to Henry to FMCR		
		Storm Water Management	200,000
		Project Budget	\$200,000
C01660	Conc 6 - Line 1 to Line 2 Eng		
		DC: Storm Sewers	50,000
		Project Budget	\$50,000
		2020 Subtotal	\$645,000
2021	Project Year		
C00341	Engineering for Paxton Lane South End to York Road		
		Storm Water Management	20,000
		Project Budget	\$20,000
C00536	Engineering for Green Street - Flynn to Niagara		
		Storm Water Management	18,000
		DC: Storm Sewers	6,000
		Project Budget	\$24,000
C00691	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C00773	Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare		
		Storm Water Management	30,000
		Project Budget	\$30,000
C01501	Queenston Storm Sewer EA Update		
		Storm Water Management	40,000
		Project Budget	\$40,000
C01502	Wellington St- Platoff to Castlereagh (Engineering)		
		Storm Water Management	20,000
		Project Budget	\$20,000

Storm Water

2021	Project Year		
C01661	Conc 6 - Line 1 to Line 2		
		DC: Storm Sewers	671,000
		Project Budget	\$671,000
C01662	Conc 6 (NSR to Line 2) Eng		
		Storm Water Management	25,000
		Project Budget	\$25,000
C01663	Line 1 Rd - Homestead to Conc 6 Eng		
		DC: Storm Sewers	20,000
		Project Budget	\$20,000
		2021 Subtotal	\$875,000
2022	Project Year		
C00388	Paxton Lane - South End to York Road		
		Storm Water Management	244,000
		Project Budget	\$244,000
C00774	Green Street - Flynn to Niagara		
		DC: Storm Sewers	54,000
		Storm Water Management	162,000
		Project Budget	\$216,000
C00777	Engineering for Flynn St. - Rye to Charlotte		
		Storm Water Management	20,000
		Project Budget	\$20,000
C00892	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C01503	Wellington St- Platoff to Castlereggh		
		Storm Water Management	100,000
		Project Budget	\$100,000
C01504	Engineering for Princess St- Maple to Highlander to Dumfries and Maple Street Stub		
		Storm Water Management	20,000
		Project Budget	\$20,000
C01505	Engineering for Highlander Street- Queenston to Princess to Front		
		Storm Water Management	20,000
		Project Budget	\$20,000
C01508	Engineering forDumfries St- Queenston to Princess to New Outlet		
		Storm Water Management	50,000
		Project Budget	\$50,000

Storm Water

2022	Project Year		
C01664	Conc 6 Storm (NSR to Line 2)		
		Storm Water Management	200,000
		Project Budget	\$200,000
C01665	Line 1 Storm - Homestead to Conc 6		
		DC: Storm Sewers	166,500
		Project Budget	\$166,500
C01666	Princess St - Dumfries to Partition Eng		
		Storm Water Management	20,000
		Project Budget	\$20,000
		2022 Subtotal	\$1,081,500
2023	Project Year		
C00483	Engineering for Partition and Kent Street - Niagara River Parkway to Queenston Street		
		Storm Water Management	30,000
		Project Budget	\$30,000
C00778	Flynn Street - Rye to Charlotte		
		DC: Storm Sewers	69,300
		Storm Water Management	180,700
		Project Budget	\$250,000
C00779	Engineering for Wellington - Picton to Bryon		
		Storm Water Management	2,000
		Project Budget	\$2,000
C00924	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C01506	Princess Street: Maple to Highlander to Dumfries and Maple Street Stub		
		Storm Water Management	100,000
		Project Budget	\$100,000
C01507	Highlander Street- Queenston to Princess to Front		
		Storm Water Management	40,000
		Project Budget	\$40,000
C01509	Dumfries Street- Queenston to Princess to New Outlet		
		Storm Water Management	250,000
		Project Budget	\$250,000
C01510	Engineering for Princess and Front St South- Dumfries to Partition to Kent to Clarence to York		
		Storm Water Management	50,000
		Project Budget	\$50,000

Storm Water

2023	Project Year		
C01667	Princess St - Dumfries to Partition		
	Storm Water Management		100,000
		Project Budget	\$100,000
		2023 Subtotal	\$847,000
2024	Project Year		
C00535	Partition and Kent Streets - Niagara River Parkway to Queenston Street		
	Storm Water Management		400,000
		Project Budget	\$400,000
C00899	Wellington Street - Picton to Byron		
	Storm Water Management		25,000
		Project Budget	\$25,000
C00929	Engineering for Walnut Street - Queenston St. to Princess		
	Storm Water Management		10,000
		Project Budget	\$10,000
C00930	Engineering for Princess Street - Maple to Walnut to North Dead End		
	Storm Water Management		30,000
		Project Budget	\$30,000
C00931	Engineering for Gage Street - Mississagua St. to Dorchester		
	Storm Water Management		30,000
		Project Budget	\$30,000
C01059	Minor Storm System Improvements (CB Installations)		
	Storm Water Management		25,000
		Project Budget	\$25,000
C01511	Princess and Front St South- Dumfries to Partition to Kent to Clarence to York		
	Storm Water Management		100,000
		Project Budget	\$100,000
C01668	Kent St - Front to Queenston to NRP Eng		
	Storm Water Management		20,000
		Project Budget	\$20,000
		2024 Subtotal	\$640,000
2025	Project Year		
C00933	Engineering for Clarence Street - Queenston Street to Niagara River Parkway		
	Storm Water Management		30,000
		Project Budget	\$30,000
C01063	Walnut Street - Queenston to Princess		
	Storm Water Management		65,000
		Project Budget	\$65,000

Storm Water

2025	Project Year		
C01064	Princess Street - Maple to Walnut to North Dead End		
	Storm Water Management	100,000	
	Project Budget	\$100,000	
C01065	Gage Street - Mississagua to Dorchester		
	Storm Water Management	190,000	
	Project Budget	\$190,000	
C01066	Engineering for Regent Street - Centre to Wm. To Mary to John to Anne		
	Storm Water Management	30,000	
	Project Budget	\$30,000	
C01067	Minor Storm System Improvements (CB Installations)		
	Storm Water Management	25,000	
	Project Budget	\$25,000	
C01499	Engineering for Anne St- Gate to Simcoe to Mississauga		
	Storm Water Management	20,000	
	Project Budget	\$20,000	
C01669	Kent St Storm - Front to Queenston to NRP		
	Storm Water Management	100,000	
	Project Budget	\$100,000	
C01671	Front St South - Kent to Clarence Eng		
	Storm Water Management	20,000	
	Project Budget	\$20,000	
	2025 Subtotal	\$580,000	
2026	Project Year		
C00898	Clarence Street - Queenston Street to Niagara River Parkway		
	Storm Water Management	200,000	
	Project Budget	\$200,000	
C01216	Regent Street - Centre to William to Mary to John To Anne		
	Storm Water Management	380,000	
	Project Budget	\$380,000	
C01217	Minor Storm Sewer Improvements (Catch Basin Installations)		
	Storm Water Management	25,000	
	Project Budget	\$25,000	
C01218	Engineering - King Street - William to Mary Street		
	Storm Water Management	20,000	
	Project Budget	\$20,000	

Storm Water

2026	Project Year		
C01219	Engineering - King Street - William to Centre to Gage to Johnson		
	Storm Water Management		60,000
	Project Budget		\$60,000
C01497	Anne St- Regent to Victoria (0.5) to Gate		
	Storm Water Management		100,000
	Project Budget		\$100,000
C01500	Anne St- Gate to Simcoe to Mississauga		
	Storm Water Management		150,000
	Project Budget		\$150,000
C01672	Front St South Storm - Kent to Clarence		
	Storm Water Management		100,000
	Project Budget		\$100,000
	2026 Subtotal		\$1,035,000
2027	Project Year		
C01332	Minor Storm Sewer Improvements (Catch Basin Installations)		
	Storm Water Management		25,000
	Project Budget		\$25,000
C01513	King St- Mary to William to Centre to Gage to Johnston		
	Storm Water Management		150,000
	Project Budget		\$150,000
C01515	Engineering/Design for Butler St- Mary to William		
	Storm Water Management		20,000
	Project Budget		\$20,000
C01516	Engineering/Design for Butler St- Queen to Johnson to South Dead End		
	Storm Water Management		20,000
	Project Budget		\$20,000
	2027 Subtotal		\$215,000
2028	Project Year		
C01517	Butler Street- Mary to William		
	Storm Water Management		75,000
	Project Budget		\$75,000
C01518	Butler St- Queen to Johnson to South Dead End		
	Storm Water Management		75,000
	Project Budget		\$75,000
C01519	Minor Storm System Improvements (CB Installations)		
	Storm Water Management		25,000
	Project Budget		\$25,000

Storm Water

2028 **Project Year**

2028 Subtotal **\$175,000**

Storm Water Grand Total **\$6,093,500**

Street Lighting

2020 **Project Year**

C01231 LED Post-Top Conversion Program

Street Lighting 27,000

Project Budget \$27,000

2020 Subtotal **\$27,000**

2021 **Project Year**

C01362 LED Post-Top Conversion Program

Street Lighting 27,000

Project Budget \$27,000

2021 Subtotal **\$27,000**

2022 **Project Year**

C01232 LED Post-Top Conversion Program

Street Lighting 27,000

Project Budget \$27,000

2022 Subtotal **\$27,000**

2023 **Project Year**

C01363 LED Post-Top Conversion Program

Street Lighting 27,000

Project Budget \$27,000

2023 Subtotal **\$27,000**

2024 **Project Year**

C01233 LED Post-Top Conversion Program

Street Lighting 27,000

Project Budget \$27,000

2024 Subtotal **\$27,000**

2025 **Project Year**

C01649 LED Post-Top Conversion Program

Street Lighting 27,000

Project Budget \$27,000

2025 Subtotal **\$27,000**

Street Lighting

2026	Project Year			
C01650	LED Post-Top Conversion Program			
	Street Lighting			27,000
		Project Budget		\$27,000
		2026 Subtotal		\$27,000
2027	Project Year			
C01651	LED Post-Top Conversion Program			
	Street Lighting			27,000
		Project Budget		\$27,000
		2027 Subtotal		\$27,000
2028	Project Year			
C01652	LED Post-Top Conversion Program			
	Street Lighting			27,000
		Project Budget		\$27,000
		2028 Subtotal		\$27,000
2029	Project Year			
C01653	LED Post-Top Conversion Program			
	Street Lighting			27,000
		Project Budget		\$27,000
		2029 Subtotal		\$27,000
		Street Lighting Grand Total		\$270,000
		Town Wide Grand Total 10 Year Capital		\$71,754,350

Appendix F: Reserve Continuity Schedules

All Reserves

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Bridges & Culverts												
Opening Balance	110,837	80,837	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(30,000)	(80,837)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(30,000)	(80,837)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	80,837	0	0	0	0	0	0	0	0	0	0	0
Building Permit Surplus												
Opening Balance	1,562,769	1,345,850	1,031,950	685,860	342,295	(8,890)	(368,205)	(739,706)	(1,138,637)	(1,535,247)	(1,944,789)	(2,367,522)
Revenue												
Transfer From Operating	241,065	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	241,065	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Expense												
Transfer to Capital	(15,000)	0	(15,000)	0	0	0	0	(15,000)	0	0	0	0
Transfer to Operating	(442,984)	(563,900)	(581,090)	(593,565)	(601,185)	(609,315)	(621,501)	(633,931)	(646,610)	(659,542)	(672,733)	(686,188)
	(457,984)	(563,900)	(596,090)	(593,565)	(601,185)	(609,315)	(621,501)	(648,931)	(646,610)	(659,542)	(672,733)	(686,188)
Projected Ending Balance	1,345,850	1,031,950	685,860	342,295	(8,890)	(368,205)	(739,706)	(1,138,637)	(1,535,247)	(1,944,789)	(2,367,522)	(2,803,710)

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Building Services Equipment												
Opening Balance	24,198	33,643	42,643	51,643	60,643	34,643	8,643	14,643	20,643	26,643	(7,357)	(1,357)
Revenue												
Transfer From Operating	9,445	9,000	9,000	9,000	9,000	9,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	9,445	9,000	9,000	9,000	9,000	9,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	0	0	0	0	(35,000)	(35,000)	0	0	0	(40,000)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	(35,000)	(35,000)	0	0	0	(40,000)	0	0
Projected Ending Balance	33,643	42,643	51,643	60,643	34,643	8,643	14,643	20,643	26,643	(7,357)	(1,357)	4,643
By-Law Vehicle & Equipment												
Opening Balance	46,000	13,403	19,403	25,403	(3,597)	2,403	8,403	14,403	20,403	26,403	32,403	(1,597)
Revenue												
Transfer From Operating	2,403	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	2,403	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	(35,000)	0	0	(35,000)	0	0	0	0	0	0	(40,000)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(35,000)	0	0	(35,000)	0	0	0	0	0	0	(40,000)	0
Projected Ending Balance	13,403	19,403	25,403	(3,597)	2,403	8,403	14,403	20,403	26,403	32,403	(1,597)	4,403

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Capital Reserve												
Opening Balance	2,729,881	639,322	244,947	(1,253,098)	(1,425,721)	(988,294)	(274,121)	161,542	(800,498)	104,162	436,785	2,170,545
Revenue												
Transfer From Operating	2,490,500	2,420,000	2,120,000	2,220,000	2,320,000	2,420,000	2,520,000	2,620,000	2,720,000	2,820,000	2,920,000	3,020,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	2,490,500	2,420,000	2,120,000	2,220,000	2,320,000	2,420,000	2,520,000	2,620,000	2,720,000	2,820,000	2,920,000	3,020,000
Expense												
Transfer to Capital	(4,336,139)	(2,564,375)	(3,618,045)	(2,392,623)	(1,882,573)	(1,705,827)	(2,084,337)	(3,582,040)	(1,815,340)	(2,487,377)	(1,186,240)	(281,000)
Transfer to Operating	(244,920)	(250,000)	0	0	0	0	0	0	0	0	0	0
	(4,581,059)	(2,814,375)	(3,618,045)	(2,392,623)	(1,882,573)	(1,705,827)	(2,084,337)	(3,582,040)	(1,815,340)	(2,487,377)	(1,186,240)	(281,000)
Projected Ending Balance	639,322	244,947	(1,253,098)	(1,425,721)	(988,294)	(274,121)	161,542	(800,498)	104,162	436,785	2,170,545	4,909,545
Capital Variance												
Opening Balance	64,310	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(64,310)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(64,310)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Cash-in-Lieu of Parking												
Opening Balance	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064
Community Centre												
Opening Balance	60,773	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(34,083)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(2,976)	0	0	0	0	0	0	0	0	0	0	0
	(37,059)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Contingency												
Opening Balance	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786
Corporate Studies												
Opening Balance	328,620	243,002	(43,498)	(61,998)	(45,498)	(128,998)	(112,498)	(95,998)	(79,498)	(62,998)	(46,498)	(29,998)
Revenue												
Transfer From Operating	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(102,118)	(303,000)	(35,000)	0	(100,000)	0	0	0	0	0	0	0
	(102,118)	(303,000)	(35,000)	0	(100,000)	0	0	0	0	0	0	0
Projected Ending Balance	243,002	(43,498)	(61,998)	(45,498)	(128,998)	(112,498)	(95,998)	(79,498)	(62,998)	(46,498)	(29,998)	(13,498)

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
DC: Development Related Studies												
Opening Balance	509,282	500,960	230,960	278,960	327,960	377,960	432,960	487,960	542,960	597,960	652,960	707,960
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	37,360	47,000	48,000	49,000	50,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Investment Income	3,572	0	0	0	0	0	0	0	0	0	0	0
	40,932	47,000	48,000	49,000	50,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(49,254)	(317,000)	0	0	0	0	0	0	0	0	0	0
	(49,254)	(317,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	500,960	230,960	278,960	327,960	377,960	432,960	487,960	542,960	597,960	652,960	707,960	762,960
DC: Fire Facilities												
Opening Balance	208,986	(102,782)	165,218	440,218	722,218	1,011,218	1,330,218	1,649,218	1,968,218	2,287,218	2,606,218	2,925,218
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	212,617	268,000	275,000	282,000	289,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000
Investment Income	20,326	0	0	0	0	0	0	0	0	0	0	0
	232,943	268,000	275,000	282,000	289,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000
Expense												
Transfer to Capital	(347,500)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(197,212)	0	0	0	0	0	0	0	0	0	0	0
	(544,712)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	(102,782)	165,218	440,218	722,218	1,011,218	1,330,218	1,649,218	1,968,218	2,287,218	2,606,218	2,925,218	3,244,218

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
DC: Library Facilities & Materials												
Opening Balance	263,771	226,214	219,814	189,414	165,514	152,614	157,914	173,314	160,114	181,314	205,414	231,514
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	60,189	53,000	56,000	58,000	60,000	62,000	64,000	66,000	68,000	70,000	72,000	74,000
Investment Income	5,754	0	0	0	0	0	0	0	0	0	0	0
	65,943	53,000	56,000	58,000	60,000	62,000	64,000	66,000	68,000	70,000	72,000	74,000
Expense												
Transfer to Capital	(89,100)	(45,000)	(72,000)	(67,500)	(58,500)	(42,300)	(34,200)	(64,800)	(32,400)	(31,500)	(31,500)	(31,500)
Transfer to Operating	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)
	(103,500)	(59,400)	(86,400)	(81,900)	(72,900)	(56,700)	(48,600)	(79,200)	(46,800)	(45,900)	(45,900)	(45,900)
Projected Ending Balance	226,214	219,814	189,414	165,514	152,614	157,914	173,314	160,114	181,314	205,414	231,514	259,614
DC: Parkland & Recreation												
Opening Balance	1,290,541	1,286,907	1,132,307	1,064,307	372,807	432,807	433,032	352,032	353,032	422,032	491,032	560,032
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	119,483	55,500	57,000	58,500	60,000	69,000	69,000	69,000	69,000	69,000	69,000	69,000
Investment Income	11,422	0	0	0	0	0	0	0	0	0	0	0
	130,905	55,500	57,000	58,500	60,000	69,000	69,000	69,000	69,000	69,000	69,000	69,000
Expense												
Transfer to Capital	(134,540)	(210,100)	(125,000)	(750,000)	0	(54,375)	(150,000)	(68,000)	0	0	0	0
Transfer to Operating	0	0	0	0	0	(14,400)	0	0	0	0	0	(14,400)
	(134,540)	(210,100)	(125,000)	(750,000)	0	(68,775)	(150,000)	(68,000)	0	0	0	(14,400)
Projected Ending Balance	1,286,907	1,132,307	1,064,307	372,807	432,807	433,032	352,032	353,032	422,032	491,032	560,032	614,632

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
DC: Roads, Sidewalks & Lights												
Opening Balance	4,123,787	4,346,048	3,698,648	3,828,528	3,500,338	2,495,413	3,212,133	3,865,983	4,508,133	4,884,583	5,313,983	5,967,833
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	887,408	695,360	712,455	730,160	748,475	832,720	653,850	653,850	653,850	653,850	653,850	653,850
Investment Income	84,835	0	0	0	0	0	0	0	0	0	0	0
	972,242	695,360	712,455	730,160	748,475	832,720	653,850	653,850	653,850	653,850	653,850	653,850
Expense												
Transfer to Capital	(749,982)	(1,342,760)	(582,575)	(1,058,350)	(1,753,400)	(116,000)	0	(11,700)	(277,400)	(224,450)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(749,982)	(1,342,760)	(582,575)	(1,058,350)	(1,753,400)	(116,000)	0	(11,700)	(277,400)	(224,450)	0	0
Projected Ending Balance	4,346,048	3,698,648	3,828,528	3,500,338	2,495,413	3,212,133	3,865,983	4,508,133	4,884,583	5,313,983	5,967,833	6,621,683
DC: St. Davids Area Specific Sewer												
Opening Balance	750,309	696,423	618,115	541,391	466,238	392,680	320,716	250,325	181,554	181,554	181,554	181,554
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	23,869	0	0	0	0	0	0	0	0	0	0	0
Investment Income	2,282	0	0	0	0	0	0	0	0	0	0	0
	26,150	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(80,037)	(78,308)	(76,724)	(75,153)	(73,558)	(71,964)	(70,391)	(68,771)	0	0	0	0
	(80,037)	(78,308)	(76,724)	(75,153)	(73,558)	(71,964)	(70,391)	(68,771)	0	0	0	0
Projected Ending Balance	696,423	618,115	541,391	466,238	392,680	320,716	250,325	181,554	181,554	181,554	181,554	181,554

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
DC: Storm Sewers												
Opening Balance	2,113,329	2,233,605	2,278,605	2,328,605	1,731,605	1,611,105	1,641,805	1,741,805	1,841,805	1,941,805	2,041,805	2,141,805
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	196,036	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Investment Income	18,741	0	0	0	0	0	0	0	0	0	0	0
	214,776	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Expense												
Transfer to Capital	(94,500)	(55,000)	(50,000)	(697,000)	(220,500)	(69,300)	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(94,500)	(55,000)	(50,000)	(697,000)	(220,500)	(69,300)	0	0	0	0	0	0
Projected Ending Balance	2,233,605	2,278,605	2,328,605	1,731,605	1,611,105	1,641,805	1,741,805	1,841,805	1,941,805	2,041,805	2,141,805	2,241,805
DC: Wastewater Sewers												
Opening Balance	368,383	352,023	346,782	393,941	425,900	475,059	532,218	577,377	622,536	667,695	712,854	758,013
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	44,518	47,000	49,000	50,000	51,000	59,000	47,000	47,000	47,000	47,000	47,000	47,000
Investment Income	4,256	0	0	0	0	0	0	0	0	0	0	0
	48,773	47,000	49,000	50,000	51,000	59,000	47,000	47,000	47,000	47,000	47,000	47,000
Expense												
Transfer to Capital	(63,293)	(50,400)	0	(16,200)	0	0	0	0	0	0	0	0
Transfer to Operating	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)
	(65,134)	(52,241)	(1,841)	(18,041)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)
Projected Ending Balance	352,023	346,782	393,941	425,900	475,059	532,218	577,377	622,536	667,695	712,854	758,013	803,172

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
DC: Water Distribution												
Opening Balance	94,515	(777,555)	(754,055)	(1,453,055)	(1,403,055)	(1,351,055)	(1,297,055)	(1,241,055)	(1,183,055)	(1,123,055)	(1,061,055)	(1,091,825)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	66,567	46,000	48,000	50,000	52,000	54,000	56,000	58,000	60,000	62,000	64,000	66,000
Investment Income	6,364	0	0	0	0	0	0	0	0	0	0	0
	72,930	46,000	48,000	50,000	52,000	54,000	56,000	58,000	60,000	62,000	64,000	66,000
Expense												
Transfer to Capital	(945,000)	(22,500)	(747,000)	0	0	0	0	0	0	0	(94,770)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(945,000)	(22,500)	(747,000)	0	0	0	0	0	0	0	(94,770)	0
Projected Ending Balance	(777,555)	(754,055)	(1,453,055)	(1,403,055)	(1,351,055)	(1,297,055)	(1,241,055)	(1,183,055)	(1,123,055)	(1,061,055)	(1,091,825)	(1,025,825)
Dock Area Improvements												
Opening Balance	391,934	121,616	93,616	193,616	293,616	393,616	493,616	593,616	693,616	793,616	893,616	993,616
Revenue												
Transfer From Operating	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Expense												
Transfer to Capital	(370,318)	(128,000)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(370,318)	(128,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	121,616	93,616	193,616	293,616	393,616	493,616	593,616	693,616	793,616	893,616	993,616	1,093,616

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Donation												
Opening Balance	27,131	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	343,003	0	873,340	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	343,003	0	873,340	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(370,133)	0	(873,340)	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(370,133)	0	(873,340)	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Elections												
Opening Balance	49,234	(117)	19,883	39,883	59,883	(117)	19,883	39,883	59,883	(117)	19,883	39,883
Revenue												
Transfer From Operating	19,500	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	19,500	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(68,851)	0	0	0	(80,000)	0	0	0	(80,000)	0	0	0
	(68,851)	0	0	0	(80,000)	0	0	0	(80,000)	0	0	0
Projected Ending Balance	(117)	19,883	39,883	59,883	(117)	19,883	39,883	59,883	(117)	19,883	39,883	59,883

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Federal Gas Tax												
Opening Balance	41,356	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	490,505	531,217	531,217	555,364	555,364	579,510	479,000	579,510	1,029,510	579,510	179,510	445,913
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	490,505	531,217	531,217	555,364	555,364	579,510	479,000	579,510	1,029,510	579,510	179,510	445,913
Expense												
Transfer to Capital	(531,861)	(531,217)	(531,217)	(555,364)	(555,364)	(579,510)	(479,000)	(579,510)	(1,029,510)	(579,510)	(179,510)	445,913
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(531,861)	(531,217)	(531,217)	(555,364)	(555,364)	(579,510)	(479,000)	(579,510)	(1,029,510)	(579,510)	(179,510)	445,913
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	891,826
Fleet Replacement												
Opening Balance	267,079	(106,274)	(106,504)	(420,883)	(674,662)	(969,441)	(1,191,220)	(1,325,220)	(1,854,220)	(2,513,220)	(3,088,220)	(3,712,220)
Revenue												
Transfer From Operating	210,646	328,670	331,621	337,221	337,221	337,221	320,000	320,000	320,000	320,000	320,000	320,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	210,646	328,670	331,621	337,221	337,221	337,221	320,000	320,000	320,000	320,000	320,000	320,000
Expense												
Transfer to Capital	(584,000)	(328,900)	(646,000)	(591,000)	(632,000)	(559,000)	(454,000)	(849,000)	(979,000)	(895,000)	(944,000)	(795,000)
	(584,000)	(328,900)	(646,000)	(591,000)	(632,000)	(559,000)	(454,000)	(849,000)	(979,000)	(895,000)	(944,000)	(795,000)
Projected Ending Balance	(106,274)	(106,504)	(420,883)	(674,662)	(969,441)	(1,191,220)	(1,325,220)	(1,854,220)	(2,513,220)	(3,088,220)	(3,712,220)	(4,187,220)

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Grants & Other												
Opening Balance	4,468	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	1,790,638	125,000	1,746,660	105,000	65,000	20,000	0	0	104,400	0	133,650	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	1,790,638	125,000	1,746,660	105,000	65,000	20,000	0	0	104,400	0	133,650	0
Expense												
Transfer to Capital	(1,795,106)	(125,000)	(1,746,660)	(105,000)	(65,000)	(20,000)	0	0	(104,400)	0	(133,650)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(1,795,106)	(125,000)	(1,746,660)	(105,000)	(65,000)	(20,000)	0	0	(104,400)	0	(133,650)	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Irrigation												
Opening Balance	284,385	436,865	398,375	456,585	509,810	561,255	612,700	664,145	715,590	767,035	818,480	869,925
Revenue												
Transfer From Operating	152,480	61,510	58,210	53,225	51,445	51,445	51,445	51,445	51,445	51,445	51,445	51,445
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	152,480	61,510	58,210	53,225	51,445	51,445	51,445	51,445	51,445	51,445	51,445	51,445
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	(100,000)	0	0	0	0	0	0	0	0	0	0
	0	(100,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	436,865	398,375	456,585	509,810	561,255	612,700	664,145	715,590	767,035	818,480	869,925	921,370

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Library Bequest												
Opening Balance	3,770	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	216	0	0	0	0	0	0	0	0	0	0	0
	216	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985
Library Computer												
Opening Balance	23,148	15,649	12,249	3,849	(12,051)	(26,451)	(23,651)	(12,551)	(38,551)	(37,051)	(34,551)	(30,551)
Revenue												
Transfer From Operating	7,000	7,500	8,000	8,500	9,000	9,500	12,500	12,500	12,500	12,500	12,500	12,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	501	100	100	100	100	100	100	0	0	0	0	0
	7,501	7,600	8,100	8,600	9,100	9,600	12,600	12,500	12,500	12,500	12,500	12,500
Expense												
Transfer to Capital	(15,000)	(11,000)	(16,500)	(24,500)	(23,500)	(6,800)	(1,500)	(38,500)	(11,000)	(10,000)	(8,500)	(21,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(15,000)	(11,000)	(16,500)	(24,500)	(23,500)	(6,800)	(1,500)	(38,500)	(11,000)	(10,000)	(8,500)	(21,000)
Projected Ending Balance	15,649	12,249	3,849	(12,051)	(26,451)	(23,651)	(12,551)	(38,551)	(37,051)	(34,551)	(30,551)	(39,051)

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Library Development												
Opening Balance	24,743	16,422	2,492	(1,938)	(11,868)	(13,798)	(22,628)	(18,858)	(85,058)	(81,158)	(87,158)	(83,158)
Revenue												
Transfer From Operating	2,500	3,000	3,500	4,000	4,500	5,000	7,500	7,500	7,500	7,500	7,500	7,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	594	70	70	70	70	70	70	0	0	0	0	0
	3,094	3,070	3,570	4,070	4,570	5,070	7,570	7,500	7,500	7,500	7,500	7,500
Expense												
Transfer to Capital	(11,415)	(17,000)	(8,000)	(14,000)	(6,500)	(13,900)	(3,800)	(73,700)	(3,600)	(13,500)	(3,500)	(13,500)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(11,415)	(17,000)	(8,000)	(14,000)	(6,500)	(13,900)	(3,800)	(73,700)	(3,600)	(13,500)	(3,500)	(13,500)
Projected Ending Balance	16,422	2,492	(1,938)	(11,868)	(13,798)	(22,628)	(18,858)	(85,058)	(81,158)	(87,158)	(83,158)	(89,158)
Library Donations												
Opening Balance	5,345	20,466	28,466	36,466	44,466	52,466	60,466	69,466	78,466	87,466	96,466	105,466
Revenue												
Transfer From Operating	20,466	8,000	8,000	8,000	8,000	8,000	9,000	9,000	9,000	9,000	9,000	9,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	20,466	8,000	8,000	8,000	8,000	8,000	9,000	9,000	9,000	9,000	9,000	9,000
Expense												
Transfer to Capital	(5,345)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(5,345)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	20,466	28,466	36,466	44,466	52,466	60,466	69,466	78,466	87,466	96,466	105,466	114,466

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Main Street Revitalization												
Opening Balance	0	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137
Revenue												
Transfer From Operating	53,137	0	0	0	0	0	0	0	0	0	0	0
	53,137	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137

OCIF												
Opening Balance	0	0	0	450,000	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	518,451	796,298	815,413	815,413	815,413	450,413	600,413	480,000	0	815,413	250,000	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	518,451	796,298	815,413	815,413	815,413	450,413	600,413	480,000	0	815,413	250,000	0
Expense												
Transfer to Capital	(518,451)	(796,298)	(365,413)	(1,265,413)	(815,413)	(450,413)	(600,413)	(480,000)	0	(815,413)	(250,000)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(518,451)	(796,298)	(365,413)	(1,265,413)	(815,413)	(450,413)	(600,413)	(480,000)	0	(815,413)	(250,000)	0
Projected Ending Balance	0	0	450,000	0	0	0	0	0	0	0	0	0

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
OMB Appeals												
Opening Balance	200,000	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(44,269)	0	0	0	0	0	0	0	0	0	0	0
	(44,269)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731
Ontario Disabilities Act												
Opening Balance	96,875	46,875	41,375	61,375	76,375	96,375	96,375	116,375	131,375	151,375	151,375	171,375
Revenue												
Transfer From Operating	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Expense												
Transfer to Capital	(70,000)	(25,500)	0	(5,000)	0	(20,000)	0	(5,000)	0	(20,000)	0	5,000
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(70,000)	(25,500)	0	(5,000)	0	(20,000)	0	(5,000)	0	(20,000)	0	5,000
Projected Ending Balance	46,875	41,375	61,375	76,375	96,375	96,375	116,375	131,375	151,375	151,375	171,375	196,375

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Park Dedication												
Opening Balance	573,921	(71,159)	1,078	(107,922)	42,078	33,078	(137,547)	(127,547)	(186,547)	(36,547)	13,453	163,453
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	64,950	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Investment Income	9,866	0	0	0	0	0	0	0	0	0	0	0
	74,816	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Expense												
Transfer to Capital	(719,896)	(77,763)	(259,000)	0	(159,000)	(320,625)	(140,000)	(209,000)	0	(100,000)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(719,896)	(77,763)	(259,000)	0	(159,000)	(320,625)	(140,000)	(209,000)	0	(100,000)	0	0
Projected Ending Balance	(71,159)	1,078	(107,922)	42,078	33,078	(137,547)	(127,547)	(186,547)	(36,547)	13,453	163,453	313,453
Parking Revenue												
Opening Balance	1,068,996	1,148,189	819,464	607,159	530,564	465,349	395,349	299,949	279,641	(365,074)	(333,682)	(275,662)
Revenue												
Transfer From Operating	1,458,909	1,190,785	1,206,290	1,210,900	1,225,980	1,230,000	1,254,600	1,279,692	1,305,285	1,331,392	1,358,020	1,385,180
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	6,684	0	0	0	0	0	0	0	0	0	0	0
	1,465,593	1,190,785	1,206,290	1,210,900	1,225,980	1,230,000	1,254,600	1,279,692	1,305,285	1,331,392	1,358,020	1,385,180
Expense												
Transfer to Capital	(304,509)	(190,000)	(135,000)	0	0	0	(50,000)	0	(650,000)	0	0	0
Transfer to Operating	(1,081,890)	(1,329,510)	(1,283,595)	(1,287,495)	(1,291,195)	(1,300,000)	(1,300,000)	(1,300,000)	(1,300,000)	(1,300,000)	(1,300,000)	(1,300,000)
	(1,386,399)	(1,519,510)	(1,418,595)	(1,287,495)	(1,291,195)	(1,300,000)	(1,350,000)	(1,300,000)	(1,950,000)	(1,300,000)	(1,300,000)	(1,300,000)
Projected Ending Balance	1,148,189	819,464	607,159	530,564	465,349	395,349	299,949	279,641	(365,074)	(333,682)	(275,662)	(190,482)

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Recreation Enhancement Fund												
Opening Balance	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611
Road Improvements												
Opening Balance	0	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Sidewalk Improvements												
Opening Balance	0	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	30,000	0	0	0	0	0	0	0	0	0	0	0
	30,000	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(30,000)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(30,000)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Storm Water Management												
Opening Balance	712	(576,474)	(303,974)	(562,074)	(400,474)	(921,874)	(1,349,574)	(1,639,574)	(1,869,574)	(2,554,574)	(2,419,574)	(2,244,574)
Revenue												
Transfer From Operating	352,784	337,500	336,900	339,600	339,600	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	352,784	337,500	336,900	339,600	339,600	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Expense												
Transfer to Capital	(929,970)	(65,000)	(595,000)	(178,000)	(861,000)	(777,700)	(640,000)	(580,000)	(1,035,000)	(215,000)	(175,000)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(929,970)	(65,000)	(595,000)	(178,000)	(861,000)	(777,700)	(640,000)	(580,000)	(1,035,000)	(215,000)	(175,000)	0
Projected Ending Balance	(576,474)	(303,974)	(562,074)	(400,474)	(921,874)	(1,349,574)	(1,639,574)	(1,869,574)	(2,554,574)	(2,419,574)	(2,244,574)	(1,894,574)

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Street Lighting												
Opening Balance	18,494	18,494	18,494	18,494	18,494	18,494	18,494	18,494	18,494	(506)	(506)	(506)
Revenue												
Transfer From Operating	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000
Expense												
Transfer to Capital	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
Transfer to Operating	0	0	0	0	0	0	0	0	(19,000)	0	0	0
	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(46,000)	(27,000)	(27,000)	(27,000)
Projected Ending Balance	18,494	18,494	18,494	18,494	18,494	18,494	18,494	18,494	(506)	(506)	(506)	(506)
Training & Development												
Opening Balance	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Wastewater Capital Improvements												
Opening Balance	1,847,813	1,783,147	1,234,047	1,786,047	1,842,247	2,027,247	2,417,247	2,852,247	3,107,247	3,727,247	4,197,247	4,597,247
Revenue												
Transfer From Operating	648,978	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	648,978	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Expense												
Transfer to Capital	(713,644)	(1,336,600)	(248,000)	(743,800)	(615,000)	(410,000)	(365,000)	(545,000)	(180,000)	(330,000)	(400,000)	(540,000)
Transfer to Operating	0	(12,500)	0	0	0	0	0	0	0	0	0	0
	(713,644)	(1,349,100)	(248,000)	(743,800)	(615,000)	(410,000)	(365,000)	(545,000)	(180,000)	(330,000)	(400,000)	(540,000)
Projected Ending Balance	1,783,147	1,234,047	1,786,047	1,842,247	2,027,247	2,417,247	2,852,247	3,107,247	3,727,247	4,197,247	4,597,247	4,857,247
Wastewater Rate Stabilization												
Opening Balance	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Water Capital Improvements												
Opening Balance	4,038,606	3,215,661	3,881,348	5,374,908	7,158,861	8,730,149	10,335,149	11,760,149	13,260,149	14,808,549	16,058,549	17,874,369
Revenue												
Transfer From Operating	1,927,284	2,168,687	2,336,560	2,598,953	2,561,288	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	1,927,284	2,168,687	2,336,560	2,598,953	2,561,288	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000
Expense												
Transfer to Capital	(2,750,229)	(1,440,500)	(843,000)	(815,000)	(990,000)	(995,000)	(1,175,000)	(1,100,000)	(1,051,600)	(1,350,000)	(784,180)	(755,000)
Transfer to Operating	0	(62,500)	0	0	0	0	0	0	0	0	0	0
	(2,750,229)	(1,503,000)	(843,000)	(815,000)	(990,000)	(995,000)	(1,175,000)	(1,100,000)	(1,051,600)	(1,350,000)	(784,180)	(755,000)
Projected Ending Balance	3,215,661	3,881,348	5,374,908	7,158,861	8,730,149	10,335,149	11,760,149	13,260,149	14,808,549	16,058,549	17,874,369	19,719,369
Water Rate Stabilization												
Opening Balance	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Winter Maintenance												
Opening Balance	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192
Working Funds												
Opening Balance	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(50,000)	0	0	0	0	0	0	0	0	0	0	0
	(50,000)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000

Niagara-on-the-Lake

Reserve Balances

As of December 31, 2018

(Negative) = Deficit

Obligatory & Deferred Revenue

Actual

Building Permit Surplus	860,894.83
Park Dedication	(70,043.69)
DC: Development Related Studies	550,213.44
DC: Roads, Sidewalks & Lights	4,346,047.90
DC: Fire Facilities	(102,782.28)
DC: Parkland & Recreation	1,286,906.52
DC: Library Facilities & Materia	226,213.86
DC: Water Distribution	(777,554.55)
DC: Wastewater Sewers	352,022.79
DC: Storm Sewers	2,233,605.39
DC: St. Davids Area-Specific Se	696,422.92
Federal Gas Tax	0.00
OCIF Grant	0.00
Cash-in-Lieu of Parking	386,064.00
Main Street Revitalization	53,136.69
Subtotal: Obligatory & Deferred Revenue	10,041,147.82

Discretionary Reserve Funds

Actual

Recreation Enhancement Fund	56,610.51
Library Bequest/Garden	4,027.27
Library Computer	15,594.20
Library Development	16,399.98
Library Donations	9,000.01
Subtotal: Discretionary Reserve Funds	101,631.97

Reserves

Actual

NOTL Donation	(23,035.00)
Capital Levy	919,321.90
Roads Improvements	0.00
Storm Water Management	(591,758.04)
Water Capital Improvements	3,285,666.85
Wastewater Capital Improvements	2,181,959.70
Sidewalk Improvements	(30,000.00)
Street Lighting	18,493.52
Irrigation	350,584.80
Fleet Replacement	7,375.23
Capital Variance	0.00
Future Facilities	0.00
Community Centre	6,690.32
Public Works Building	0.00
Building Stabilization Reserve	0.00
Elections	(8,766.01)
OMB Appeals	155,731.00

Fire Vehicle & Equipment	0.00
Building Vehicle & Equipment	33,642.64
By-Law Vehicle & Equipment	17,000.00
Parks & Recreation Equipment	0.00
Bridges & Culverts	80,836.97
Insurance	0.00
Contingency	325,785.99
Working Funds	50,000.00
Parking Revenue	679,702.78
Winter Maintenance	85,192.09
Dock Area Improvements	121,615.84
Ontarians with Disabilities	46,874.92
Base Mapping	0.00
Corporate Studies	270,119.84
Economic Development	0.00
Debt Reduction	0.00
Training & Development	11,856.81
Computer Equipment	0.00
Land Acquisition	0.00
Grants & Other	(416,660.62)
Tax Rate Stabilization	0.00
Water Rate Stabilization	194,486.00
Wastewater Rate Stabilization	228,428.00
Unfunded Capital	0.00
Subtotal: Reserve Funds	8,001,145.53
Grand Total: Total Obligatory, Discretionary and Reserve Funds	18,143,925.32

Capital Project Tracking Sheet - Changes to Proposed 2019 Capital Program

Part A: Capital Projects Deferred

Departments	Project ID	Project Description	Amount	Original Funding Source	Year Deferred to	Implications
Operations: Parks	C00997	Memorial Park Soccer Field Replacement	90,000.00	Park Dedication	2020	Higher Cost in 2020 (assumed)
Operations: Parks	C00998	Simcoe Park Raised Flower Beds Phase 1	46,000.00	Park Dedication	2020	4-5K Potential operating budget cost- bulb replacement
Operations: Roads	C00350	Four Mile Creek Road	346,298.00	OCIF	2020	OCIF Funds reallocated to C00182 & C00447; Possible operating budget cost for repairs/maintenance (i.e. patching)
Operations: Roads	C00350	Four Mile Creek Road	113,702.00	Capital Reserve	2020	Ripple affect onto other projects - pushes C01456; Possible operating budget cost for repairs/maintenance (i.e. patching)
Operations: Roads	C01456	Engineering Four Mile Creek Rd - Wall to Lakeshore	25,000.00	Capital Reserve	2020	Result of deferring Four Mile Creek Rd C00350; Ripple affect onto project C00356 - deferred to 2021
Operations: Parks	C00384	Community Centre Scrubber Replacement	12,000.00	Capital Reserve	2020	Risk failure of equipment in 2019
Operations: Parks	C01187	Queenston Library Interior Paint	20,000.00	Capital Reserve	2020	Higher Cost in 2020 (assumed)
Operations: Parks	C01600	Court House Elevator Cab Refurbishment	15,000.00	Capital Reserve	2020	Higher Cost in 2020 (assumed)
Operations: Parks	C01298	Pumphouse Door Replacement	12,000.00	Capital Reserve	2020	Higher Cost in 2020 (assumed)
Operations: Parks Vehicles and Equip	C00509	Purchase Tractor replace P555	100,000.00	Fleet Replacement	2020	Risk failure of equipment in 2019
Operations: Roads	C01455	2019 Crack Sealing	50,000.00	Capital Reserve	Delete/Remove	Project not completed in 2018, room to move this forward; Could delete since already budgeted in future budgets- currently in 2020
Operations: Roads	C01088	Con 6 Rd - NSR to Line 2 Sidewalk Installation Phase 1 South half	30,000.00	Capital Reserve	2020	Road Projects for concession 6 deferred, all related projects including water, storm sewer, roads and sidewalks deferred; Higher cost in 2020 assumed
Operations: Roads	C01656	Con 6 Rd - NSR to Line 2 South half	260,000.00	Storm Water Management	2020	Road Projects for concession 6 deferred, all related projects including water, storm sewer, roads and sidewalks deferred; Higher cost in 2020 assumed
Operations: Roads	C00485	Con 6 Rd - NSR to Line 2 Watermains	53,000.00	Capital Reserve	2020	Road Projects for concession 6 deferred, all related projects including water, storm sewer, roads and sidewalks deferred; Higher cost in 2020 assumed
Operations: Roads	C00485	Con 6 Rd - NSR to Line 2 Watermains	477,000.00	DC: Water Distribution	2020	Road Projects for concession 6 deferred, all related projects including water, storm sewer, roads and sidewalks deferred; Higher cost in 2020 assumed
Operations: Roads	C00494	Concession 6 Rd - NSR to Line 2 Phase 1 South half	138,600.00	Capital Reserve	2020	Road Projects for concession 6 deferred, all related projects including water, storm sewer, roads and sidewalks deferred; Higher cost in 2020 assumed
Operations: Parks	C01022	MCU Light Replacement	25,000.00	Capital Reserve	2020	Higher Cost in 2020 (assumed)
Operations: Parks	C01590	Community Centre - Parking Extension	100,000.00	Capital Reserve	2020	Higher Cost in 2020 (assumed)
Fire & Emergency	C00268	Rescue 4 Truck replacement	400,000.00	Capital Reserve	2020	Left \$100k out of the \$400k in to get process rolling since takes average time of between 12-18 months to build
Operations: PW Vehicles and Equip	C0311	MINVAN Montana	30,000.00	Capital Reserve	2020	Higher Cost in 2020 (assumed). One of two requested. This one has considerably less mileage and can probably wait a year. C00363 refinanced with fleet replacement reserve and continuing in 2019
Operations: Parks	C01308	Comm Ctr Table replacements	8,310.00	Capital Reserve	2020	Inside tables. Seek Private sponsorship
Operations: Parks	C01308	Comm Ctr Table replacements	6,690.00	Community Centre Reserve	2020	Same as above
Operations: Parks Vehicles and Equip	C01268	Cemetery mower	45,000.00	Capital Reserve	2020	Higher cost in 2020 (assumed). Potential failure and thus operating budget implication
Total Projects Deferred			2,403,600.00			

Part B: Funding Sources Changed (2019 Projects)

Departments	Project ID	Project Description	Amount	Original Funding Source	Implications
Operations: Roads	C00182	Line 1 Rd- Culvert Improvements	80,837.00	Capital Reserve	Changed a portion of funding to come from Bridges and Culverts Reserve, which will be fully depleted after the change.
Operations: Roads	C00182	Four Mile Creek Road	14,163.00	Capital Reserve	Reallocate OCIF Funds from C00350 (deferred to 2020)
Operations: Roads	C00447	Queenston Road	332,135.00	Capital Reserve	Reallocate OCIF Funds from C00350 (deferred to 2020)
Operations: Roads	Operating	Mewburn Bridge	250,000.00	Capital Reserve	Reallocated back to reserve from 2018 operating budget, project assumed to move forward in 2019
Operations: Parks	C01596	Queens Royal Park Amenities	62,000.00	Capital Reserve	Project phased into two parts - Will be carried out in two phases resulting in \$62k reallocation to 2020 budget under new project C01727
Operations : Water	C00844	Queenston Road - (Townline to Airport)	270,000.00	Capital Reserve	Incorrect funding in worksheet- change to water capital improvements (add to \$250k)
Operations: Roads	C01719	Regional Rd Cross NSR	225,000.00	Capital Reserve	Eliminated project - NSR crosswalk; Considered Regional project
Operations: Parks	C01308	Community Centre Table Replacement	6,690.00	Capital Reserve	Changed a portion of funding from Capital Reserve to Community Centre Reserve, reserve will be fully depleted.
Operations: Parks	C01594	Court House Pavers	17,000.00	Capital Reserve	Changed funding source from Capital Reserve to Parking Reserve
Operations: Parks	C01599	Dock Area Reserve	28,000.00	Capital Reserve	Changed funding source from Capital Reserve to Dock Area Improvement Reserve
Storm Water	C01657	Victoria @ John St Extensions	55,000.00	Storm Water Management	Changed funding source from Storm Water Management Reserve to DC: Storm Sewer Reserve
Operations: Parks Vehicles and Equip	C01611	3/4 Ton 4x4 with Dump Trailer	35,100.00	Fleet Replacement	Changed a portion of funding from Fleet Replacement Reserve to DC: Parks and Recreation, increases fleet and meets warrants of DC funding.
Operations: PW Vehicles and Equip	C00457	Backhoe JCB	140,000.00	Fleet Replacement	Changed funding source from Fleet Replacement Reserve to 70% Water Capital Improvements and 30% Wastewater Capital Improvements
Operations: Parks	C00804	Niagara-on-the-Green Park Refurbishment	54,237.00	Park Dedication	Changed a portion of funding from Park Dedication Reserve to Capital Reserve
Operations: Roads	C00616	SW Tanbark Road	30,000.00	Sidewalk Improvements Reserve	Changed funding source from Sidewalk Improvement Reserve to Capital Reserve (2017 project)
Total Funding Sources Diverted			1,600,162.00		

Part C: Projects Removed	Project ID	Project Description	Amount	Original Funding Source	Explanation
Corporate Services	C01700	Comm Ctr AV improvements	60,000.00	Capital Reserve	Seeking sponsorship
Operations: Parks	C01602	Comm Ctr Courtyard repl tables	10,000.00	Capital Reserve	Seeking sponsorship
Operations: Parks	C01598	St David's Park picnic tables	12,000.00	Capital Reserve	Sponsorship to be obtained
Operations: Parks	C01588	Parks small equipment	8,000.00	Capital Reserve	Moved to operating
Total Projects Removed			90,000.00		
Part D: Change in Project Costs	Project ID	Project Description	Amount	Original Funding Source	Explanation
Operations: Parks	C01594	Court House Pavers	7,000.00	Capital Reserve	Originally priced at \$17k; reduced to \$10k
Part E: Projects Added Back	Project ID	Project Description	Amount	Original Funding Source	Explanation
Operations: Parks	C01597	Heritage Basketball Court	- 10,000.00	Capital Reserve	Court condition is deteriorating - in need of rehabilitation
Operations: Parks	C00996	Court House Washroom	- 30,000.00	Capital Reserve	Washrooms are extremely dated and due for replacement
Operations: Roads	C01627	Concession 6 Queenston Line 8 to Line 7	- 20,000.00	Capital Reserve	Other projects are contingent on this moving forward - would cause backlog if delayed
Total Projects Added Back			- 60,000.00		
Total Project Changes			4,040,762.00		
Cancelled/Deferred/Postponed from 2019 Budget			2,440,600.00		
Changes in 2019 Project Funding			1,600,162.00		
			-		

Line	2019 Proposed																	2019 Revised			
	Adjustements for 3 year trends/averages - Levy Supported																				
	Council Motions																				
	Adjustements for 3 year trends/averages - Levy Supported																				
	Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average					
1	Municipal Purposes																				
2	Taxation																				
3	100-9000-00901 General Levy	(9,247,130)	(9,279,921.83)	32,791.83	(10,169,509)	(10,205,785.41)	36,276.41	(10,806,093)	(10,816,694.73)	10,601.73	(12,259,630)	(1,453,537)	13.45%	(11,584,735)	(778,862)	7.21%	(10,100,800.66)				
4	100-9000-00902 Payment in Lieu	(493,000)	(670,565.48)	177,565.48	(493,000)	(606,778.43)	113,778.43	(493,000)	(599,959.02)	106,959.02	(493,000)	0	0.00%	(600,000)	(107,000)	21.70%	(625,767.64)				
5	100-9000-00903 Supplementary Levy	(175,000)	(326,554.85)	151,554.85	(175,000)	(251,347.79)	76,347.79	(175,000)	(214,424.33)	39,424.33	(175,000)	0	0.00%	(200,000)	(25,000)	14.29%	(264,108.99)				
6	100-9000-02250 General Agreements	(35,000)	(49,125.84)	14,125.84	(45,000)	(49,472.36)	4,472.36	(45,000)	(52,334.81)	7,334.81	(45,000)	0	0.00%	(45,000)	0	0.00%	(50,311.00)				
7	100-9000-37700 Tax Write-offs	0	0.00	0.00	0	0.00	0.00	0	3,459.71	(3,459.71)	0	0	---	0	0	---	1,153.24				
8	100-9000-57700 Tax Write-offs	55,000	191,807.84	(136,807.84)	100,000	128,626.63	(28,626.63)	100,000	33,408.38	66,591.62	100,000	0	0.00%	100,000	0	0.00%	117,947.62				
9	100-9000-57702 Charity Rebate	6,000	8,410.31	(2,410.31)	8,000	8,372.28	(372.28)	8,000	9,685.38	(1,685.38)	8,000	0	0.00%	8,000	0	0.00%	8,822.66				
10	100-9000-57703 Vacancy Rebate	4,000	10,258.55	(6,258.55)	10,000	7,133.35	2,866.65	10,000	14,608.50	(4,608.50)	10,000	0	0.00%	10,000	0	0.00%	10,666.80				
11		(9,885,130)	(10,115,691.30)	230,561.30	(10,764,509)	(10,969,251.73)	204,742.73	(11,401,093)	(11,622,250.92)	221,157.92	(12,854,630)	(1,453,537)	12.75%	(12,311,755)	(910,662)	7.99%	(10,902,397.98)				
12	Corporate Revenues																				
13	100-9005-00832 Main Street Revitalization	0	0.00	0.00	0	0.00	0.00	0	(53,136.69)	53,136.69	0	0	---	0	0	---	(17,712.23)				
14	100-9005-00890 Hydro Proceeds - Dividends	(500,000)	(500,000.04)	0.04	(500,000)	(500,000.04)	0.04	(500,000)	(500,000.04)	0.04	(500,000)	0	0.00%	(500,000)	0	0.00%	(500,000.04)				
15	100-9005-00905 OMPF Grant	(557,200)	(557,200.00)	0.00	(569,500)	(569,500.00)	0.00	(484,100)	(484,100.00)	0.00	(411,485)	72,615	-15.00%	(411,485)	72,615	-15.00%	(536,933.33)				
16	100-9005-00906 Federal Gas Tax Grant	(445,913)	(468,209.04)	22,296.04	(445,913)	(446,497.90)	30,584.90	(445,913)	(490,504.71)	44,591.71	(531,220)	(85,307)	19.13%	(531,220)	(85,307)	19.13%	(478,403.88)				
17	100-9005-00907 Tax Penalty & Interest	(443,000)	(376,336.04)	(66,663.96)	(443,000)	(323,552.28)	(119,447.72)	(443,000)	(342,024.44)	(100,975.56)	(443,000)	0	0.00%	(330,000)	113,000	-25.51%	(347,304.25)				
18	100-9005-00908 Hydro Proceeds - Principle	(289,813)	(289,813.04)	0.04	(311,537)	(311,536.93)	(0.07)	(334,889)	(334,889.19)	0.19	(359,992)	(25,103)	7.50%	(359,992)	(25,103)	7.50%	(312,079.72)				
19	100-9005-00909 Hydro Proceeds - Interest	(210,534)	(210,533.56)	(0.44)	(188,810)	(188,809.67)	(0.33)	(165,458)	(165,457.41)	(0.59)	(140,355)	25,103	-15.17%	(140,355)	25,103	-15.17%	(188,266.88)				
20	100-9005-00910 Dock Rental Revenue	(142,500)	(145,091.77)	2,591.77	(145,000)	(147,123.06)	2,123.06	(145,000)	(151,566.74)	6,566.74	(152,000)	(7,000)	4.83%	(152,000)	(7,000)	4.83%	(147,927.19)				
21	100-9005-00911 Aggregate Resources Grant	0	(2,552.96)	2,552.96	(2,500)	(3,160.72)	660.72	(2,500)	(2,258.52)	(241.48)	(2,500)	0	0.00%	(2,500)	0	0.00%	(2,657.40)				
22	100-9005-00913 Proceeds: Asset Sales	0	(577,083.25)	577,083.25	0	301,423.28	(301,423.28)	0	(688,529.32)	688,529.32	0	0	---	0	0	---	(321,396.43)				
23	100-9005-00919 Proceeds: Non-Asset Sales	0	(11,068.25)	11,068.25	0	(532.77)	532.77	0	0.00	0.00	0	0	---	0	0	---	(3,867.01)				
24	100-9005-00923 LAS Natural Gas Program Rebate	0	(2,714.79)	2,714.79	0	(5,397.59)	5,397.59	0	(4,352.08)	4,352.08	0	0	---	0	0	---	(4,154.82)				
25	100-9005-00925 OCIF Grant	(195,245)	(195,245.00)	0.00	(366,001)	(366,001.00)	0.00	(518,451)	(518,451.00)	0.00	(796,298)	(277,847)	53.59%	(796,298)	(277,847)	53.59%	(359,899.00)				
26	100-9005-00928 Interest - Hydro Loan (\$3m)	0	(80,039.16)	80,039.16	(71,670)	(71,670.18)	0.18	(63,276)	(63,276.91)	0.91	(54,628)	8,648	-13.67%	(54,628)	8,648	-13.67%	(71,662.08)				
27	100-9005-00930 Interest - Hydro Loan (\$2m)	0	(56,907.07)	56,907.07	(51,426)	(51,425.84)	(0.16)	(45,941)	(45,941.20)	0.20	(40,290)	5,651	-12.30%	(40,290)	5,651	-12.30%	(51,424.70)				
28	100-9005-00932 Interest - Hydro NRBN	0	(12,381.42)	12,381.42	(51,426)	(65,758.32)	14,332.32	(45,941)	(64,693.13)	18,752.13	(50,000)	(4,059)	8.84%	(60,000)	(14,059)	30.60%	(47,610.96)				
29	100-9005-01910 Donated TCA	0	(328,670.00)	328,670.00	0	(167,778.00)	167,778.00	0	0.00	0.00	0	0	---	0	0	---	(165,482.67)				
30	100-9005-01950 Donations Revenue	0	(19,838.08)	19,838.08	0	(67,996.78)	67,996.78	0	(37,507.47)	37,507.47	0	0	---	0	0	---	(41,780.78)				
31	100-9005-02350 Grants - Provincial	0	0.00	0.00	0	(223,708.69)	223,708.69	0	(299,163.78)	299,163.78	0	0	---	0	0	---	(174,290.82)				
32	100-9005-02351 Grants - Federal	0	0.00	0.00	0	(338,964.38)	338,964.38	0	(1,027,820.55)	1,027,820.55	0	0	---	0	0	---	(455,594.98)				
33	100-9005-02600 Investment Income	(100,516)	(157,553.96)	57,037.96	(50,000)	(162,462.30)	112,462.30	(50,000)	(150,000.00)	100,000.00	(50,000)	0	0.00%	(150,000)	(100,000)	200.00%	(156,672.09)				
34	100-9005-03400 Miscellaneous Revenue	(10,000)	(84,502.72)	74,502.72	(10,000)	(29,277.44)	19,277.44	0	(5,000.83)	5,000.83	0	0	---	0	0	---	(39,593.66)				
35	100-9005-03450 Niagara Region Grant	0	(83,819.78)	83,819.78	0	(20,667.93)	20,667.93	0	(6,217.00)	6,217.00	0	0	---	0	0	---	(36,901.57)				
36	100-9005-04650 Provincial Offences Act Revenue	(54,000)	(43,520.21)	(10,479.79)	(54,000)	(40,168.48)	(13,831.52)	(54,000)	(42,844.56)	(11,155.44)	(54,000)	0	0.00%	(45,000)	9,000	-16.67%	(42,177.75)				
37	100-9005-05040 Communication/Cell Agreements	(15,000)	(16,150.00)	1,150.00	(16,150)	(46,640.10)	30,490.10	(16,150)	(35,320.56)	19,170.56	(16,150)	0	0.00%	(30,000)	(13,850)	85.76%	(32,703.55)				
38	100-9005-06020 Purchasing Card Rebate	0	(1,528.25)	1,528.25	0	(3,853.61)	3,853.61	0	(4,065.60)	4,065.60	0	0	---	(3,500)	(3,500)	---	(3,149.15)				
39	100-9005-91991 TSF from: Tax Rate Stabilizatio	0	0.00	0.00	0	0.00	0.00	(150,000)	(150,000.00)	0.00	0	150,000	-100.00%	0	150,000	-100.00%	(50,000.00)				

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
78	100-9010-65000 Library Grant	585,854	585,854.00	0.00	622,539	622,539.00	0.00	686,377	686,377.00	0.00	738,959	52,582	7.66%	738,959	52,582	7.66%	631,590.00
79	100-9010-65200 Irrigation Grant	65,000	65,000.00	0.00	70,000	70,000.00	0.00	100,000	100,000.00	0.00	100,000	0	0.00%	100,000	0	0.00%	78,333.33
80	100-9010-91805 TSF from: Building Permit Surp	(150,000)	(150,000.00)	0.00	(150,000)	(150,000.00)	0.00	(150,000)	(150,000.00)	0.00	(150,000)	0	0.00%	(150,000)	0	0.00%	(150,000.00)
81	100-9010-91901 TSF from: Capital Levy	(265,352)	(275,974.00)	10,622.00	(250,000)	(28,702.81)	(221,297.19)	(250,000)	0.00	(250,000.00)	(250,000)	0	0.00%	(250,000)	0	0.00%	(101,558.94)
82	100-9010-91922 TSF from: Community Centre	0	(20,000.00)	20,000.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(6,666.67)
83	100-9010-91965 TSF from: Parking Revenue	0	0.00	0.00	(367,645)	(367,645.00)	0.00	(391,750)	(391,750.00)	0.00	(427,790)	(36,040)	9.20%	(376,535)	15,215	-3.88%	(253,131.67)
84	100-9010-92901 TSF to: Capital Levy	2,337,687	2,337,687.00	0.00	2,300,000	2,705,146.07	(405,146.07)	2,400,000	2,400,000.00	0.00	2,470,000	70,000	2.92%	2,020,000	(380,000)	-15.83%	2,480,944.36
85	100-9010-92902 TSF to: Roads Improvements	0	0.00	0.00	0	1,870.21	(1,870.21)	0	0.00	0.00	0	0	---	0	0	---	623.40
86	100-9010-92903 TSF to: Storm Water Management	0	0.00	0.00	0	36,000.00	(36,000.00)	0	0.00	0.00	0	0	---	0	0	---	12,000.00
87	100-9010-92906 TSF to: Sidewalk Improvements	0	0.00	0.00	0	32,408.66	(32,408.66)	0	0.00	0.00	0	0	---	0	0	---	10,802.89
88	100-9010-92907 TSF to: Street Lighting	0	0.00	0.00	0	160,000.00	(160,000.00)	0	0.00	0.00	0	0	---	0	0	---	53,333.33
89	100-9010-92920 TSF to: Capital Variance	0	0.00	0.00	0	42,971.08	(42,971.08)	0	0.00	0.00	0	0	---	0	0	---	14,323.69
90	100-9010-92991 TSF to: Tax Rate Stabilization	0	0.00	0.00	0	150,000.00	(150,000.00)	0	256,000.00	(256,000.00)	0	0	---	0	0	---	135,333.33
91		3,347,895	3,095,829.62	252,065.38	3,146,795	3,957,267.85	(810,472.85)	3,331,700	3,628,271.79	(296,571.79)	3,490,558	158,858	4.77%	3,105,573	(226,127)	-6.79%	3,560,456.42
92	Amortization and Year-End																
93	100-9011-11100 Employee Future Benefits	0	58,049.00	(58,049.00)	0	(4,684.00)	4,684.00	0	0.00	0.00	0	0	---	0	0	---	17,788.33
94	100-9011-70240 Governance	0	1,729.10	(1,729.10)	0	1,729.10	(1,729.10)	0	0.00	0.00	0	0	---	0	0	---	1,152.73
95	100-9011-70250 Corporate Management	0	228,325.30	(228,325.30)	0	209,674.88	(209,674.88)	0	0.00	0.00	0	0	---	0	0	---	146,000.06
96	100-9011-70260 Program Support	0	78,394.87	(78,394.87)	0	56,362.25	(56,362.25)	0	0.00	0.00	0	0	---	0	0	---	44,919.04
97	100-9011-70410 Fire	0	419,911.26	(419,911.26)	0	447,248.92	(447,248.92)	0	0.00	0.00	0	0	---	0	0	---	289,053.39
98	100-9011-70440 Protective Inspection/Control	0	1,949.21	(1,949.21)	0	1,949.21	(1,949.21)	0	0.00	0.00	0	0	---	0	0	---	1,299.47
99	100-9011-70610 Roads: Paved/Unpaved	0	1,171,546.03	(1,171,546.03)	0	1,268,368.34	(1,268,368.34)	0	0.00	0.00	0	0	---	0	0	---	813,304.79
100	100-9011-70613 Roads: Bridges/Culverts	0	7,498.24	(7,498.24)	0	12,556.32	(12,556.32)	0	0.00	0.00	0	0	---	0	0	---	6,684.85
101	100-9011-70614 Roads: Traffic Operations	0	188,005.74	(188,005.74)	0	182,799.03	(182,799.03)	0	0.00	0.00	0	0	---	0	0	---	123,601.59
102	100-9011-70640 Parking	0	69,168.63	(69,168.63)	0	69,411.40	(69,411.40)	0	0.00	0.00	0	0	---	0	0	---	46,193.34
103	100-9011-70650 Streetlighting	0	54,869.28	(54,869.28)	0	56,133.45	(56,133.45)	0	0.00	0.00	0	0	---	0	0	---	37,000.91
104	100-9011-70811 Wastewater Collection	0	534,953.08	(534,953.08)	0	535,570.61	(535,570.61)	0	0.00	0.00	0	0	---	0	0	---	356,841.23
105	100-9011-70821 Urban Storm System	0	683,588.57	(683,588.57)	0	689,191.07	(689,191.07)	0	0.00	0.00	0	0	---	0	0	---	457,593.21
106	100-9011-70832 Water Distribution	0	809,306.69	(809,306.69)	0	865,609.42	(865,609.42)	0	0.00	0.00	0	0	---	0	0	---	558,305.37
107	100-9011-70898 Other	0	19,547.71	(19,547.71)	0	20,096.39	(20,096.39)	0	0.00	0.00	0	0	---	0	0	---	13,214.70
108	100-9011-71040 Cemeteries	0	15,178.43	(15,178.43)	0	16,457.73	(16,457.73)	0	0.00	0.00	0	0	---	0	0	---	10,545.39
109	100-9011-71610 Parks	0	147,380.00	(147,380.00)	0	163,390.49	(163,390.49)	0	0.00	0.00	0	0	---	0	0	---	103,590.16
110	100-9011-71634 Recreation Facilities	0	538,378.86	(538,378.86)	0	544,530.56	(544,530.56)	0	0.00	0.00	0	0	---	0	0	---	360,969.81
111	100-9011-71640 Libraries	0	94,638.93	(94,638.93)	0	105,550.75	(105,550.75)	0	0.00	0.00	0	0	---	0	0	---	66,729.89
112	100-9011-71650 Cultural Services	0	43,347.83	(43,347.83)	0	42,864.58	(42,864.58)	0	0.00	0.00	0	0	---	0	0	---	28,737.47
113	100-9011-71810 Planning & Zoning	0	2,541.88	(2,541.88)	0	3,770.85	(3,770.85)	0	0.00	0.00	0	0	---	0	0	---	2,104.24
114		0	5,168,308.64	(5,168,308.64)	0	5,288,581.35	(5,288,581.35)	0	0.00	0.00	0	0	---	0	0	---	3,485,630.00
115	Studies																
116	100-9012-40952 Official Plan	0	44,082.36	(44,082.36)	0	0.00	0.00	0	46,805.67	(46,805.67)	0	0	---	0	0	---	30,296.01
117	100-9012-40955 DC Background Study	0	0.00	0.00	0	7,216.43	(7,216.43)	0	54,726.52	(54,726.52)	0	0	---	0	0	---	20,647.65
118	100-9012-40957 Transportation Master Plan	0	0.00	0.00	0	0.00	0.00	170,000	0.00	170,000.00	170,000	0	0.00%	170,000	0	0.00%	0.00
119	100-9012-40958 Recreation Master Plan	50,000	0.00	50,000.00	0	0.00	0.00	0	0.00	0.00	75,000	75,000	---	75,000	75,000	---	0.00
120	100-9012-40959 Dock Area Shoreline Protection	20,000	13,884.32	6,115.68	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	4,628.11
121	100-9012-40960 Old Town Master Parking Plan	50,000	0.00	50,000.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
122	100-9012-40961 Traffic Studies	0	7,835.52	(7,835.52)	0	0.00	0.00	0	9,263.50	(9,263.50)	0	0	---	0	0	---	5,699.67
123	100-9012-40962 Facilities Master Plan	0	0.00	0.00	100,000	70,801.76	29,198.24	0	10,646.64	(10,646.64)	0	0	---	0	0	---	27,149.47
124	100-9012-40963 Corporate Strategic Plan	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	100,000	100,000	---	50,000	50,000	---	0.00
125	100-9012-40964 District and CIP Plans	0	0.00	0.00	30,000	6,700.16	23,299.84	75,000	28,077.11	46,922.89	0	(75,000)	-100.00%	0	(75,000)	-100.00%	11,592.42
126	100-9012-40965 Irrigation Master Plan	0	0.00	0.00	100,000	4,640.26	95,359.74	100,000	0.00	100,000.00	100,000	0	0.00%	100,000	0	0.00%	1,546.75
127	100-9012-40966 Water Needs Study	0	0.00	0.00	0	0.00	0.00	75,000	1,852.03	73,147.97	75,000	0	0.00%	75,000	0	0.00%	617.34
128	100-9012-40967 Zoning By-Law	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	100,000	100,000	---	100,000	100,000	---	0.00
129	100-9012-40968 Cultural Heritage Landscape	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	100,000	100,000	---	100,000	100,000	---	0.00
130	100-9012-40970 Roads Need Study	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	100,000	100,000	---	100,000	100,000	---	0.00
131	100-9012-40971 Bridge Needs Study	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	25,000	25,000	---	25,000	25,000	---	0.00
132	100-9012-91809 TSF from: DC: Development Relat	0	0.00	0.00	0	(7,216.43)	7,216.43	0	(49,253.87)	49,253.87	(317,000)	(317,000)	---	(317,000)	(317,000)	---	(18,823.43)
133	100-9012-91831 TSF from: Cash-in-Lieu Parking	(50,000)	0.00	(50,000.00)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
134	100-9012-91904 TSF from: Water Capital Improve	0	0.00	0.00	0	0.00	0.00	(62,500)	0.00	(62,500.00)	(62,500)	0	0.00%	(62,500)	0	0.00%	0.00
135	100-9012-91905 TSF from: Wastewater Capital Im	0	0.00	0.00	0	0.00	0.00	(12,500)	0.00	(12,500.00)	(12,500)	0	0.00%	(12,500)	0	0.00%	0.00
136	100-9012-91908 TSF from: Irrigation	0	0.00	0.00	(100,000)	(4,640.26)	(95,359.74)	(100,000)	0.00	(100,000.00)	(100,000)	0	0.00%	(100,000)	0	0.00%	(1,546.75)
137	100-9012-91970 TSF from: Dock Area Improvement	(20,000)	0.00	(20,000.00)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
138	100-9012-91974 TSF from: Corporate Studies	(50,000)	0.00	(50,000.00)	(130,000)	(77,501.92)	(52,498.08)	(245,000)	(102,117.60)	(142,882.40)	(353,000)	(108,000)	44.08%	(303,000)	(58,000)	23.67%	(59,873.17)
139		0	65,802.20	(65,802.20)	0	0.00	0.00	0	0.00	(0.00)	0	0	---	0	0	0.00%	21,934.07
140	Debt Management																
141	100-9015-05655 Tile Drain Interest Revenue	(4,019)	(4,018.67)	(0.33)	(3,096)	(3,095.69)	(0.31)	(2,444)	(2,444.26)	0.26	(2,127)	317	-12.97%	(2,127)	317	-12.97%	(3,186.21)
142	100-9015-20200 Tile Drain Interest Expense	4,019	4,018.67	0.33	3,096	3,095.69	0.31	2,444	2,444.26	(0.26)	2,127	(317)	-12.97%	2,127	(317)	-12.97%	3,186.21
143	100-9015-20850 Interest 73-2010 Water	41,297	41,297.86	(0.86)	33,418	33,417.93	0.07	24,754	24,753.53	0.47	15,359	(9,395)	-37.95%	15,359	(9,395)	-37.95%	33,156.44
144	100-9015-20851 Interest 61-2008 Virgil FS	25,846	25,845.98	0.02	17,762	17,762.00	0.00	9,212	9,212.00	0.00	0	(9,212)	-100.00%	0	(9,212)	-100.00%	17,606.66
145	100-9015-20852 Interest 82-2005 St David's	15,591	15,590.77	0.23	13,952	13,952.17	(0.17)	12,456	12,455.58	0.42	10,727	(1,729)	-13.88%	10,727	(1,		

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
159	100-9015-50856 Principle 75-2015 Former NDSS	74,000	74,000.00	0.00	75,000	75,000.00	0.00	76,000	76,000.00	0.00	76,000	0	0.00%	76,000	0	0.00%	75,000.00
160	100-9015-50857 Principle Realterm LED SL	0	12,722.91	(12,722.91)	15,183	15,183.32	(0.32)	17,943	17,942.57	0.43	21,034	3,091	17.23%	21,034	3,091	17.23%	15,282.93
161	100-9015-80401 Recovery: Debt Charges	(378,300)	(416,814.67)	38,514.67	(416,253)	(455,783.16)	39,530.16	(415,255)	(381,148.85)	(34,106.15)	(413,507)	1,748	-0.42%	(413,507)	1,748	-0.42%	(417,915.56)
162	100-9015-91813 TSF from: DC: Fire Facilities	(197,846)	(197,846.00)	0.00	(197,762)	(197,762.00)	0.00	(197,212)	(197,212.00)	0.00	0	197,212	-100.00%	0	197,212	-100.00%	(197,606.67)
163		104,623	104,622.53	0.47	104,772	65,240.46	39,531.54	104,872	138,975.53	(34,103.53)	103,884	(988)	-0.94%	103,884	(988)	-0.94%	102,946.17
164	Community Relations																
165	100-9020-30100 Advertising Expense	0	367.96	(367.96)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	122.65
166	100-9020-34900 Miscellaneous	3,000	5,176.44	(2,176.44)	3,000	2,703.14	296.86	3,000	1,007.23	1,992.77	3,000	0	0.00%	3,000	0	0.00%	2,962.27
167	100-9020-37720 Employee Recognition	17,500	22,639.42	(5,139.42)	17,500	21,331.19	(3,831.19)	25,000	29,226.83	(4,226.83)	25,000	0	0.00%	25,000	0	0.00%	24,399.15
168	100-9020-37724 Senior Citizens	3,000	6,047.39	(3,047.39)	3,000	6,393.60	(3,393.60)	6,000	6,374.99	(374.99)	6,000	0	0.00%	6,000	0	0.00%	6,271.99
169	100-9020-37726 Civic Recognition	2,000	1,998.15	1.85	2,000	601.75	1,398.25	2,000	805.94	1,194.06	2,000	0	0.00%	2,000	0	0.00%	1,135.28
170	100-9020-37728 Floral Tributes	700	730.36	(30.36)	700	423.90	276.10	700	416.15	283.85	700	0	0.00%	700	0	0.00%	523.47
171	100-9020-37730 Physician Search	0	0.00	0.00	0	0.00	0.00	0	3.47	(3.47)	0	0	---	0	0	---	1.16
172	100-9020-37732 Christmas Decorations	3,500	0.00	3,500.00	3,500	2,881.93	618.07	1,500	514.00	986.00	1,500	0	0.00%	1,500	0	0.00%	1,131.98
173		29,700	36,959.72	(7,259.72)	29,700	34,335.51	(4,635.51)	38,200	38,348.61	(148.61)	38,200	0	0.00%	38,200	0	0.00%	36,547.95
174	Elections Management																
175	100-9025-03400 Miscellaneous Revenue	0	0.00	0.00	0	0.00	0.00	0	(50.00)	50.00	0	0	---	0	0	---	(16.67)
176	100-9025-10001 Salaries & Wages - Part time	0	0.00	0.00	0	0.00	0.00	6,000	8,600.00	(2,600.00)	0	(6,000)	-100.00%	0	(6,000)	-100.00%	2,866.67
177	100-9025-10002 Salaries & Wages - Overtime	0	0.00	0.00	0	0.00	0.00	7,500	0.00	7,500.00	0	(7,500)	-100.00%	0	(7,500)	-100.00%	0.00
178	100-9025-11001 Employee Benefits	0	0.00	0.00	0	0.00	0.00	2,000	0.00	2,000.00	0	(2,000)	-100.00%	0	(2,000)	-100.00%	0.00
179	100-9025-12500 Course & Seminar Expenses	0	0.00	0.00	0	0.00	0.00	0	315.46	(315.46)	0	0	---	0	0	---	105.15
180	100-9025-30100 Advertising Expense	0	0.00	0.00	0	0.00	0.00	3,000	1,470.60	1,529.40	0	(3,000)	-100.00%	0	(3,000)	-100.00%	490.20
181	100-9025-31500 Computer Hardware	1,500	1,526.40	(26.40)	1,500	1,526.40	(26.40)	1,500	1,526.40	(26.40)	1,500	0	0.00%	1,500	0	0.00%	1,526.40
182	100-9025-34800 Mileage & Expenses	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
183	100-9025-34900 Miscellaneous	0	0.00	0.00	0	0.00	0.00	0	7,721.83	(7,721.83)	0	0	---	0	0	---	2,573.94
184	100-9025-35300 Office Supplies	0	0.00	0.00	0	0.00	0.00	1,500	820.48	679.52	0	(1,500)	-100.00%	0	(1,500)	-100.00%	273.49
185	100-9025-35350 Printing	0	0.00	0.00	0	0.00	0.00	5,000	0.00	5,000.00	0	(5,000)	-100.00%	0	(5,000)	-100.00%	0.00
186	100-9025-35400 Postage	0	0.00	0.00	0	0.00	0.00	6,000	5,843.73	156.27	0	(6,000)	-100.00%	0	(6,000)	-100.00%	1,947.91
187	100-9025-41000 Contracts	0	0.00	0.00	0	0.00	0.00	45,000	42,602.58	2,397.42	0	(45,000)	-100.00%	0	(45,000)	-100.00%	14,200.86
188	100-9025-91925 TSF from: Elections	0	0.00	0.00	0	0.00	0.00	(77,500)	(68,851.08)	(8,648.92)	0	77,500	-100.00%	0	77,500	-100.00%	(22,950.36)
189	100-9025-92925 TSF to: Elections	18,500	18,500.00	0.00	19,000	19,000.00	0.00	19,500	19,500.00	0.00	20,000	500	2.56%	20,000	500	2.56%	19,000.00
190		20,000	20,026.40	(26.40)	20,500	20,526.40	(26.40)	19,500	19,500.00	0.00	21,500	2,000	10.26%	21,500	2,000	10.26%	20,017.60
191	Accessibility Management																
192	100-9030-40900 Consultants	10,000	10,000.00	0.00	10,000	10,000.00	0.00	10,000	10,000.00	0.00	10,000	0	0.00%	10,000	0	0.00%	10,000.00
193	100-9030-91901 TSF from: Capital Levy	(30,000)	(30,000.00)	0.00	(30,000)	(30,000.00)	0.00	(30,000)	(30,000.00)	0.00	0	30,000	-100.00%	0	30,000	-100.00%	(30,000.00)
194	100-9030-92971 TSF to: Ontario Disabilities Ac	20,000	20,000.00	0.00	20,000	20,000.00	0.00	20,000	20,000.00	0.00	20,000	0	0.00%	20,000	0	0.00%	20,000.00
195		0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	30,000	30,000	---	30,000	30,000	0.00%	0.00
196	Corporate Events																
197	100-9035-01950 Donations Revenue	0	0.00	0.00	0	(58,286.74)	58,286.74	0	0.00	0.00	0	0	---	0	0	---	(19,428.91)
198	100-9035-02351 Grants - Federal	0	0.00	0.00	0	(388,529.00)	388,529.00	0	0.00	0.00	0	0	---	0	0	---	(129,509.67)
199	100-9035-03400 Miscellaneous Revenue	0	0.00	0.00	0	(10,991.00)	10,991.00	0	(5,335.39)	5,335.39	0	0	---	(5,000)	(5,000)	---	(5,508.80)
200	100-9035-03450 Niagara Region Grant	0	0.00	0.00	0	(15,000.00)	15,000.00	0	0.00	0.00	0	0	---	0	0	---	(5,000.00)
201	100-9035-12200 Honorarium	0	0.00	0.00	0	4,680.00	(4,680.00)	0	0.00	0.00	0	0	---	0	0	---	1,560.00
202	100-9035-32000 Construction Materials	0	0.00	0.00	0	21.83	(21.83)	0	118.83	(118.83)	0	0	---	0	0	---	46.89
203	100-9035-41000 Contracts	0	0.00	0.00	500	481,262.74	(480,762.74)	500	3,574.82	(3,074.82)	500	0	0.00%	3,900	3,400	680.00%	161,612.52
204	100-9035-80250 Chargeback: Payroll	0	0.00	0.00	14,400	3,406.93	10,993.07	0	0.00	0.00	0	0	---	0	0	---	1,135.64
205	100-9035-80500 Chargeback: Equipment	0	0.00	0.00	1,100	205.00	895.00	1,100	1,045.00	55.00	1,100	0	0.00%	1,100	0	0.00%	416.67
206		0	0.00	0.00	16,000	16,769.76	(769.76)	1,600	(796.74)	2,396.74	1,600	0	0.00%	0	(1,600)	0.00%	5,324.34
207		(8,595,475)	(2,218,655.15)	(6,376,819.85)	(9,801,761)	(3,682,216.45)	(6,119,544.55)	(10,305,476)	(10,352,919.43)	47,443.43	(11,343,288)	(1,037,812)	10.07%	(11,192,348.00)	(886,872.00)	8.61%	(5,417,930.34)
208																	
209	Council and Administration																
210	Members of Council																
211	120-1000-10000 Salaries & Wages	151,270	153,674.98	(2,404.98)	155,050	163,339.17	(8,289.17)	158,150	156,013.39	2,136.61	163,685	5,535	3.50%	163,685	5,535	3.50%	157,675.85
212	120-1000-11001 Employee Benefits	68,495	67,801.04	693.96	69,910	72,210.86	(2,300.86)	36,565	35,000.00	1,565.00	36,605	40	0.11%	36,605	40	0.11%	58,337.30
213	120-1000-12500 Course & Seminar Expenses	1,000	550.69	449.31	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	0	0.00%	1,000	0	0.00%	183.56
214	120-1000-30700 Books & Publications	1,000	800.00	200.00	1,000	(80.00)	1,080.00	1,000	0.00	1,000.00	1,000	0	0.00%	1,000	0	0.00%	240.00
215	120-1000-31800 Conference Expenses	10,000	8,353.87	1,646.13	10,000	7,074.14	2,925.86	10,000	3,018.63	6,981.37	10,000	0	0.00%	6,500	(3,500)	-35.00%	6,148.88
216	120-1000-33900 Insurance Expense	4,000	3,561.12	438.88	4,000	3,560.82	439.18	4,000	3,560.04	439.96	3,565	(435)	-10.88%	3,565	(435)	-10.88%	3,560.66
217	120-1000-34800 Mileage & Expenses	8,000	7,482.81	517.19	8,000	7,524.05	475.95	8,000	5,968.53	2,031.47	8,000	0	0.00%	8,000	0	0.00%	6,991.80
218	120-1000-34900 Miscellaneous	5,500	2,844.68	2,655.32	5,500	12,323.25	(6,823.25)	5,000	11,875.86	(6,875.86)	5,000	0	0.00%	5,000	0	0.00%	9,014.60
219	120-1000-35200 Office Equipment & Furniture	1,000	436.03	563.97	1,000	982.48	17.52	500	1,766.05	(1,266.05)	500	0	0.00%	500	0	0.00%	1,061.52
220	120-1000-35300 Office Supplies	500	377.41	122.59	500	460.91	39.09	500	468.63	31.37	500	0	0.00%	500	0	0.00%	435.65
221	120-1000-40850 Integrity Commissioner	0	0.00	0.00	0	0.00	0.00	0	6,690.72	(6,690.72)	15,000	15,000	---	15,000	15,000	---	2,230.24
222	120-1000-41200 Legal Expenses	0	1,551.84	(1,551.84)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	517.28
223		250,765	247,434.47	3,330.53	255,960	267,395.68	(11,435.68)	224,715	224,361.85	353.15	244,855	20,140	8.96%	241,355	16,640	7.40%	246,397.33
224	Chief Administrative Officer																
225	120-1050-10000 Salaries & Wages	212,085	351,515.71	(139,430.71)	267,560	218,731.46	48,828.54	274,325	247,080.18	27,244.82	288,270	13,945	5.08%	288,270	13,945	5.08%	272,442.45
226	120-1050-10002 Salaries & Wages - Overtime	0	1,660.02	(1,660.02)	0	2,223.81	(2,223.81)	0	2,393.04	(2,393.04)	0	0	---	0	0	---	2,092.29
227	120-1050-11001 Employee Benefits	57,885	95,985.99	(38,100.99)	76,610	34,757.66	41,852.34	78,120	49,960.08</								

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
240																	
241	Corporate Services	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
242	Director																0.00
243	130-1075-10000 Salaries & Wages	0	3,013.29	(3,013.29)	178,615	102,931.18	75,683.82	0	(3,548.16)	3,548.16	122,105	122,105	---	0	0	---	34,132.10
244	130-1075-10002 Salaries & Wages - Overtime	0	0.00	0.00	0	2,624.02	(2,624.02)	0	0.00	0.00	0	0	---	0	0	---	874.67
245	130-1075-11001 Employee Benefits	0	871.48	(871.48)	52,611	22,096.12	30,514.88	0	(1,064.45)	1,064.45	34,665	34,665	---	0	0	---	7,301.05
246		0	3,884.77	(3,884.77)	231,226	127,651.32	103,574.68	0	(4,612.61)	4,612.61	156,770	156,770	---	0	0	0.00%	42,307.83
247	Customer Service																
248	130-1085-10000 Salaries & Wages	0	1,170.44	(1,170.44)	91,550	73,950.33	17,599.67	94,640	76,101.98	18,538.02	100,355	5,715	6.04%	100,355	5,715	6.04%	50,407.58
249	130-1085-10001 Salaries & Wages - Part time	0	0.00	0.00	0	12,154.54	(12,154.54)	0	38,416.26	(38,416.26)	0	0	---	0	0	---	16,856.93
250	130-1085-10002 Salaries & Wages - Overtime	0	0.00	0.00	0	1,988.02	(1,988.02)	0	2,530.89	(2,530.89)	0	0	---	0	0	---	1,506.30
251	130-1085-11001 Employee Benefits	0	104.68	(104.68)	32,690	25,971.69	6,718.31	33,440	27,684.98	5,755.02	35,020	1,580	4.72%	35,020	1,580	4.72%	17,920.45
252	130-1085-11011 Employee Benefits - Part time	0	0.00	0.00	0	1,420.92	(1,420.92)	0	5,495.62	(5,495.62)	0	0	---	0	0	---	2,305.51
253	130-1085-80251 Recovery: Payroll	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
254	130-1085-91805 TSF from: Building Permit Surp	0	0.00	0.00	(62,120)	(62,120.00)	0.00	(66,200)	(66,200.00)	0.00	(67,300)	(1,100)	1.66%	(67,300)	(1,100)	1.66%	(42,773.33)
255		0	1,275.12	(1,275.12)	62,120	53,365.50	8,754.50	61,880	84,029.73	(22,149.73)	68,075	6,195	10.01%	68,075	6,195	10.01%	46,223.45
256	Financial Services																
257	130-1100-02925 Tax Registration Fees	0	(6,855.70)	6,855.70	0	(68.74)	68.74	0	(12,379.66)	12,379.66	0	0	---	(6,000)	(6,000)	---	(6,434.70)
258	130-1100-03400 Miscellaneous Revenue	(6,500)	(28,640.58)	22,140.58	(6,500)	(25,308.85)	18,808.85	(6,500)	(39,039.79)	32,539.79	(6,500)	0	0.00%	(25,000)	(18,500)	284.62%	(30,996.41)
259	130-1100-03425 Fee for Service	(12,000)	(12,000.00)	0.00	(12,000)	(12,000.00)	0.00	(12,000)	(12,000.00)	0.00	(12,000)	0	0.00%	(12,000)	0	0.00%	(12,000.00)
260	130-1100-05660 Tax Certificates	(10,000)	(15,650.00)	5,650.00	(10,000)	(14,790.00)	4,790.00	(10,000)	(13,050.00)	3,050.00	(10,000)	0	0.00%	(12,000)	(2,000)	20.00%	(14,496.67)
261	130-1100-05670 Tax Requests	(12,000)	(19,450.00)	7,450.00	(12,000)	(17,305.00)	5,305.00	(12,000)	(13,200.00)	1,200.00	(12,000)	0	0.00%	(15,000)	(3,000)	25.00%	(16,651.67)
262	130-1100-10000 Salaries & Wages	526,330	377,383.48	148,946.52	470,435	327,130.01	143,304.99	461,790	387,223.90	74,566.10	494,350	32,560	7.05%	498,610	36,820	7.97%	363,912.46
263	130-1100-10001 Salaries & Wages - Part time	0	12,538.61	(12,538.61)	0	8,747.07	(8,747.07)	0	0.00	0.00	0	0	---	0	0	---	7,095.23
264	130-1100-10002 Salaries & Wages - Overtime	0	9,794.63	(9,794.63)	0	8,399.55	(8,399.55)	0	8,714.83	(8,714.83)	0	0	---	0	0	---	8,969.67
265	130-1100-11001 Employee Benefits	156,105	108,940.04	47,164.96	143,620	104,316.11	39,303.89	142,660	124,248.52	18,411.48	150,300	7,640	5.36%	151,005	8,345	5.85%	112,501.56
266	130-1100-11011 Employee Benefits - Part time	0	1,483.14	(1,483.14)	0	1,031.02	(1,031.02)	0	0.00	0.00	0	0	---	0	0	---	838.05
267	130-1100-12500 Course & Seminar Expenses	2,000	601.83	1,398.17	2,000	178.08	1,821.92	2,000	414.56	1,585.44	2,000	0	0.00%	2,000	0	0.00%	398.16
268	130-1100-30100 Advertising Expense	5,300	4,478.27	821.73	5,300	2,044.01	3,255.99	5,300	2,529.77	2,770.23	5,300	0	0.00%	3,000	(2,300)	-43.40%	3,017.35
269	130-1100-30500 Bank Service Charges	14,500	9,202.16	5,297.84	14,500	16,817.41	(2,317.41)	14,500	17,000.00	(2,500.00)	14,500	0	0.00%	14,500	0	0.00%	14,339.86
270	130-1100-30505 Audit Fees	40,000	44,896.51	(4,896.51)	45,000	48,285.12	(3,285.12)	45,000	58,513.23	(13,513.23)	50,000	5,000	11.11%	50,000	5,000	11.11%	50,564.95
271	130-1100-30515 Cash Short & Over	0	(259.99)	259.99	0	(805.65)	805.65	0	48.15	(48.15)	0	0	---	0	0	---	(339.16)
272	130-1100-30517 Penny Rounding	0	(0.08)	0.08	0	0.03	(0.03)	0	(1.21)	1.21	0	0	---	0	0	---	(0.42)
273	130-1100-30700 Books & Publications	100	101.76	(1.76)	100	234.31	(134.31)	100	294.60	(194.60)	100	0	0.00%	200	100	100.00%	210.22
274	130-1100-31200 Collections Charges	2,000	6,316.70	(4,316.70)	2,000	0.00	2,000.00	2,000	12,192.70	(10,192.70)	2,000	0	0.00%	6,200	4,200	210.00%	6,169.80
275	130-1100-31800 Conference Expenses	3,000	1,918.33	1,081.67	3,000	1,445.55	1,554.45	3,000	0.00	3,000.00	3,000	0	0.00%	2,500	(500)	-16.67%	1,121.29
276	130-1100-32300 Courier Services	0	43.90	(43.90)	0	29.81	(29.81)	0	54.24	(54.24)	0	0	---	0	0	---	42.65
277	130-1100-34700 Membership Expense	2,300	2,933.75	(633.75)	2,300	1,867.09	432.91	2,300	2,213.28	86.72	2,300	0	0.00%	2,300	0	0.00%	2,338.04
278	130-1100-34800 Mileage & Expenses	2,000	1,724.17	275.83	2,000	1,569.89	430.11	2,000	477.33	1,522.67	2,000	0	0.00%	1,500	(500)	-25.00%	1,257.13
279	130-1100-34900 Miscellaneous	2,500	161.88	2,338.12	2,500	503.45	1,996.55	2,500	12.00	2,488.00	2,500	0	0.00%	0	(2,500)	-100.00%	225.78
280	130-1100-35200 Office Equipment & Furniture	8,000	919.36	7,080.64	8,000	8,174.21	(174.21)	5,000	6,651.25	(1,651.25)	5,000	0	0.00%	5,000	0	0.00%	5,248.27
281	130-1100-35300 Office Supplies	0	1,567.27	(1,567.27)	0	2,008.19	(2,008.19)	0	4,724.85	(4,724.85)	0	0	---	2,500	2,500	---	2,766.77
282	130-1100-35350 Printing	4,000	5,961.18	(1,961.18)	4,000	3,834.32	165.68	4,000	8,897.90	(4,897.90)	4,000	0	0.00%	2,000	(2,000)	-50.00%	6,231.13
283	130-1100-40900 Consultants	0	1,087.92	(1,087.92)	0	1,647.60	(1,647.60)	0	0.00	0.00	0	0	---	0	0	---	911.84
284	130-1100-41000 Contracts	20,000	34,502.97	(14,502.97)	20,000	33,207.59	(13,207.59)	20,000	7,269.26	12,730.74	20,000	0	0.00%	30,000	10,000	50.00%	24,993.27
285	130-1100-80201 Recovery: Rate Supported	(75,000)	(75,000.00)	0.00	(75,000)	(75,000.00)	0.00	(75,000)	(75,000.00)	0.00	(75,000)	0	0.00%	(75,000)	0	0.00%	(75,000.00)
286	130-1100-80251 Recovery: Payroll	0	(619.75)	619.75	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(206.58)
287	130-1100-80261 Recovery: Allocated Salaries	0	0.00	0.00	(70,826)	(70,826.00)	0.00	0	0.00	0.00	0	0	---	0	0	---	(23,608.67)
288	130-1100-91965 TSF from: Parking Revenue	(50,000)	(50,000.00)	0.00	(50,000)	(50,000.00)	0.00	(50,000)	(50,000.00)	0.00	(50,000)	0	0.00%	(50,000)	0	0.00%	(50,000.00)
289	130-1100-99999	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
290		622,635	418,081.76	204,553.24	488,429	305,366.18	183,062.82	546,650	426,809.71	119,840.29	591,850	45,200	8.27%	576,315	29,665	5.43%	383,419.22
291	Clerks																
292	130-1125-01350 Bed & Breakfast Licences	(62,000)	(94,168.00)	32,168.00	(62,000)	(92,028.00)	30,028.00	(72,000)	(102,364.00)	30,364.00	(72,000)	0	0.00%	(90,000)	(18,000)	25.00%	(96,186.67)
293	130-1125-02850 Lottery License Fees	(2,000)	(2,153.55)	153.55	(2,000)	(1,242.45)	(757.55)	(2,000)	(1,123.74)	(876.26)	(2,000)	0	0.00%	(1,500)	500	-25.00%	(1,506.58)
294	130-1125-03400 Miscellaneous Revenue	(3,000)	(2,628.26)	(371.74)	(3,000)	(3,326.13)	326.13	(3,000)	(2,734.39)	(265.61)	(3,000)	0	0.00%	(3,000)	0	0.00%	(2,896.26)
295	130-1125-04450 Photo Copy Revenue	0	(4.60)	4.60	0	(7.00)	7.00	0	(33.70)	33.70	0	0	---	0	0	---	(15.10)
296	130-1125-10000 Salaries & Wages	245,010	324,823.97	(79,813.97)	155,470	189,390.65	(33,920.65)	235,435	225,007.36	10,427.64	248,865	13,430	5.70%	248,865	13,430	5.70%	246,407.33
297	130-1125-10001 Salaries & Wages - Part time	0	0.00	0.00	0	0.00	0.00	0	487.50	(487.50)	0	0	---	0	0	---	162.50
298	130-1125-10002 Salaries & Wages - Overtime	0	9,592.16	(9,592.16)	0	9,145.22	(9,145.22)	0	11,132.23	(11,132.23)	0	0	---	0	0	---	9,956.54
299	130-1125-11001 Employee Benefits	84,170	93,002.47	(8,832.47)	45,240	55,822.86	(10,582.86)	68,340	68,670.90	(330.90)	71,365	3,025	4.43%	71,365	3,025	4.43%	72,498.74
300	130-1125-11011 Employee Benefits - Part time	0	0.00	0.00	0	0.00	0.00	0	47.22	(47.22)	0	0	---	0	0	---	15.74
301	130-1125-12500 Course & Seminar Expenses	1,200	4,668.71	(3,468.71)	1,200	5,588.82	(4,388.82)	1,200	412.13	787.87	1,200	0	0.00%	2,000	800	66.67%	3,556.55
302	130-1125-30100 Advertising Expense	700	2,094.22	(1,394.22)	700	1,028.95	(328.95)	700	620.74	79.26	700	0	0.00%	700	0	0.00%	1,247.97
303	130-1125-30700 Books & Publications	1,800	0.00	1,800.00	1,800	0.00	1,800.00	1,800	285.39	1,514.61	1,800	0	0.00%	500	(1,300)	-72.22%	95.13
304	130-1125-31000 Capital Expenditures under \$5K	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	1,017.60	(17.60)	1,000	0	0.00%	1,000	0	0.00%	339.20
305	130-1125-31800 Conference Expenses	850	672.10	177.90	850	0.00	850.00	850	0.00	850.00	850	0	0.00%	850	0	0.00%	224.03
306	130-1125-3230																

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
321	130-1150-12500 Course & Seminar Expenses	1,000	809.81	190.19	1,000	178.08	821.92	1,000	559.68	440.32	1,000	0	0.00%	1,000	0	0.00%	515.86
322	130-1150-30700 Books & Publications	500	237.07	262.93	500	216.69	283.31	500	219.94	280.06	500	0	0.00%	500	0	0.00%	224.57
323	130-1150-30800 Building Maintenance	2,000	1,549.35	450.65	2,000	1,850.42	149.58	2,000	1,990.70	9.30	2,000	0	0.00%	2,000	0	0.00%	1,796.82
324	130-1150-31000 Capital Expenditures under \$5K	3,500	3,467.80	32.20	3,500	3,436.58	63.42	3,500	3,711.83	(211.83)	3,500	0	0.00%	3,500	0	0.00%	3,538.74
325	130-1150-31500 Computer Hardware	10,000	10,690.73	(690.73)	10,000	10,208.59	(208.59)	10,000	10,650.63	(650.63)	10,000	0	0.00%	10,000	0	0.00%	10,516.65
326	130-1150-31800 Conference Expenses	1,000	925.50	74.50	1,000	1,473.97	(473.97)	1,000	0.00	1,000.00	1,000	0	0.00%	1,000	0	0.00%	799.82
327	130-1150-32100 Corporate Telephone System	65,000	66,839.63	(1,839.63)	72,000	72,151.69	(151.69)	80,000	73,689.28	6,310.72	80,500	500	0.63%	80,500	500	0.63%	70,893.53
328	130-1150-33900 Insurance Expense	2,000	2,155.83	(155.83)	2,000	1,916.59	83.41	2,000	1,501.17	498.83	1,505	(495)	-24.75%	1,505	(495)	-24.75%	1,857.86
329	130-1150-34000 Internet Expenses	15,000	12,702.36	2,297.64	15,000	13,856.47	1,143.53	15,000	12,491.12	2,508.88	15,000	0	0.00%	15,000	0	0.00%	13,016.65
330	130-1150-34100 Licenses	55,000	52,725.75	2,274.25	55,000	54,820.12	179.88	55,000	73,280.22	(18,280.22)	55,000	0	0.00%	55,000	0	0.00%	60,275.36
331	130-1150-34800 Mileage & Expenses	2,000	1,517.48	482.52	2,000	4,504.28	(2,504.28)	2,000	1,332.23	667.77	2,000	0	0.00%	2,000	0	0.00%	2,451.33
332	130-1150-34900 Miscellaneous	700	791.19	(91.19)	700	1,078.84	(378.84)	700	926.75	(226.75)	700	0	0.00%	700	0	0.00%	932.26
333	130-1150-35300 Office Supplies	0	24.42	(24.42)	0	246.00	(246.00)	0	0.00	0.00	0	0	---	0	0	---	90.14
334	130-1150-36700 Supplies	1,000	979.63	20.37	1,000	1,311.69	(311.69)	1,000	1,038.85	(38.85)	1,000	0	0.00%	1,000	0	0.00%	1,110.06
335	130-1150-41000 Contracts	85,000	82,115.38	2,884.62	85,000	81,363.23	3,636.77	94,000	124,403.91	(30,403.91)	131,750	37,750	40.16%	131,750	37,750	40.16%	95,960.84
336	130-1150-41110 Closed Meeting Charges	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
337		501,760	492,450.65	9,309.35	535,680	541,534.74	(5,854.74)	565,390	542,136.03	23,253.97	619,740	54,350	9.61%	619,740	54,350	9.61%	525,373.81
338	Human Resources & Payroll																
339	130-1350-03400 Miscellaneous Revenue	0	(3,042.88)	3,042.88	0	(3,069.26)	3,069.26	0	(3,003.74)	3,003.74	0	0	---	0	0	---	(3,038.63)
340	130-1350-10000 Salaries & Wages	145,510	145,253.88	256.12	168,280	186,494.51	(18,214.51)	73,730	150,611.40	(76,881.40)	100,775	27,045	36.68%	100,775	27,045	36.68%	160,786.60
341	130-1350-10001 Salaries & Wages - Part time	0	0.00	0.00	0	8,423.92	(8,423.92)	0	0.00	0.00	0	0	---	0	0	---	2,807.97
342	130-1350-10002 Salaries & Wages - Overtime	0	0.00	0.00	0	766.29	(766.29)	0	1,399.67	(1,399.67)	0	0	---	0	0	---	721.99
343	130-1350-11001 Employee Benefits	42,965	42,215.43	749.57	47,175	53,150.60	(5,975.60)	21,970	46,051.68	(24,081.68)	27,235	5,265	23.96%	27,235	5,265	23.96%	47,139.24
344	130-1350-11002 Retiree Benefits	50,000	34,145.71	15,854.29	50,000	51,478.81	(1,478.81)	50,900	44,099.61	5,900.39	50,000	0	0.00%	50,000	0	0.00%	43,241.38
345	130-1350-11003 WSIB Expenses	30,000	50,469.36	(20,469.36)	30,000	14,123.81	15,876.19	30,000	13,771.71	16,228.29	30,000	0	0.00%	30,000	0	0.00%	26,121.63
346	130-1350-11011 Employee Benefits - Part time	0	0.00	0.00	0	977.10	(977.10)	0	0.00	0.00	0	0	---	0	0	---	325.70
347	130-1350-12500 Course & Seminar Expenses	400	457.92	(57.92)	400	405.00	(5.00)	400	762.18	(362.18)	400	0	0.00%	400	0	0.00%	541.70
348	130-1350-30100 Advertising Expense	2,000	6,316.18	(4,316.18)	2,000	2,458.30	(458.30)	2,000	1,407.19	592.81	2,000	0	0.00%	3,300	1,300	65.00%	3,393.89
349	130-1350-30700 Books & Publications	500	41.24	458.76	500	0.00	500.00	500	260.56	239.44	500	0	0.00%	250	(250)	-50.00%	100.60
350	130-1350-32200 Corporate Training Budget	15,000	17,930.41	(2,930.41)	15,000	20,172.79	(5,172.79)	15,000	10,853.64	4,146.36	15,000	0	0.00%	16,000	1,000	6.67%	16,318.95
351	130-1350-33700 Health & Safety Programs	3,500	331.41	3,168.59	3,500	1,410.68	2,089.32	3,500	4,545.63	(1,045.63)	3,500	0	0.00%	3,500	0	0.00%	2,095.91
352	130-1350-33705 Joint Health & Safety	500	286.45	213.55	500	869.30	(369.30)	500	426.44	73.56	500	0	0.00%	500	0	0.00%	527.40
353	130-1350-33710 Medical Expenses	100	505.00	(405.00)	100	230.00	(130.00)	100	45.00	55.00	100	0	0.00%	200	100	100.00%	260.00
354	130-1350-34700 Membership Expense	1,600	1,441.17	158.83	1,600	1,480.85	119.15	1,600	1,540.48	59.52	1,600	0	0.00%	1,600	0	0.00%	1,487.50
355	130-1350-34800 Mileage & Expenses	1,000	1,536.27	(536.27)	1,000	143.09	856.91	1,000	45.08	954.92	1,000	0	0.00%	600	(400)	-40.00%	574.81
356	130-1350-34900 Miscellaneous	100	73.45	26.55	100	910.38	(810.38)	100	93.10	6.90	100	0	0.00%	100	0	0.00%	358.98
357	130-1350-36100 Recruitment Expenses	2,000	48.03	1,951.97	2,000	182.76	1,817.24	1,000	1,372.74	(372.74)	1,000	0	0.00%	1,000	0	0.00%	534.51
358	130-1350-36700 Supplies	250	62.12	187.88	250	180.44	69.56	250	0.00	250.00	250	0	0.00%	250	0	0.00%	80.85
359	130-1350-40600 Benefits Consulting/EAP	5,000	5,034.36	(34.36)	5,000	7,521.17	(2,521.17)	5,000	7,863.92	(2,863.92)	5,000	0	0.00%	5,000	0	0.00%	6,806.48
360	130-1350-40900 Consultants	5,000	18,488.93	(13,488.93)	5,000	12,758.29	(7,758.29)	5,000	8,352.00	(3,352.00)	5,000	0	0.00%	10,000	5,000	100.00%	13,199.74
361	130-1350-41200 Legal Expenses	20,000	38,419.77	(18,419.77)	20,000	8,589.55	11,410.45	20,000	33,419.31	(13,419.31)	20,000	0	0.00%	20,000	0	0.00%	26,809.54
362		325,425	360,014.21	(34,589.21)	352,405	369,658.38	(17,253.38)	231,650	323,917.60	(92,267.60)	263,960	32,310	13.95%	270,710	39,060	16.86%	351,196.73
363	Communications																
364	130-1360-02951 Merchandising Revenue	0	(849.60)	849.60	0	(747.82)	747.82	0	(708.00)	708.00	0	0	---	0	0	---	(768.47)
365	130-1360-10000 Salaries & Wages	64,355	4,411.58	59,943.42	0	3,308.69	(3,308.69)	0	0.00	0.00	0	0	---	0	0	---	2,573.42
366	130-1360-10002 Salaries & Wages - Overtime	0	113.60	(113.60)	0	85.20	(85.20)	0	0.00	0.00	0	0	---	0	0	---	66.27
367	130-1360-11001 Employee Benefits	19,860	1,345.75	18,514.25	0	1,024.08	(1,024.08)	0	0.00	0.00	0	0	---	0	0	---	789.94
368	130-1360-12500 Course & Seminar Expenses	1,000	0.00	1,000.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
369	130-1360-30100 Advertising Expense	8,000	3,119.93	4,880.07	0	507.41	(507.41)	0	49.86	(49.86)	0	0	---	0	0	---	1,225.73
370	130-1360-31000 Capital Expenditures under \$5K	2,000	0.00	2,000.00	0	183.17	(183.17)	0	0.00	0.00	0	0	---	0	0	---	61.06
371	130-1360-34710 Merchandising Expense	0	0.00	0.00	0	0.00	0.00	0	858.85	(858.85)	0	0	---	0	0	---	286.28
372	130-1360-34800 Mileage & Expenses	500	0.00	500.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
373	130-1360-35300 Office Supplies	0	61.78	(61.78)	0	0.00	0.00	0	238.80	(238.80)	0	0	---	0	0	---	100.19
374		95,715	8,203.04	87,511.96	0	4,360.73	(4,360.73)	0	439.51	(439.51)	0	0	---	0	0	0.00%	4,334.43
375	Printing & Mail Room																
376	130-1365-03400 Miscellaneous Revenue	0	0.00	0.00	0	0.00	0.00	0	(430.00)	430.00	0	0	---	0	0	---	(143.33)
377	130-1365-32900 Equipment Rental Expense	60,000	28,772.51	31,227.49	55,000	25,922.91	29,077.09	32,000	27,506.74	4,493.26	32,000	0	0.00%	32,000	0	0.00%	27,400.72
378	130-1365-34300 Maintenance	0	86.50	(86.50)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	28.83
379	130-1365-34900 Miscellaneous	0	17.09	(17.09)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	5.70
380	130-1365-35300 Office Supplies	5,000	1,922.66	3,077.34	5,000	1,364.17	3,635.83	6,500	1,060.45	5,439.55	6,500	0	0.00%	3,500	(3,000)	-46.15%	1,449.09
381	130-1365-35325 Paper & Printing Supplies	10,000	9,752.68	247.32	10,000	10,831.59	(831.59)	10,000	9,291.76	708.24	10,000	0	0.00%	10,000	0	0.00%	9,958.68
382	130-1365-35350 Printing	500	302.77	197.23	500	365.98	134.02	500	128.22	371.78	500	0	0.00%	500	0	0.00%	265.66
383	130-1365-35400 Postage	35,000	34,929.10	70.90	35,000	34,222.17	777.83	35,000	39,355.14	(4,355.14)	38,000	3,000	8.57%	38,000	3,000	8.57%	36,168.80
384	130-1365-36700 Supplies	1,500	3,963.64	(2,463.64)	1,500	4,788.25	(3,288.25)	0	2,381.90	(2,381.90)	0	0	---	0	0	---	3,711.26
385		112,000	79,746.95	32,253.05	107,000	77,495.07	29,504.93	84,000	79,294.21	4,705.79	87,000	3,000	3.57%	84,000	0	0.00%	78,845.41
386		1,940,515	1,706,706.82	233,808.18	1,931,370	1,658,950.59	272,419.41	1,731,145	1,667,305.58	63,839.42	2,045,425	314,280	18.15%	1,860,			

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
402	250-1400-12500 Course & Seminar Expenses	1,000	1,180.07	(180.07)	1,000	1,204.96	(204.96)	2,000	1,825.00	175.00	2,000	0	0.00%	2,000	0	0.00%	1,403.34
403	250-1400-30200 Alarm System	50,000	53,595.00	(3,595.00)	55,000	55,245.00	(245.00)	55,000	56,902.00	(1,902.00)	58,610	3,610	6.56%	58,610	3,610	6.56%	55,247.33
404	250-1400-30700 Books & Publications	1,000	1,677.47	(677.47)	1,000	1,001.71	(1.71)	1,000	1,861.12	(861.12)	2,500	1,500	150.00%	2,500	1,500	150.00%	1,513.43
405	250-1400-31000 Capital Expenditures under \$5K	7,000	6,404.44	595.56	7,000	9,199.76	(2,199.76)	5,000	5,586.00	(586.00)	5,000	0	0.00%	5,000	0	0.00%	7,063.40
406	250-1400-31400 Communication Equipment	5,500	3,749.84	1,750.16	5,500	5,099.71	400.29	5,500	5,537.00	(37.00)	5,500	0	0.00%	5,500	0	0.00%	4,795.52
407	250-1400-31800 Conference Expenses	2,500	2,208.83	291.17	2,500	2,118.38	381.62	2,500	2,627.00	(127.00)	2,500	0	0.00%	2,500	0	0.00%	2,318.07
408	250-1400-32800 Emergency Planning	5,000	3,054.05	1,945.95	5,000	7,239.29	(2,239.29)	5,000	5,704.00	(704.00)	5,000	0	0.00%	5,000	0	0.00%	5,332.45
409	250-1400-33900 Insurance Expense	3,800	5,117.46	(1,317.46)	3,800	5,711.15	(1,911.15)	6,030	5,990.27	39.73	5,955	(75)	-1.24%	5,955	(75)	-1.24%	5,606.29
410	250-1400-34100 Licenses	4,000	3,944.00	56.00	4,000	3,944.00	56.00	4,000	3,944.00	56.00	4,000	0	0.00%	4,000	0	0.00%	3,944.00
411	250-1400-34300 Maintenance	15,000	14,026.20	973.80	15,000	39,959.44	(24,959.44)	20,000	50,989.19	(30,989.19)	35,000	15,000	75.00%	35,000	15,000	75.00%	34,991.61
412	250-1400-34700 Membership Expense	2,600	2,001.37	598.63	2,600	3,553.64	(953.64)	2,600	2,481.72	118.28	2,600	0	0.00%	2,600	0	0.00%	2,678.91
413	250-1400-34800 Mileage & Expenses	3,500	5,689.89	(2,189.89)	3,500	4,699.14	(1,199.14)	3,500	2,532.00	968.00	3,500	0	0.00%	3,500	0	0.00%	4,307.01
414	250-1400-34900 Miscellaneous	5,000	8,902.96	(3,902.96)	5,000	7,627.60	(2,627.60)	5,000	5,037.00	(37.00)	5,000	0	0.00%	5,000	0	0.00%	7,189.19
415	250-1400-35300 Office Supplies	2,500	3,103.57	(603.57)	2,500	4,324.58	(1,824.58)	1,500	2,984.70	(1,484.70)	2,500	1,000	66.67%	2,500	1,000	66.67%	3,470.95
416	250-1400-36000 Radio System Maintenance	3,500	2,552.79	947.21	3,500	4,971.51	(1,471.51)	3,500	3,453.85	46.15	3,500	0	0.00%	3,500	0	0.00%	3,659.38
417	250-1400-36700 Supplies	1,500	745.86	754.14	1,500	2,242.09	(742.09)	1,500	1,891.00	(391.00)	1,500	0	0.00%	1,500	0	0.00%	1,626.32
418	250-1400-41600 Mutual Aid Agreements	0	0.00	0.00	0	0.00	0.00	0	4,706.70	(4,706.70)	2,500	2,500	---	2,500	2,500	---	1,568.90
419	250-1400-80250 Chargeback: Payroll	0	0.00	0.00	0	3,088.09	(3,088.09)	0	0.00	0.00	0	0	---	0	0	---	1,029.36
420	250-1400-80251 Recovery: Payroll	0	0.00	0.00	0	(2,188.16)	2,188.16	0	0.00	0.00	0	0	---	0	0	---	(729.39)
421	250-1400-80450 Chargeback: Hydrants Rentals	75,000	75,000.00	0.00	75,000	75,000.00	0.00	75,000	75,000.00	0.00	75,000	0	0.00%	75,000	0	0.00%	75,000.00
422	250-1400-91805 TSF from: Building Permit Surp	0	0.00	0.00	(40,000)	(40,000.00)	0.00	(40,000)	(40,000.00)	0.00	(80,000)	(40,000)	100.00%	(40,000)	0	0.00%	(26,666.67)
423		1,040,811	1,012,002.83	28,808.17	1,072,780	1,140,524.13	(67,744.13)	1,173,075	1,155,117.55	17,957.45	1,229,979	56,904	4.85%	1,269,979	96,904	8.26%	1,102,548.17
424	Vehicles & Equipment																
425	250-1500-10000 Salaries & Wages	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
426	250-1500-11001 Employee Benefits	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
427	250-1500-32550 Materials	1,000	40.62	959.38	1,000	1,232.76	(232.76)	1,000	498.00	502.00	0	(1,000)	-100.00%	0	(1,000)	-100.00%	590.46
428	250-1500-32600 Diesel Fuel	6,900	7,958.75	(1,058.75)	6,900	6,485.70	414.30	5,500	10,875.00	(5,375.00)	8,000	2,500	45.45%	8,000	2,500	45.45%	8,439.82
429	250-1500-33300 Gasoline	15,000	8,658.84	6,341.16	15,000	11,728.18	3,271.82	7,500	13,330.22	(5,830.22)	10,000	2,500	33.33%	10,000	2,500	33.33%	11,239.08
430	250-1500-33900 Insurance Expense	28,000	27,486.00	514.00	28,000	27,486.00	514.00	27,490	28,204.68	(714.68)	28,930	1,440	5.24%	28,930	1,440	5.24%	27,725.56
431	250-1500-34300 Maintenance	15,000	39,474.57	(24,474.57)	15,000	54,656.00	(39,656.00)	25,000	46,189.00	(21,189.00)	50,000	25,000	100.00%	50,000	25,000	100.00%	46,773.19
432	250-1500-34900 Miscellaneous	20,000	16,723.49	3,276.51	20,000	20,544.41	(544.41)	20,000	24,305.29	(4,305.29)	0	(20,000)	-100.00%	0	(20,000)	-100.00%	20,524.40
433	250-1500-80250 Chargeback: Payroll	0	79.84	(79.84)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	26.61
434		85,900	100,422.11	(14,522.11)	85,900	122,133.05	(36,233.05)	86,490	123,402.19	(36,912.19)	96,930	10,440	12.07%	96,930	10,440	12.07%	115,319.12
435	District #1 - NOTL																
436	250-1650-12200 Honorarium	130	130.00	0.00	130	130.00	0.00	130	130.00	0.00	130	0	0.00%	130	0	0.00%	130.00
437	250-1650-33500 Grounds Services	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
438	250-1650-33900 Insurance Expense	2,800	2,748.27	51.73	2,800	3,004.20	(204.20)	3,040	3,095.29	(55.29)	3,160	120	3.95%	3,160	120	3.95%	2,949.25
439	250-1650-34000 Internet Expenses	750	414.96	335.04	750	495.59	254.41	750	528.00	222.00	750	0	0.00%	750	0	0.00%	479.52
440	250-1650-34300 Maintenance	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
441	250-1650-36700 Supplies	300	283.98	16.02	300	310.09	(10.09)	1,000	1,191.96	(191.96)	1,000	0	0.00%	1,000	0	0.00%	595.34
442	250-1650-36900 Telephone	1,000	1,760.53	(760.53)	1,000	1,867.46	(867.46)	0	1,072.00	(1,072.00)	0	0	---	0	0	---	1,566.66
443	250-1650-37100 Utilities - Hydro	7,000	8,777.11	(1,777.11)	7,000	6,776.91	223.09	6,500	6,026.00	474.00	6,500	0	0.00%	6,500	0	0.00%	7,193.34
444	250-1650-37200 Utilities - Natural Gas	9,500	6,184.83	3,315.17	9,500	7,146.41	2,353.59	9,000	5,738.00	3,262.00	9,000	0	0.00%	9,000	0	0.00%	6,356.41
445	250-1650-37300 Utilities - Water & Wastewater	920	964.11	(44.11)	920	873.50	46.50	920	1,406.00	(486.00)	1,000	80	8.70%	1,000	80	8.70%	1,081.20
446	250-1650-80250 Chargeback: Payroll	0	0.00	0.00	0	1,357.82	(1,357.82)	0	0.00	0.00	0	0	---	0	0	---	452.61
447	250-1650-80360 Chargeback: Grounds Services	7,000	7,000.00	0.00	7,000	7,000.00	0.00	7,000	7,000.00	0.00	7,000	0	0.00%	7,000	0	0.00%	7,000.00
448		29,400	28,263.79	1,136.21	29,400	28,961.98	438.02	28,340	26,187.25	2,152.75	28,540	200	0.71%	28,540	200	0.71%	27,804.34
449	District #2 - St. Davids																
450	250-1700-12200 Honorarium	130	130.00	0.00	130	130.00	0.00	130	130.00	0.00	130	0	0.00%	130	0	0.00%	130.00
451	250-1700-33900 Insurance Expense	1,600	1,541.26	58.74	1,600	1,684.79	(84.79)	1,770	1,734.45	(24.45)	1,770	60	3.51%	1,770	60	3.51%	1,653.50
452	250-1700-36700 Supplies	300	294.21	5.79	300	695.53	(395.53)	1,000	1,674.00	(674.00)	1,000	0	0.00%	1,000	0	0.00%	887.91
453	250-1700-36900 Telephone	1,400	1,265.61	134.39	1,400	1,379.98	20.02	0	1,325.00	(1,325.00)	0	0	---	0	0	---	1,323.53
454	250-1700-37100 Utilities - Hydro	4,000	5,177.99	(1,177.99)	4,000	3,505.05	494.95	3,500	2,800.00	700.00	3,000	(500)	-14.29%	3,000	(500)	-14.29%	3,827.68
455	250-1700-37200 Utilities - Natural Gas	5,500	5,223.85	276.15	5,500	4,596.60	903.40	4,500	5,550.00	(1,050.00)	5,000	500	11.11%	5,000	500	11.11%	5,123.48
456	250-1700-37300 Utilities - Water & Wastewater	1,000	855.62	144.38	1,000	837.98	162.02	1,000	1,450.00	(450.00)	1,300	300	30.00%	1,300	300	30.00%	1,047.87
457	250-1700-80250 Chargeback: Payroll	0	0.00	0.00	0	1,050.81	(1,050.81)	0	0.00	0.00	0	0	---	0	0	---	350.27
458	250-1700-80360 Chargeback: Grounds Services	7,000	7,000.00	0.00	7,000	7,000.00	0.00	7,000	7,000.00	0.00	7,000	0	0.00%	7,000	0	0.00%	7,000.00
459	250-1700-80500 Chargeback: Equipment	0	0.00	0.00	0	209.00	(209.00)	0	766.00	(766.00)	0	0	---	0	0	---	325.00
460		20,930	21,488.54	(558.54)	20,930	21,089.74	(159.74)	18,840	22,429.45	(3,589.45)	19,200	360	1.91%	19,200	360	1.91%	21,669.24
461	District #3 - Virgil																
462	250-1750-12200 Honorarium	130	130.00	0.00	130	130.00	0.00	130	130.00	0.00	130	0	0.00%	130	0	0.00%	130.00
463	250-1750-33900 Insurance Expense	4,500	4,729.17	(229.17)	4,500	5,169.59	(669.59)	5,220	5,328.67	(108.67)	5,440	220	4.21%	5,440	220	4.21%	5,075.81
464	250-1750-36700 Supplies	300	3.83	296.17	300	759.02	(459.02)	1,000	900.00	100.00	1,000	0	0.00%	1,000	0	0.00%	554.28
465	250-1750-36900 Telephone	2,000	2,093.55	(93.55)	2,000	2,235.46	(235.46)	0	1,345.00	(1,345.00)	0	0	---	0	0	---	1,891.34
466	250-1750-37100 Utilities - Hydro	8,000	9,866.11	(1,866.11)	8,000	7,089.19	910.81	6,500	7,331.67	(831.67)	6,500	0	0.00%	6,500	0	0.00%	8,095.66
467	250-1750-37200 Utilities - Natural Gas	9,000	3,861.57	5,138.43	9,000												

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
483		20,030	21,430.07	(1,400.07)	20,030	21,859.45	(1,829.45)	17,980	18,881.69	(901.69)	18,025	45	0.25%	18,025	45	0.25%	20,723.74
484	District #5 - Glendale																
485	250-1850-12200 Honorarium	130	130.00	0.00	130	130.00	0.00	130	130.00	0.00	130	0	0.00%	130	0	0.00%	130.00
486	250-1850-33900 Insurance Expense	3,300	3,480.92	(180.92)	3,300	3,805.08	(505.08)	3,850	3,921.31	(71.31)	4,010	160	4.16%	4,010	160	4.16%	3,735.77
487	250-1850-36700 Supplies	0	0.00	0.00	0	255.20	(255.20)	1,000	1,035.00	(35.00)	1,000	0	0.00%	1,000	0	0.00%	430.07
488	250-1850-36900 Telephone	1,500	2,443.32	(943.32)	1,500	2,713.99	(1,213.99)	0	2,065.00	(2,065.00)	0	0	---	0	0	---	2,407.44
489	250-1850-37100 Utilities - Hydro	6,000	8,106.50	(2,106.50)	6,000	6,224.84	(224.84)	5,500	6,000.00	(500.00)	5,000	(500)	-9.09%	5,000	(500)	-9.09%	6,777.11
490	250-1850-37200 Utilities - Natural Gas	5,000	4,828.55	171.45	5,000	5,640.70	(640.70)	4,500	4,790.61	(290.61)	5,000	500	11.11%	5,000	500	11.11%	5,086.62
491	250-1850-37300 Utilities - Water & Wastewater	800	416.98	383.02	800	333.81	466.19	800	450.00	350.00	800	0	0.00%	800	0	0.00%	400.26
492	250-1850-80250 Chargeback: Payroll	0	0.00	0.00	0	1,105.28	(1,105.28)	0	0.00	0.00	0	0	---	0	0	---	368.43
493	250-1850-80360 Chargeback: Grounds Services	7,000	7,000.00	0.00	7,000	7,000.00	0.00	7,000	7,000.00	0.00	7,000	0	0.00%	7,000	0	0.00%	7,000.00
494		23,730	26,406.27	(2,676.27)	23,730	27,208.90	(3,478.90)	22,780	25,391.92	(2,611.92)	22,940	160	0.70%	22,940	160	0.70%	26,335.70
495	Prevention Division																
496	250-1900-31800 Conference Expenses	1,600	0.00	1,600.00	1,600	1,400.71	199.29	1,600	1,469.92	130.08	1,600	0	0.00%	1,600	0	0.00%	956.88
497	250-1900-34800 Mileage & Expenses	600	508.80	91.20	600	219.83	380.17	600	227.84	372.16	600	0	0.00%	600	0	0.00%	318.82
498	250-1900-34900 Miscellaneous	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
499	250-1900-35300 Office Supplies	300	0.00	300.00	300	280.83	19.17	300	406.85	(106.85)	300	0	0.00%	300	0	0.00%	229.23
500	250-1900-36700 Supplies	2,500	1,319.85	1,180.15	2,500	2,496.61	3.39	2,500	2,230.00	270.00	2,500	0	0.00%	2,500	0	0.00%	2,015.49
501		5,000	1,828.65	3,171.35	5,000	4,397.98	602.02	5,000	4,334.61	665.39	5,000	0	0.00%	5,000	0	0.00%	3,520.41
502	Training Division																
503	250-1950-12500 Course & Seminar Expenses	15,000	16,695.35	(1,695.35)	15,000	19,001.33	(4,001.33)	25,000	27,500.00	(2,500.00)	35,000	10,000	40.00%	35,000	10,000	40.00%	21,065.56
504	250-1950-31800 Conference Expenses	1,600	0.00	1,600.00	1,600	8,409.58	(6,809.58)	1,600	1,386.60	213.40	2,000	400	25.00%	2,000	400	25.00%	3,265.39
505	250-1950-33100 Firefighters Per Diem	12,000	12,100.00	(100.00)	12,000	17,240.06	(5,240.06)	12,000	14,725.00	(2,725.00)	2,000	(10,000)	-83.33%	2,000	(10,000)	-83.33%	14,688.35
506	250-1950-34800 Mileage & Expenses	4,000	3,722.42	277.58	4,000	5,102.45	(1,102.45)	4,000	4,486.00	(486.00)	4,000	0	0.00%	4,000	0	0.00%	4,436.96
507	250-1950-34900 Miscellaneous	500	158.56	341.44	500	697.70	(197.70)	500	316.42	183.58	500	0	0.00%	500	0	0.00%	390.89
508	250-1950-36700 Supplies	500	188.14	311.86	500	504.50	(4.50)	500	345.79	154.21	500	0	0.00%	500	0	0.00%	346.14
509		33,600	32,864.47	735.53	33,600	50,955.62	(17,355.62)	43,600	48,759.81	(5,159.81)	44,000	400	0.92%	44,000	400	0.92%	44,193.30
510		1,291,631	1,272,668.94	18,962.06	1,323,600	1,447,340.65	(123,740.65)	1,424,355	1,452,409.86	(28,054.86)	1,492,584	68,229	4.79%	1,532,584	108,229	7.60%	1,390,806.48
511																	
512	Public Works	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
513	Program Administration																
514	300-1400-10000 Salaries & Wages	1,954,175	1,883,188.00	70,987.00	1,972,115	1,951,705.71	20,409.29	1,543,780	1,496,669.71	47,110.29	1,647,295	103,515	6.71%	1,647,295	103,515	6.71%	1,777,187.81
515	300-1400-10001 Salaries & Wages - Part time	46,970	82,651.99	(35,681.99)	53,135	198,060.90	(144,925.90)	53,005	164,641.13	(111,636.13)	109,665	56,660	106.90%	109,665	56,660	106.90%	148,451.34
516	300-1400-10002 Salaries & Wages - Overtime	0	130,724.08	(130,724.08)	0	184,292.21	(184,292.21)	0	82,624.08	(82,624.08)	0	0	---	0	0	---	132,546.79
517	300-1400-11001 Employee Benefits	594,440	573,888.25	20,551.75	603,735	593,551.11	10,183.89	462,475	465,760.45	(3,285.45)	493,355	30,880	6.68%	493,355	30,880	6.68%	544,399.94
518	300-1400-11011 Employee Benefits - Part time	5,700	11,006.06	(5,306.06)	6,830	22,790.35	(15,960.35)	6,375	18,713.28	(12,338.28)	13,960	7,585	118.98%	13,960	7,585	118.98%	17,503.23
519	300-1400-80251 Recovery: Payroll	(2,157,923)	(1,707,185.45)	(450,737.55)	(2,238,365)	(1,841,473.20)	(396,891.80)	(71,100)	(71,100.00)	0.00	(73,450)	(2,350)	3.31%	(73,450)	(2,350)	3.31%	(1,206,586.22)
520	300-1400-80253 Capital Recovery: Payroll	(150,000)	(234,348.73)	84,348.73	(175,000)	(380,712.66)	205,712.66	(175,000)	(215,944.20)	40,944.20	(175,000)	0	0.00%	(260,000)	(85,000)	48.57%	(277,001.86)
521	300-1400-80261 Recovery: Allocated Salaries	(293,362)	(293,362.00)	0.00	(222,450)	(222,450.00)	0.00	(229,597)	(229,597.00)	0.00	(269,140)	(39,543)	17.22%	(269,140)	(39,543)	17.22%	(248,469.67)
522		0	446,562.20	(446,562.20)	0	505,764.42	(505,764.42)	1,589,938	1,711,767.45	(121,829.45)	1,746,685	156,747	9.86%	1,661,685	71,747	4.51%	888,031.36
523		0	446,562.20	(446,562.20)	0	505,764.42	(505,764.42)	1,589,938	1,711,767.45	(121,829.45)	1,746,685	156,747	9.86%	1,661,685	71,747	4.51%	888,031.36
524																	
525	Roads Department	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
526	Program Administration																
527	310-1400-01050 Administration Revenue	0	(2,282.91)	2,282.91	0	(560.00)	560.00	0	(746.22)	746.22	0	0	---	0	0	---	(1,196.38)
528	310-1400-03400 Miscellaneous Revenue	0	0.00	0.00	0	(14,640.00)	14,640.00	0	(61,938.43)	61,938.43	0	0	---	0	0	---	(25,526.14)
529	310-1400-10000 Salaries & Wages	0	(168.40)	168.40	0	(1,865.00)	1,865.00	0	0.00	0.00	0	0	---	0	0	---	(677.80)
530	310-1400-10001 Salaries & Wages - Part time	0	0.00	0.00	0	(559.63)	559.63	0	0.00	0.00	0	0	---	0	0	---	(186.54)
531	310-1400-11001 Employee Benefits	0	(50.52)	50.52	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(16.84)
532	310-1400-12400 Safety Footware	200	1,403.01	(1,203.01)	200	914.53	(714.53)	200	3,000.00	(2,800.00)	200	0	0.00%	1,800	1,600	800.00%	1,772.51
533	310-1400-12500 Course & Seminar Expenses	6,000	8,842.61	(2,842.61)	12,000	14,067.11	(2,067.11)	12,000	12,000.00	0.00	9,000	(3,000)	-25.00%	11,000	(1,000)	-8.33%	11,636.57
534	310-1400-30100 Advertising Expense	1,500	1,298.75	201.25	1,500	328.54	1,171.46	1,500	404.50	1,095.50	1,500	0	0.00%	1,000	(500)	-33.33%	677.26
535	310-1400-30400 Answering Service	2,000	2,661.31	(661.31)	2,000	2,548.30	(548.30)	2,000	3,162.59	(1,162.59)	2,000	0	0.00%	3,200	1,200	60.00%	2,790.73
536	310-1400-30700 Books & Publications	300	164.91	135.09	300	0.00	300.00	300	0.00	300.00	300	0	0.00%	300	0	0.00%	54.97
537	310-1400-30800 Building Maintenance	1,000	10,141.54	(9,141.54)	5,000	16,845.94	(11,845.94)	5,000	24,864.11	(19,864.11)	5,000	0	0.00%	10,000	5,000	100.00%	17,283.86
538	310-1400-31100 Cleaning Materials	500	156.53	343.47	500	653.66	(153.66)	500	500.00	0.00	500	0	0.00%	500	0	0.00%	436.73
539	310-1400-31600 Computer Software	0	0.00	0.00	3,000	388.85	2,611.15	3,000	3,257.68	(257.68)	3,000	0	0.00%	1,500	(1,500)	-50.00%	1,215.51
540	310-1400-31800 Conference Expenses	3,000	5,993.06	(2,993.06)	3,000	5,976.73	(2,976.73)	3,000	5,483.87	(2,483.87)	6,000	3,000	100.00%	6,000	3,000	100.00%	5,817.89
541	310-1400-32000 Construction Materials	500	0.00	500.00	500	464.98	35.02	500	500.00	0.00	500	0	0.00%	500	0	0.00%	321.66
542	310-1400-32700 Drafting Supplies	5,000	5,516.00	(516.00)	6,000	3,270.45	2,729.55	6,000	1,714.59	4,285.41	6,000	0	0.00%	2,000	(4,000)	-66.67%	3,500.35
543	310-1400-33500 Grounds Services	500	208.60	291.40	500	634.63	(134.63)	500	169.09	330.91	500	0	0.00%	500	0	0.00%	337.44
544	310-1400-33900 Insurance Expense	42,500	56,838.96	(14,338.96)	42,500	65,237.20	(22,737.20)	70,380	70,401.50	(21.50)	70,430	50	0.07%	70,430	50	0.07%	64,159.22
545	310-1400-34100 Licenses	11,500	9,062.26	2,437.74	12,500	10,771.02	1,728.98	12,500	11,965.48	534.52	12,500	0	0.00%	12,500	0	0.00%	10,599.59
546	310-1400-34600 Meals & Refreshments	800	3,642.58	(2,842.58)	1,200	3,280.58	(2,080.58)	1,200	1,680.46	(480.46)	1,200	0	0.00%	2,500	1,300	108.33%	2,867.87
547	310-1400-34700 Membership Expense	3,000	2,519.77	480.23	3,000	3,224.66	(224.66)	3,000	4,135.86	(1,135.86)	3,000	0	0.00%	3,000	0	0.00%	3,293.43
548	310-1400-34800 Mileage & Expenses	5															

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
564	310-1400-80250 Chargeback: Payroll	192,825	200,745.00	(7,920.00)	217,665	196,968.59	20,696.41	0	0.00	0.00	0	0	---	0	0	---	132,571.20
565	310-1400-80260 Chargeback: Allocated Salaries	71,456	71,456.00	0.00	33,367	33,367.00	0.00	34,439	34,439.00	0.00	35,571	1,132	3.29%	35,571	1,132	3.29%	46,420.67
566	310-1400-80500 Chargeback: Equipment	1,283	2,097.50	(814.50)	1,300	901.00	399.00	1,300	593.00	707.00	1,300	0	0.00%	1,300	0	0.00%	1,197.17
567	310-1400-91901 TSF from: Capital Levy	0	0.00	0.00	0	(6,044.54)	6,044.54	0	0.00	0.00	0	0	---	0	0	---	(2,014.85)
568	310-1400-91965 TSF from: Parking Revenue	(50,000)	(50,000.00)	0.00	(50,000)	(50,000.00)	0.00	(50,000)	(50,000.00)	0.00	(50,000)	0	0.00%	(50,000)	0	0.00%	(50,000.00)
569	310-1400-92901 TSF to: Capital Levy	0	0.00	0.00	0	4,640.00	(4,640.00)	0	18,500.00	(18,500.00)	0	0	---	0	0	---	7,713.33
570	310-1400-92974 TSF to: Corporate Studies	6,500	6,500.00	0.00	6,500	6,500.00	0.00	6,500	6,500.00	0.00	6,500	0	0.00%	6,500	0	0.00%	6,500.00
571		401,564	444,125.95	(42,561.95)	418,832	465,095.76	(46,263.76)	230,119	158,883.10	71,235.90	235,001	4,882	2.12%	236,201	6,082	2.64%	356,034.94
572	Engineering Review																
573	310-1405-05200 Services Rendered	0	0.00	0.00	0	(343,491.89)	343,491.89	0	(156,142.96)	156,142.96	0	0	---	(165,000)	(165,000)	---	(166,544.95)
574	310-1405-34900 Miscellaneous	0	0.00	0.00	0	0.00	0.00	0	3,523.73	(3,523.73)	0	0	---	0	0	---	1,174.58
575	310-1405-41000 Contracts	0	0.00	0.00	0	340,839.65	(340,839.65)	0	155,742.96	(155,742.96)	0	0	---	165,000	165,000	---	165,527.54
576		0	0.00	0.00	0	(2,652.24)	2,652.24	0	3,123.73	(3,123.73)	0	0	---	0	0	---	157.16
577	Irrigation Projects																
578	310-1410-03400 Miscellaneous Revenue	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
579	310-1410-04400 Permits	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
580	310-1410-10000 Salaries & Wages	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
581	310-1410-11001 Employee Benefits	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
582	310-1410-30100 Advertising Expense	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
583	310-1410-32000 Construction Materials	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
584	310-1410-32550 Materials	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
585	310-1410-34900 Miscellaneous	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
586	310-1410-40900 Consultants	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
587	310-1410-41000 Contracts	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
588	310-1410-80250 Chargeback: Payroll	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
589	310-1410-80500 Chargeback: Equipment	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
590	310-1410-91908 TSF from: Irrigation	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
591	310-1410-91964 TSF from: Working Funds	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
592		0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
593	Vehicles & Equipment																
594	310-1500-10000 Salaries & Wages	0	0.00	0.00	0	2.54	(2.54)	0	0.00	0.00	0	0	---	0	0	---	0.85
595	310-1500-11001 Employee Benefits	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
596	310-1500-32550 Materials	12,200	158.90	12,041.10	12,200	635.23	11,564.77	12,200	4,988.50	7,211.50	12,200	0	0.00%	12,200	0	0.00%	1,927.54
597	310-1500-32600 Diesel Fuel	35,000	0.00	35,000.00	35,000	45,400.90	(10,400.90)	35,000	50,946.43	(15,946.43)	46,000	11,000	31.43%	46,000	11,000	31.43%	32,115.78
598	310-1500-33300 Gasoline	29,000	0.00	29,000.00	29,000	39,081.08	(10,081.08)	29,000	44,024.72	(15,024.72)	40,000	11,000	37.93%	40,000	11,000	37.93%	27,701.93
599	310-1500-33900 Insurance Expense	0	0.00	0.00	0	0.00	0.00	18,720	19,254.00	(534.00)	19,800	1,080	5.77%	19,800	1,080	5.77%	6,418.00
600	310-1500-34100 Licenses	0	0.00	0.00	0	0.00	0.00	0	16,047.00	(16,047.00)	17,000	17,000	---	17,000	17,000	---	5,349.00
601	310-1500-34300 Maintenance	0	246.88	(246.88)	0	202.50	(202.50)	0	1,329.67	(1,329.67)	47,180	47,180	---	47,180	47,180	---	593.02
602	310-1500-34900 Miscellaneous	82,900	211,284.12	(128,384.12)	82,900	126,898.30	(43,998.30)	64,180	121,141.18	(56,961.18)	0	(64,180)	-100.00%	0	(64,180)	-100.00%	153,107.87
603	310-1500-80250 Chargeback: Payroll	80,977	49,858.81	31,118.19	75,100	49,890.89	25,209.11	0	0.00	0.00	0	0	---	0	0	---	33,249.90
604	310-1500-80501 Recovery: Equipment	(390,000)	(329,306.17)	(60,693.83)	(390,000)	(310,794.50)	(79,205.50)	(390,000)	(360,059.16)	(29,940.84)	(390,000)	0	0.00%	(390,000)	0	0.00%	(333,386.61)
605	310-1500-80503 Recovery: Capital Equipment	(50,000)	(68,964.35)	18,964.35	(44,200)	(94,883.00)	50,683.00	(47,500)	(35,688.60)	(11,811.40)	(48,800)	(1,300)	2.74%	(48,800)	(1,300)	2.74%	(66,511.98)
606	310-1500-92910 TSF to: Fleet Replacement	199,923	136,721.81	63,201.19	200,000	143,566.06	56,433.94	203,300	62,916.26	140,383.74	204,600	1,300	0.64%	204,600	1,300	0.64%	114,401.38
607		0	0.00	(0.00)	0	0.00	0.00	(75,100)	(75,100.00)	0.00	(52,020)	23,080	-30.73%	(52,020)	23,080	-30.73%	(25,033.33)
608	School Crossing Guards																
609	310-2100-10001 Salaries & Wages - Part time	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
610	310-2100-11001 Employee Benefits	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
611	310-2100-34900 Miscellaneous	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
612		0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
613	Inventory Maintenance																
614	310-2200-10000 Salaries & Wages	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
615	310-2200-11001 Employee Benefits	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
616	310-2200-80250 Chargeback: Payroll	1,739	0.00	1,739.00	100	2,141.79	(2,041.79)	0	0.00	0.00	0	0	---	0	0	---	713.93
617		1,739	0.00	1,739.00	100	2,141.79	(2,041.79)	0	0.00	0.00	0	0	---	0	0	---	713.93
618	Machine Shop																
619	310-2250-12100 Protective Clothing	2,500	2,484.21	15.79	2,500	3,134.29	(634.29)	2,500	3,300.00	(800.00)	3,000	500	20.00%	3,000	500	20.00%	2,972.83
620	310-2250-12400 Safety Footware	1,500	1,515.31	(15.31)	1,500	2,210.50	(710.50)	1,500	1,145.55	354.45	1,500	0	0.00%	1,500	0	0.00%	1,623.79
621	310-2250-30800 Building Maintenance	1,000	4,077.55	(3,077.55)	1,000	43.79	956.21	1,000	1,200.00	(200.00)	1,000	0	0.00%	1,800	800	80.00%	1,773.78
622	310-2250-30900 Building Materials	500	523.53	(23.53)	500	68.62	431.38	500	1,000.00	(500.00)	500	0	0.00%	500	0	0.00%	530.72
623	310-2250-31100 Cleaning Materials	800	1,545.45	(745.45)	800	935.66	(135.66)	800	1,175.76	(375.76)	800	0	0.00%	1,200	400	50.00%	1,218.96
624	310-2250-33600 Grounds Supplies	2,500	874.96	1,625.04	2,500	656.02	1,843.98	2,500	1,049.20	1,450.80	2,500	0	0.00%	1,000	(1,500)	-60.00%	860.06
625	310-2250-35200 Office Equipment & Furniture	500	1,092.02	(592.02)	500	125.97	374.03	500	390.58	109.42	500	0	0.00%	500	0	0.00%	536.19
626	310-2250-36500 Small Tools & Equipment	5,600	5,882.13	(282.13)	5,600	2,985.53	2,614.47	5,600	2,826.40	2,773.60	5,600	0	0.00%	4,000	(1,600)	-28.57%	3,898.02
627	310-2250-36700 Supplies	1,500	3,687.58	(2,187.58)	1,500	1,937.79	(437.79)	1,500	2,500.00	(1,000.00)	1,500	0	0.00%	2,700	1,200	80.00%	2,708.46
628	310-2250-37400 Vehicle & Equipment Maintenance	6,000	5,462.29	537.71	6,000	5,581.49	418.51	6,000	10,000.00	(4,000.00)	6,000	0	0.00%	7,000	1,000	16.67%	7,014.59
629	310-2250-41000 Contracts	6,000	8,558.22	(2,558.22)	6,000	7,937.70	(1,937.70)	6,000	10,144.75	(4,144.75)	6,000	0	0.00%	9,000	3,000	50.00%	8,880.22
630	310-2250-80250 Chargeback: Payroll	50,104	47,745.08	2,358.92	38,200	20,533.62	17,666.38	0	0.00	0.00	0	0	---	0	0	---	22,759.57
631	310-2250-80500 Chargeback: Equipment	4,344	1,380.00	2,964.00	3,500	576.00	2,924.00	3,500	1,833.00	1,667.00	3,500	0	0.00%	3,500	0	0.00%	1,263.00
632		82,848	84,828.33	(1,980.33)	70,100	46,726.98	23,373.02	31,900	36,565.24	(4,665.24)	32,400	500	1.57%	35,700	3,800	11.91%	56,040.18
633	Culverts & Installations																
634	310-2750-05200 Services Rendered	(33,500)	(25,878.94)	(7,621.06)	(33,500)	(29,891.00)	(3,609.00)	(33,500)	(49,928.45)	16,428.45	(33,500)	0	0.00%	(35,000)	(1,500)	4.48%	(35,232.80)
635	310-2750-32000 Construction Materials	1,000	2,473.37	(1,473.37)	1,000	172.41	827.59	1,000	299.26	700.74							

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
645	310-2950-12100 Protective Clothing	200	0.00	200.00	200	236.51	(36.51)	200	0.00	200.00	200	0	0.00%	200	0	0.00%	78.84
646	310-2950-12400 Safety Footware	125	0.00	125.00	125	0.00	125.00	125	0.00	125.00	125	0	0.00%	125	0	0.00%	0.00
647	310-2950-12500 Course & Seminar Expenses	1,500	0.00	1,500.00	2,000	1,597.63	402.37	2,000	1,924.26	75.74	2,000	0	0.00%	2,000	0	0.00%	1,173.96
648	310-2950-30100 Advertising Expense	0	942.33	(942.33)	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	0	0.00%	1,000	0	0.00%	314.11
649	310-2950-30700 Books & Publications	150	60.90	89.10	150	0.00	150.00	150	0.00	150.00	150	0	0.00%	150	0	0.00%	20.30
650	310-2950-31800 Conference Expenses	700	1,322.88	(622.88)	900	2,612.78	(1,712.78)	900	636.00	264.00	900	0	0.00%	900	0	0.00%	1,523.89
651	310-2950-32300 Courier Services	0	0.00	0.00	0	0.00	0.00	0	227.64	(227.64)	0	0	---	0	0	---	75.88
652	310-2950-34700 Membership Expense	400	175.00	225.00	400	760.37	(360.37)	400	1,359.07	(959.07)	400	0	0.00%	400	0	0.00%	764.81
653	310-2950-34800 Mileage & Expenses	700	1,065.70	(365.70)	1,000	482.49	517.51	1,000	631.09	368.91	1,000	0	0.00%	1,000	0	0.00%	726.43
654	310-2950-34900 Miscellaneous	0	42.90	(42.90)	1,500	1,368.82	131.18	1,500	3,578.78	(2,078.78)	1,500	0	0.00%	1,500	0	0.00%	1,663.50
655	310-2950-35200 Office Equipment & Furniture	500	450.27	49.73	500	97.52	402.48	500	311.88	188.12	500	0	0.00%	500	0	0.00%	286.56
656	310-2950-35300 Office Supplies	100	90.06	9.94	0	202.41	(202.41)	0	116.50	(116.50)	0	0	---	0	0	---	136.32
657	310-2950-35400 Postage	50	0.00	50.00	50	0.00	50.00	50	0.00	50.00	50	0	0.00%	50	0	0.00%	0.00
658	310-2950-36700 Supplies	200	0.00	200.00	200	69.32	130.68	200	55.44	144.56	200	0	0.00%	200	0	0.00%	41.59
659	310-2950-40900 Consultants	0	1,500.00	(1,500.00)	5,000	0.00	5,000.00	5,000	19,019.34	(14,019.34)	5,000	0	0.00%	5,000	0	0.00%	6,839.78
660	310-2950-41000 Contracts	0	4,758.56	(4,758.56)	1,500	16,650.50	(15,150.50)	1,500	33,365.61	(31,865.61)	1,500	0	0.00%	1,500	0	0.00%	18,258.22
	310-2950-41200 Legal Expenses	0	0.00	0.00	0	0.00	0.00	0	419.76	(419.76)				0	0	---	139.92
661	310-2950-80250 Chargeback: Payroll	54,608	33,429.84	21,178.16	72,200	38,326.04	33,873.96	0	0.00	0.00	0	0	---	0	0	---	23,918.63
662	310-2950-80500 Chargeback: Equipment	2,084	689.50	1,394.50	2,300	623.00	1,677.00	2,300	3,231.00	(931.00)	2,300	0	0.00%	2,300	0	0.00%	1,514.50
663		41,317	17,123.51	24,193.49	69,025	57,438.11	11,586.89	(3,175)	49,178.06	(52,353.06)	(3,175)	0	0.00%	(3,175)	0	0.00%	41,246.56
664	Irrigation Operations																
665	310-3000-01020 Municipal Grant	(65,000)	(65,000.00)	0.00	(70,000)	(70,000.00)	0.00	(100,000)	(100,000.00)	0.00	(100,000)	0	0.00%	(100,000)	0	0.00%	(78,333.33)
666	310-3000-04400 Permits	(129,311)	(232,814.82)	103,503.82	(202,050)	(323,800.01)	121,750.01	(200,650)	(337,116.89)	136,466.89	(201,545)	(895)	0.45%	(300,000)	(99,350)	49.51%	(297,910.57)
667	310-3000-12100 Protective Clothing	100	0.00	100.00	250	0.00	250.00	250	0.00	250.00	250	0	0.00%	250	0	0.00%	0.00
668	310-3000-12400 Safety Footware	125	0.00	125.00	200	0.00	200.00	200	0.00	200.00	200	0	0.00%	200	0	0.00%	0.00
669	310-3000-12500 Course & Seminar Expenses	1,000	0.00	1,000.00	1,500	0.00	1,500.00	1,500	171.97	1,328.03	1,500	0	0.00%	1,500	0	0.00%	57.32
670	310-3000-30100 Advertising Expense	500	1,264.00	(764.00)	1,000	277.40	722.60	1,000	228.63	771.37	1,000	0	0.00%	1,000	0	0.00%	590.01
671	310-3000-30700 Books & Publications	150	0.00	150.00	150	0.00	150.00	150	0.00	150.00	150	0	0.00%	150	0	0.00%	0.00
672	310-3000-31000 Capital Expenditures under \$5K	0	318.45	(318.45)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	106.15
673	310-3000-31800 Conference Expenses	700	0.00	700.00	1,000	3,451.96	(2,451.96)	1,000	148.57	851.43	1,000	0	0.00%	1,000	0	0.00%	1,200.18
674	310-3000-32000 Construction Materials	5,000	4,932.25	67.75	5,000	266.41	4,733.59	5,000	821.79	4,178.21	5,000	0	0.00%	5,000	0	0.00%	2,006.82
675	310-3000-32560 Tsfr to Irrigation Projects	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
676	310-3000-33900 Insurance Expense	3,600	3,528.69	71.31	3,600	3,857.33	(257.33)	3,900	5,591.81	(1,691.81)	7,295	3,395	87.05%	7,295	3,395	87.05%	4,325.94
677	310-3000-34100 Licenses	0	433.50	(433.50)	0	922.63	(922.63)	0	960.61	(960.61)	0	0	---	0	0	---	772.25
678	310-3000-34700 Membership Expense	300	0.00	300.00	500	0.00	500.00	500	434.49	65.51	500	0	0.00%	500	0	0.00%	144.83
679	310-3000-34800 Mileage & Expenses	750	1,003.07	(253.07)	750	1,069.38	(319.38)	750	453.69	296.31	750	0	0.00%	750	0	0.00%	842.05
680	310-3000-34900 Miscellaneous	0	0.00	0.00	0	1,582.52	(1,582.52)	0	248.29	(248.29)	0	0	---	0	0	---	610.27
681	310-3000-35200 Office Equipment & Furniture	500	288.63	211.37	500	97.52	402.48	500	425.74	74.26	500	0	0.00%	500	0	0.00%	270.63
682	310-3000-35300 Office Supplies	200	328.15	(128.15)	200	48.77	151.23	200	235.90	(35.90)	200	0	0.00%	200	0	0.00%	204.27
683	310-3000-35400 Postage	100	0.00	100.00	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	100	0	0.00%	0.00
684	310-3000-36700 Supplies	500	158.71	341.29	500	54.03	445.97	500	763.91	(263.91)	500	0	0.00%	500	0	0.00%	325.55
685	310-3000-36900 Telephone	2,100	2,079.92	20.08	2,100	3,169.50	(1,069.50)	2,100	2,382.82	(282.82)	2,100	0	0.00%	2,100	0	0.00%	2,544.08
686	310-3000-37100 Utilities - Hydro	77,000	120,867.67	(43,867.67)	77,000	19,276.49	57,723.51	77,000	80,449.03	(3,449.03)	77,000	0	0.00%	77,000	0	0.00%	73,531.06
687	310-3000-37600 Water Supply	7,000	4,808.17	2,191.83	7,000	4,265.08	2,734.92	7,000	0.00	7,000.00	7,000	0	0.00%	7,000	0	0.00%	3,024.42
688	310-3000-40900 Consultants	3,000	63,772.42	(60,772.42)	10,000	10,865.78	(865.78)	10,000	18,109.73	(8,109.73)	10,000	0	0.00%	10,000	0	0.00%	30,915.98
689	310-3000-41000 Contracts	30,000	98,313.41	(68,313.41)	50,000	73,029.43	(23,029.43)	50,000	99,380.23	(49,380.23)	50,000	0	0.00%	50,000	0	0.00%	90,241.02
690	310-3000-41200 Legal Expenses	2,500	686.88	1,813.12	2,500	0.00	2,500.00	2,500	0.00	2,500.00	2,500	0	0.00%	2,500	0	0.00%	228.96
691	310-3000-80250 Chargeback: Payroll	55,976	42,082.77	13,893.23	105,200	78,062.48	27,137.52	67,300	67,300.00	0.00	69,490	2,190	3.25%	69,490	2,190	3.25%	62,481.75
691a	310-3000-80401 Chargeback: Debt charges - Dee rd	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	0.00%	152,000	152,000	---	0.00
692	310-3000-80500 Chargeback: Equipment	3,210	2,631.35	578.65	3,000	4,178.05	(1,178.05)	3,000	6,529.20	(3,529.20)	3,000	0	0.00%	3,000	0	0.00%	4,446.20
693	310-3000-92908 TSF to: Irrigation	0	(49,385.55)	49,385.55	0	189,325.25	(189,325.25)	66,200	152,480.48	(86,280.48)	61,510	(4,690)	-7.08%	7,965	(58,235)	-87.97%	97,473.39
694		0	297.67	(297.67)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	0.00%	99.22
695	Driveway Curb Cuts																
696	310-3050-05200 Services Rendered	(5,000)	(4,800.00)	(200.00)	(5,000)	(6,240.00)	1,240.00	(5,000)	(3,685.00)	(1,315.00)	(5,000)	0	0.00%	(5,000)	0	0.00%	(4,908.33)
697	310-3050-41000 Contracts	4,000	3,499.27	500.73	4,000	4,259.68	(259.68)	4,000	1,646.09	2,353.91	4,000	0	0.00%	4,000	0	0.00%	3,135.01
698	310-3050-80250 Chargeback: Payroll	5,353	2,461.74	2,891.26	6,000	897.04	5,102.96	0	0.00	0.00	0	0	---	0	0	---	1,119.59
699	310-3050-80500 Chargeback: Equipment	764	318.50	445.50	700	3.50	696.50	700	0.00	700.00	700	0	0.00%	700	0	0.00%	107.33
700		5,117	1,479.51	3,637.49	5,700	(1,079.78)	6,779.78	(300)	(2,038.91)	1,738.91	(300)	0	0.00%	(300)	0	0.00%	(546.39)
701		530,435	556,414.28	(25,979.28)	579,557	566,659.84	12,897.16	171,544	142,446.69	29,097.31	200,006	28,462	16.59%	204,506	32,962	19.21%	421,840
702																	
703	Roads Maintenance	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
704	Grass Mowing & Weed Spraying																
705	320-2150-32000 Construction Materials	3,000	5,693.66	(2,693.66)	3,000	11,335.27	(8,335.27)	3,000	6,632.32	(3,632.32)	3,000	0	0.00%	7,800	4,800	160.00%	7,887.08
706	320-2150-80250 Chargeback: Payroll	77,834	57,645.68	20,188.32	94,400	67,725.83	26,674.17	0	0.00	0.00	0	0	---	0	0	---	41,790.50
707	320-2150-80500 Chargeback: Equipment	60,655	58,780.45	1,874.55	70,000	63,967.50	6,032.50	70,000	47,961.50	22,038.50	70,000	0	0.00%	70,000	0	0.00%	56,903.15
708		141,489	122,119.79	19,369.21	167,400	143,028.60	24,371.40	73,000	54,593.82	18,406.18	73,000	0	0.00%	77,800	4,800	6.58%	106,580.74
709	Special Events																
710	320-2300-34900 Miscellaneous	0	0.00	0.00	0	0.00	0.00	0	83.80	(83.80)	0	0	---	0	0	---	27.93
711	320-23																

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
724	320-2400-80500 Chargeback: Equipment	30,364	12,373.50	17,990.50	12,800	9,103.00	3,697.00	12,800	10,199.50	2,600.50	12,800	0	0.00%	12,800	0	0.00%	10,558.67
725	320-2400-91901 TSF from: Capital Levy	0	(3,000.00)	3,000.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(1,000.00)
726		201,947	155,317.34	46,629.66	176,600	127,612.52	48,987.48	71,800	33,153.92	38,646.08	71,800	0	0.00%	59,300	(12,500)	-17.41%	105,361.26
727	Emergency Road Repairs																
728	320-2425-80250 Chargeback: Payroll	0	0.00	0.00	0	106.91	(106.91)	0	0.00	0.00	0	0	---	0	0	---	35.64
729	320-2425-80500 Chargeback: Equipment	0	0.00	0.00	0	14.00	(14.00)	0	0.00	0.00	0	0	---	0	0	---	4.67
730		0	0.00	0.00	0	120.91	(120.91)	0	0.00	0.00	0	0	---	0	0	0.00%	40.30
731	Shoulder Patch & Grade																
732	320-2450-32000 Construction Materials	2,000	828.33	1,171.67	2,000	(2,167.00)	4,167.00	2,000	1,100.00	900.00	2,000	0	0.00%	500	(1,500)	-75.00%	(79.56)
733	320-2450-36200 Sand & Gravel	4,500	0.00	4,500.00	4,500	1,114.20	3,385.80	4,500	1,400.00	3,100.00	4,500	0	0.00%	1,200	(3,300)	-73.33%	838.07
734	320-2450-80250 Chargeback: Payroll	16,199	17,771.41	(1,572.41)	36,400	29,770.47	6,629.53	0	0.00	0.00	0	0	---	0	0	---	15,847.29
735	320-2450-80500 Chargeback: Equipment	4,103	11,567.90	(7,464.90)	18,600	17,433.10	1,166.90	18,600	15,000.00	3,600.00	18,600	0	0.00%	18,600	0	0.00%	14,667.00
736		26,802	30,167.64	(3,365.64)	61,500	46,150.77	15,349.23	25,100	17,500.00	7,600.00	25,100	0	0.00%	20,300	(4,800)	-19.12%	31,272.80
737	Surface Treatment																
738	320-2500-30100 Advertising Expense	0	0.00	0.00	0	826.40	(826.40)	0	0.00	0.00	0	0	---	0	0	---	275.47
739	320-2500-41000 Contracts	145,000	149,772.64	(4,772.64)	160,000	138,261.40	21,738.60	160,000	152,838.85	7,161.15	160,000	0	0.00%	150,000	(10,000)	-6.25%	146,957.63
740	320-2500-80250 Chargeback: Payroll	5,993	5,252.72	740.28	9,800	2,516.50	7,283.50	0	0.00	0.00	0	0	---	0	0	---	2,589.74
741	320-2500-80500 Chargeback: Equipment	354	582.00	(228.00)	1,100	212.00	888.00	1,100	98.00	1,002.00	1,100	0	0.00%	1,100	0	0.00%	297.33
742		151,347	155,607.36	(4,260.36)	170,900	141,816.30	29,083.70	161,100	152,936.85	8,163.15	161,100	0	0.00%	151,100	(10,000)	-6.21%	150,120.17
743	Sweeping Flushing Cleaning																
744	320-2550-30100 Advertising Expense	0	0.00	0.00	0	135.58	(135.58)	0	0.00	0.00	0	0	---	0	0	---	45.19
745	320-2550-41000 Contracts	23,500	29,267.62	(5,767.62)	23,500	26,155.64	(2,655.64)	23,500	25,000.00	(1,500.00)	23,500	0	0.00%	26,800	3,300	14.04%	26,807.75
746	320-2550-80250 Chargeback: Payroll	5,729	846.41	4,882.59	9,700	1,951.84	7,748.16	0	0.00	0.00	0	0	---	0	0	---	932.75
747	320-2550-80500 Chargeback: Equipment	3,453	494.60	2,958.40	4,300	1,407.90	2,892.10	4,300	2,356.20	1,943.80	4,300	0	0.00%	4,300	0	0.00%	1,419.57
748		32,682	30,608.63	2,073.37	37,500	29,650.96	7,849.04	27,800	27,356.20	443.80	27,800	0	0.00%	31,100	3,300	11.87%	29,205.26
749	Dust Layer Control																
750	320-2600-31100 Cleaning Materials	500	0.00	500.00	500	168.10	331.90	500	0.00	500.00	500	0	0.00%	500	0	0.00%	56.03
751	320-2600-41000 Contracts	15,000	15,140.88	(140.88)	22,000	23,400.24	(1,400.24)	22,000	13,000.00	9,000.00	22,000	0	0.00%	18,000	(4,000)	-18.18%	17,180.37
752	320-2600-80250 Chargeback: Payroll	1,433	1,557.93	(124.93)	900	640.84	259.16	0	0.00	0.00	0	0	---	0	0	---	732.92
753	320-2600-80500 Chargeback: Equipment	581	384.00	197.00	0	0.00	0.00	0	44.00	(44.00)	0	0	---	0	0	---	142.67
754		17,514	17,082.81	431.19	23,400	24,209.18	(809.18)	22,500	13,044.00	9,456.00	22,500	0	0.00%	18,500	(4,000)	-17.78%	18,112.00
755	Grading & Scarifying																
756	320-2650-03400 Miscellaneous Revenue	0	(2,332.36)	2,332.36	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(777.45)
757	320-2650-80250 Chargeback: Payroll	8,597	10,838.36	(2,241.36)	9,800	9,452.67	347.33	0	0.00	0.00	0	0	---	0	0	---	6,763.68
758	320-2650-80500 Chargeback: Equipment	9,097	11,914.00	(2,817.00)	9,600	9,097.00	503.00	9,600	12,808.00	(3,208.00)	9,600	0	0.00%	9,600	0	0.00%	11,273.00
759		17,694	20,420.00	(2,726.00)	19,400	18,549.67	850.33	9,600	12,808.00	(3,208.00)	9,600	0	0.00%	9,600	0	0.00%	17,259.22
760	Gravel Resurfacing																
761	320-2700-36200 Sand & Gravel	17,000	17,104.70	(104.70)	19,000	17,872.22	1,127.78	19,000	29,000.00	(10,000.00)	19,000	0	0.00%	21,300	2,300	12.11%	21,325.64
762	320-2700-80250 Chargeback: Payroll	5,070	8,622.22	(3,552.22)	8,600	13,817.05	(5,217.05)	0	0.00	0.00	0	0	---	0	0	---	7,479.76
763	320-2700-80500 Chargeback: Equipment	4,133	8,780.00	(4,647.00)	6,000	9,634.00	(3,634.00)	6,000	16,500.00	(10,500.00)	6,000	0	0.00%	6,000	0	0.00%	11,638.00
764		26,203	34,506.92	(8,303.92)	33,600	41,323.27	(7,723.27)	25,000	45,500.00	(20,500.00)	25,000	0	0.00%	27,300	2,300	9.20%	40,443.40
765	Culverts & Installations																
766	320-2750-32000 Construction Materials	200	369.53	(169.53)	200	614.76	(414.76)	200	1,130.50	(930.50)	200	0	0.00%	200	0	0.00%	704.93
767	320-2750-32400 Culvert Purchases	5,000	3,283.29	1,716.71	5,000	3,578.45	1,421.55	5,000	4,111.65	888.35	5,000	0	0.00%	3,500	(1,500)	-30.00%	3,657.80
768	320-2750-36200 Sand & Gravel	3,000	2,813.43	186.57	3,000	1,768.08	1,231.92	3,000	8,331.56	(5,331.56)	3,000	0	0.00%	4,500	1,500	50.00%	4,304.36
769	320-2750-41000 Contracts	1,000	1,458.98	(458.98)	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	0	0.00%	500	(500)	-50.00%	486.33
770	320-2750-80250 Chargeback: Payroll	14,628	8,956.27	5,671.73	16,900	8,775.97	8,124.03	0	0.00	0.00	0	0	---	0	0	---	5,910.75
771	320-2750-80500 Chargeback: Equipment	3,758	5,786.70	(2,028.70)	6,500	4,501.00	1,999.00	6,500	4,326.00	2,174.00	6,500	0	0.00%	6,500	0	0.00%	4,871.23
772		27,586	22,668.20	4,917.80	32,600	19,238.26	13,361.74	15,700	17,899.71	(2,199.71)	15,700	0	0.00%	15,200	(500)	-3.18%	19,935.39
773	Catch Basins																
774	320-2800-32000 Construction Materials	2,000	1,781.02	218.98	2,000	3,108.43	(1,108.43)	2,000	3,001.58	(1,001.58)	2,000	0	0.00%	2,000	0	0.00%	2,630.34
775	320-2800-41000 Contracts	12,000	13,315.29	(1,315.29)	15,000	12,398.44	2,601.56	15,000	14,246.40	753.60	15,000	0	0.00%	20,000	5,000	33.33%	13,320.04
776	320-2800-80250 Chargeback: Payroll	13,515	6,509.78	7,005.22	14,700	13,900.87	799.13	0	0.00	0.00	0	0	---	0	0	---	6,803.55
777	320-2800-80500 Chargeback: Equipment	2,559	1,774.00	785.00	2,600	4,297.00	(1,697.00)	2,600	6,200.00	(3,600.00)	2,600	0	0.00%	2,600	0	0.00%	4,090.33
778		30,074	23,380.09	6,693.91	34,300	33,704.74	595.26	19,600	23,447.98	(3,847.98)	19,600	0	0.00%	24,600	5,000	25.51%	26,844.27
779	Debris & Litter Pickup																
780	320-2850-32000 Construction Materials	200	0.00	200.00	200	36.02	163.98	200	267.35	(67.35)	200	0	0.00%	200	0	0.00%	101.12
781	320-2850-41000 Contracts	4,000	2,725.34	1,274.66	4,000	3,890.68	109.32	4,000	6,179.73	(2,179.73)	4,000	0	0.00%	4,000	0	0.00%	4,265.25
782	320-2850-80250 Chargeback: Payroll	12,070	8,067.01	4,002.99	11,200	6,189.42	5,010.58	0	0.00	0.00	0	0	---	0	0	---	4,752.14
783	320-2850-80500 Chargeback: Equipment	2,181	1,418.00	763.00	1,500	2,324.00	(824.00)	1,500	1,200.00	300.00	1,500	0	0.00%	1,500	0	0.00%	1,647.33
784		18,451	12,210.35	6,240.65	16,900	12,440.12	4,459.88	5,700	7,647.08	(1,947.08)	5,700	0	0.00%	5,700	0	0.00%	10,765.85
785	Ditching																
786	320-2900-32000 Construction Materials	1,500	(1,554.86)	3,054.86	1,500	656.61	843.39	1,500	1,190.07	309.93	1,500	0	0.00%	1,500	0	0.00%	97.27
787	320-2900-32500 Culverts	5,000	0.00	5,000.00	5,000	0.00	5,000.00	5,000	3,000.00	2,000.00	5,000	0	0.00%	2,500	(2,500)	-50.00%	1,000.00
788	320-2900-36200 Sand & Gravel	1,000	2,413.24	(1,413.24)	1,000	0.00	1,000.00	1,000	800.00	200.00	1,000	0	0.00%	1,000	0	0.00%	1,071.08
789	320-2900-41000 Contracts	3,000	0.00	3,000.00	3,000	3,335.69	(335.69)	3,000	3,245.12	(245.12)	3,000	0	0.00%	2,500	(500)	-16.67%	2,193.60
790	320-2900-80250 Chargeback: Payroll	32,691	15,728.46	16,962.54	27,100	22,269.06	4,830.94	0	0.00	0.00	0	0	---	0	0	---	12,665.84
791	320-2900-80500 Chargeback: Equipment	15,435	8,452.50	6,982.50	11,800	8,441.50	3,358.50	11,800	10,115.00	1,685.00	11,800	0	0.00%	11,800	0	0.00%	9,003.00
792		58,626	25,039.34	33,586.66	49,400	34,702.86	14,697.14	22,300	18,350.19	3,949.81	22,300	0	0.00%	19,3			

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
805		51,300	65,074.90	(13,774.90)	52,000	65,838.52	(13,838.52)	0	0.00	0.00	0	0	---	0	0	#DIV/0!	43,637.81
806	Safety Devices, Signs, Etc.																
807	320-3150-05200 Services Rendered	0	0.00	0.00	0	0.00	0.00	0	(3,609.80)	3,609.80	0	0	---	0	0	---	(1,203.27)
808	320-3150-32000 Construction Materials	20,000	18,562.18	1,437.82	20,000	11,027.87	8,972.13	20,000	24,000.00	(4,000.00)	20,000	0	0.00%	18,000	(2,000)	-10.00%	17,863.35
809	320-3150-35400 Postage	0	0.00	0.00	0	0.00	0.00	0	467.16	(467.16)	0	0	---	0	0	---	155.72
810	320-3150-37100 Utilities - Hydro	1,500	1,305.14	194.86	1,500	1,164.76	335.24	1,500	1,120.42	379.58	1,500	0	0.00%	1,500	0	0.00%	1,196.77
811	320-3150-41000 Contracts	65,000	88,101.43	(23,101.43)	78,000	87,905.95	(9,905.95)	78,000	74,418.52	3,581.48	78,000	0	0.00%	83,500	5,500	7.05%	83,475.30
812	320-3150-80250 Chargeback: Payroll	74,886	51,947.66	22,938.34	79,200	51,414.86	27,785.14	0	0.00	0.00	0	0	---	0	0	---	34,454.17
813	320-3150-80500 Chargeback: Equipment	5,580	4,424.00	1,156.00	7,600	6,386.00	1,214.00	7,600	6,500.00	1,100.00	7,600	0	0.00%	7,600	0	0.00%	5,770.00
814		166,966	164,340.41	2,625.59	186,300	157,899.44	28,400.56	107,100	102,896.30	4,203.70	107,100	0	0.00%	110,600	3,500	3.27%	141,712.05
815	Sidewalk Repairs & Maintenance																
816	320-3200-00840 Agreements	0	(2,311.70)	2,311.70	0	(2,311.70)	2,311.70	0	(2,311.70)	2,311.70	0	0	---	0	0	---	(2,311.70)
817	320-3200-03400 Miscellaneous Revenue	0	0.00	0.00	0	(668.12)	668.12	0	0.00	0.00	0	0	---	0	0	---	(222.71)
818	320-3200-05200 Services Rendered	(10,000)	(9,064.00)	(936.00)	(10,000)	(3,726.00)	(6,274.00)	(10,000)	(2,828.00)	(7,172.00)	(10,000)	0	0.00%	(5,000)	5,000	-50.00%	(5,206.00)
819	320-3200-30100 Advertising Expense	0	672.44	(672.44)	0	356.16	(356.16)	0	0.00	0.00	0	0	---	0	0	---	342.87
820	320-3200-32000 Construction Materials	500	112.07	387.93	500	15.17	484.83	500	515.06	(15.06)	500	0	0.00%	500	0	0.00%	214.10
821	320-3200-41000 Contracts	60,000	83,372.71	(23,372.71)	70,000	85,564.76	(15,564.76)	70,000	87,934.28	(17,934.28)	70,000	0	0.00%	85,000	15,000	21.43%	85,623.92
822	320-3200-80250 Chargeback: Payroll	23,905	13,408.73	10,496.27	22,100	23,948.43	(1,848.43)	0	0.00	0.00	0	0	---	0	0	---	12,452.39
823	320-3200-80500 Chargeback: Equipment	2,908	1,878.00	1,030.00	3,200	2,453.50	746.50	3,200	4,500.00	(1,300.00)	3,200	0	0.00%	3,200	0	0.00%	2,943.83
824		77,313	88,068.25	(10,755.25)	85,800	105,632.20	(19,832.20)	63,700	87,809.64	(24,109.64)	63,700	0	0.00%	83,700	20,000	31.40%	93,836.70
825	Traffic Studies & Committees																
826	320-3250-12500 Course & Seminar Expenses	0	282.50	(282.50)	0	569.86	(569.86)	0	131.27	(131.27)	0	0	---	0	0	---	327.88
827	320-3250-30100 Advertising Expense	500	246.82	253.18	500	21.72	478.28	500	258.43	241.57	500	0	0.00%	500	0	0.00%	175.66
828	320-3250-34800 Mileage & Expenses	0	201.09	(201.09)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	67.03
829	320-3250-35300 Office Supplies	0	229.42	(229.42)	250	0.00	250.00	250	90.57	159.43	250	0	0.00%	250	0	0.00%	106.66
830	320-3250-40900 Consultants	8,000	9,433.15	(1,433.15)	21,200	0.00	21,200.00	21,200	23,547.26	(2,347.26)	21,200	0	0.00%	21,200	0	0.00%	10,993.47
831	320-3250-80250 Chargeback: Payroll	32,834	32,883.36	(49.36)	49,100	32,598.03	16,501.97	0	0.00	0.00	0	0	---	0	0	---	21,827.13
832	320-3250-80500 Chargeback: Equipment	49	0.00	49.00	0	176.00	(176.00)	0	890.50	(890.50)	0	0	---	0	0	---	355.50
833		41,383	43,276.34	(1,893.34)	71,050	33,365.61	37,684.39	21,950	24,918.03	(2,968.03)	21,950	0	0.00%	21,950	0	0.00%	33,853.33
834	Tree Trimming & Removal																
835	320-3300-05200 Services Rendered	0	(500.00)	500.00	0	(2,000.00)	2,000.00	0	0.00	0.00	0	0	---	0	0	---	(833.33)
836	320-3300-32000 Construction Materials	25,000	20,722.44	4,277.56	25,000	5,436.74	19,563.26	25,000	19,000.00	6,000.00	25,000	0	0.00%	20,000	(5,000)	-20.00%	15,053.06
837	320-3300-41000 Contracts	75,000	104,129.24	(29,129.24)	38,000	54,084.53	(16,084.53)	38,000	37,000.00	1,000.00	38,000	0	0.00%	38,000	0	0.00%	65,071.26
838	320-3300-80250 Chargeback: Payroll	135,719	153,871.40	(18,152.40)	141,700	145,244.77	(3,544.77)	0	0.00	0.00	0	0	---	0	0	---	99,705.39
839	320-3300-80500 Chargeback: Equipment	35,317	57,538.80	(22,221.80)	38,700	53,885.00	(15,185.00)	38,700	57,649.00	(18,949.00)	38,700	0	0.00%	38,700	0	0.00%	56,357.60
840		271,036	335,761.88	(64,725.88)	243,400	256,651.04	(13,251.04)	101,700	113,649.00	(11,949.00)	101,700	0	0.00%	96,700	(5,000)	-4.92%	235,353.97
841	Sanding & Salting																
842	320-3350-36200 Sand & Gravel	1,000	262.45	737.55	1,000	9,934.31	(8,934.31)	1,000	2,267.36	(1,267.36)	1,000	0	0.00%	1,000	0	0.00%	4,154.71
843	320-3350-41000 Contracts	70,000	70,697.40	(697.40)	70,000	33,307.90	36,692.10	70,000	55,468.83	14,531.17	70,000	0	0.00%	55,000	(15,000)	-21.43%	53,158.04
844	320-3350-80250 Chargeback: Payroll	49,229	40,069.76	9,159.24	35,000	35,573.12	(573.12)	0	0.00	0.00	0	0	---	0	0	---	25,214.29
845	320-3350-80500 Chargeback: Equipment	26,074	21,289.80	4,784.20	19,200	14,044.00	5,156.00	19,200	13,933.00	5,267.00	19,200	0	0.00%	19,200	0	0.00%	16,422.27
846		146,303	132,319.41	13,983.59	125,200	92,859.33	32,340.67	90,200	71,669.19	18,530.81	90,200	0	0.00%	75,200	(15,000)	-16.63%	98,949.31
847	Snow Fence/Culvert Thawing																
848	320-3400-32000 Construction Materials	1,000	76.35	923.65	1,000	177.92	822.08	1,000	40.76	959.24	1,000	0	0.00%	0	(1,000)	-100.00%	98.34
849	320-3400-41000 Contracts	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
850	320-3400-80250 Chargeback: Payroll	3,576	387.92	3,188.08	5,700	0.00	5,700.00	0	0.00	0.00	0	0	---	0	0	---	129.31
851	320-3400-80500 Chargeback: Equipment	988	0.00	988.00	2,500	0.00	2,500.00	2,500	404.00	2,096.00	2,500	0	0.00%	2,500	0	0.00%	134.67
852		5,564	464.27	5,099.73	9,200	177.92	9,022.08	3,500	444.76	3,055.24	3,500	0	0.00%	2,500	(1,000)	-28.57%	362.32
853	Snow Plowing & Removal																
854	320-3450-32000 Construction Materials	2,000	700.34	1,299.66	2,000	11,587.70	(9,587.70)	2,000	4,964.08	(2,964.08)	2,000	0	0.00%	5,500	3,500	175.00%	5,750.71
855	320-3450-80250 Chargeback: Payroll	128,224	47,965.00	80,259.00	136,000	71,016.62	64,983.38	0	0.00	0.00	0	0	---	0	0	---	39,660.54
856	320-3450-80361 Recovery: Grounds Services	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
857	320-3450-80500 Chargeback: Equipment	58,763	25,968.60	32,794.40	67,300	25,748.75	41,551.25	67,300	44,338.50	22,961.50	67,300	0	0.00%	67,300	0	0.00%	32,018.62
858		188,987	74,633.94	114,353.06	205,300	108,353.07	96,946.93	69,300	49,302.58	19,997.42	69,300	0	0.00%	72,800	3,500	5.05%	77,429.86
859	Sidewalks - Winter Maintenance																
860	320-3500-80250 Chargeback: Payroll	16,019	4,346.20	11,672.80	11,100	11,629.41	(529.41)	0	0.00	0.00	0	0	---	0	0	---	5,325.20
861	320-3500-80500 Chargeback: Equipment	7,415	2,331.50	5,083.50	6,700	4,588.25	2,111.75	6,700	7,713.50	(1,013.50)	6,700	0	0.00%	6,700	0	0.00%	4,877.75
862		23,434	6,677.70	16,756.30	17,800	16,217.66	1,582.34	6,700	7,713.50	(1,013.50)	6,700	0	0.00%	6,700	0	0.00%	10,202.95
863	Ash Tree Removal																
864	320-4275-32000 Construction Materials	0	0.00	0.00	0	940.28	(940.28)	0	0.00	0.00	0	0	---	0	0	---	313.43
865	320-4275-41000 Contracts	0	0.00	0.00	50,000	60,914.56	(10,914.56)	100,000	104,558.15	(4,558.15)	100,000	0	0.00%	100,000	0	0.00%	55,157.57
866	320-4275-80250 Chargeback: Payroll	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
867	320-4275-91901 TSF from: Capital Levy	0	0.00	0.00	0	(10,914.56)	10,914.56	0	0.00	0.00	0	0	---	0	0	---	(3,638.19)
868	320-4275-91964 TSF from: Working Funds	0	0.00	0.00	0	0.00	0.00	(50,000)	(50,000.00)	0.00	0	50,000	-100.00%	0	50,000	-100.00%	(16,666.67)
869		0	0.00	0.00	50,000	50,940.28	(940.28)	50,000	54,558.15	(4,558.15)	100,000	50,000	100.00%	100,000	50,000	100.00%	35,166.14
870	Cleaning Storm Sewers																
871	320-5150-32000 Construction Materials	200	8.87	191.13	200	497.74	(297.74)	200	0.00	200.00	200	0	0.00%	200	0	0.00%	168.87
872	320-5150-41000 Contracts	1,000	0.00	1,000.00	3,000	5,816.87	(2,816.87)	3,000	223.87	2,776.13	3,000	0	0.00%	2,000	(1,000)	-33.33%	2,013.58
873	320-5150-80250 Chargeback: Payroll	2,212	6,165.42	(3,953.42)	1,400	11,221.40	(9,821.40)	0	0.00	0.00	0	0	---	0	0	---	5,795.61
874	320-5150-80500 Chargeback: Equipment	155	1,254.00	(1,099.00)	500	4,250.00	(3,750.00)	500	600.00	(100.00)	500	0	0.00%	500	0	0.00%	

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
886	325-5900-41000 Contracts	10,000	0.00	10,000.00	10,000	109,940.11	(99,940.11)	12,500	12,500.00	0.00	12,500	0	0.00%	12,500	0	0.00%	40,813.37
887	325-5900-41200 Legal Expenses	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
888	325-5900-80250 Chargeback: Payroll	259	0.00	259.00	2,400	682.62	1,717.38	0	0.00	0.00	0	0	---	0	0	---	227.54
889	325-5900-80500 Chargeback: Equipment	0	0.00	0.00	1,700	71.16	1,628.84	1,700	1,700.00	0.00	1,700	0	0.00%	1,700	0	0.00%	590.39
890	325-5900-91901 TSF from: Capital Levy	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
891		0	0.00	0.00	0	1,946.00	(1,946.00)	0	0.00	0.00	0	0	---	0	0	0.00%	649
892		0	0.00	0.00	0	1,946.00	(1,946.00)	0	0.00	0.00	0	0	---	0	0	0.00%	649
893																	
894	Parking Operations	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
895	Vehicles & Equipment																
896	330-1500-32550 Materials	500	0.00	500.00	500	0.00	500.00	500	0.00	500.00	500	0	0.00%	500	0	0.00%	0.00
897	330-1500-33300 Gasoline	1,500	0.00	1,500.00	1,500	3,596.19	(2,096.19)	1,500	3,779.43	(2,279.43)	1,500	0	0.00%	1,500	0	0.00%	2,458.54
898	330-1500-33900 Insurance Expense	0	0.00	0.00	0	0.00	0.00	590	0.00	590.00	590	0	0.00%	590	0	0.00%	0.00
899	330-1500-34900 Miscellaneous	1,500	7,163.16	(5,663.16)	1,500	732.10	767.90	1,500	1,239.24	260.76	1,500	0	0.00%	1,500	0	0.00%	3,044.83
900	330-1500-37400 Vehicle & Equipment Maintenance	0	0.00	0.00	0	4,346.71	(4,346.71)	0	0.00	0.00	0	0	---	0	0	---	1,448.90
901	330-1500-80250 Chargeback: Payroll	0	166.14	(166.14)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	55.38
902		3,500	7,329.30	(3,829.30)	3,500	8,675.00	(5,175.00)	4,090	5,018.67	(928.67)	4,090	0	0.00%	4,090	0	0.00%	7,008
903	Enforcement																
904	330-2000-03400 Miscellaneous Revenue	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
905	330-2000-04350 Parking Violations	(165,000)	(196,335.83)	31,335.83	(165,000)	(233,909.72)	68,909.72	(165,000)	(265,273.06)	100,273.06	(185,000)	(20,000)	12.12%	(200,000)	(35,000)	21.21%	(231,839.54)
906	330-2000-04400 Permits	(20,000)	(26,781.82)	6,781.82	(20,000)	(39,549.96)	19,549.96	(20,000)	(51,021.21)	31,021.21	(45,000)	(25,000)	125.00%	(45,000)	(25,000)	125.00%	(39,117.66)
907	330-2000-10000 Salaries & Wages	58,095	84,263.11	(26,168.11)	59,535	65,909.77	(6,374.77)	61,625	127,937.40	(66,312.40)	52,545	(9,080)	-14.73%	52,545	(9,080)	-14.73%	92,703.43
908	330-2000-10001 Salaries & Wages - Part time	126,000	105,869.40	20,130.60	134,130	122,952.98	11,177.02	109,680	85,588.32	24,091.68	117,880	8,200	7.48%	117,880	8,200	7.48%	104,803.57
909	330-2000-10002 Salaries & Wages - Overtime	0	1,352.89	(1,352.89)	0	1,425.05	(1,425.05)	0	988.77	(988.77)	0	0	---	0	0	---	1,255.57
910	330-2000-11001 Employee Benefits	18,615	26,964.31	(8,349.31)	19,105	19,966.95	(861.95)	19,580	32,275.75	(12,695.75)	18,010	(1,570)	-8.02%	18,010	(1,570)	-8.02%	26,402.34
911	330-2000-11011 Employee Benefits - Part time	14,535	17,799.66	(3,264.66)	16,060	17,156.01	(1,096.01)	12,675	10,695.67	1,979.33	13,615	940	7.42%	13,615	940	7.42%	15,217.11
912	330-2000-12300 Uniforms, Coveralls, etc.	3,000	3,839.29	(839.29)	3,000	2,408.61	591.39	3,000	2,918.80	81.20	3,000	0	0.00%	3,000	0	0.00%	3,055.57
913	330-2000-12500 Course & Seminar Expenses	3,500	340.90	3,159.10	3,500	1,237.17	2,262.83	3,500	1,011.33	2,488.67	3,500	0	0.00%	1,000	(2,500)	-71.43%	863.13
914	330-2000-30100 Advertising Expense	1,600	602.61	997.39	1,600	4,647.80	(3,047.80)	1,600	4,267.82	(2,667.82)	1,600	0	0.00%	3,100	1,500	93.75%	3,172.74
915	330-2000-30700 Books & Publications	100	0.00	100.00	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	0	(100)	-100.00%	0.00
916	330-2000-31000 Capital Expenditures under \$5K	2,000	0.00	2,000.00	2,000	0.00	2,000.00	2,000	0.00	2,000.00	2,000	0	0.00%	0	(2,000)	-100.00%	0.00
917	330-2000-31800 Conference Expenses	1,200	0.00	1,200.00	1,200	1,195.00	5.00	1,200	241.00	959.00	1,200	0	0.00%	1,200	0	0.00%	478.67
918	330-2000-34500 Maintenance Support Agreements	14,000	35,654.52	(21,654.52)	14,000	16,100.00	(2,100.00)	21,000	20,090.00	910.00	21,000	0	0.00%	21,000	0	0.00%	23,948.17
919	330-2000-34800 Mileage & Expenses	1,200	0.00	1,200.00	1,200	0.00	1,200.00	1,200	226.17	973.83	1,200	0	0.00%	1,200	0	0.00%	75.39
920	330-2000-34900 Miscellaneous	3,000	27.10	2,972.90	3,000	83.16	2,916.84	3,000	1,200.16	1,799.84	3,000	0	0.00%	3,000	0	0.00%	436.81
921	330-2000-35100 MTO Costs	6,000	16,427.25	(10,427.25)	15,000	18,000.00	(3,000.00)	15,000	18,000.00	(3,000.00)	15,000	0	0.00%	18,500	3,500	23.33%	17,475.75
922	330-2000-35300 Office Supplies	2,000	2,109.73	(109.73)	2,000	462.63	1,537.37	2,000	961.74	1,038.26	2,000	0	0.00%	1,200	(800)	-40.00%	1,178.03
923	330-2000-35370 Parking Tickets	5,000	4,342.18	657.82	5,000	199.45	4,800.55	5,000	895.65	4,104.35	5,000	0	0.00%	1,800	(3,200)	-64.00%	1,812.43
924	330-2000-36400 Sign Expense, Line Painting	4,000	0.00	4,000.00	4,000	0.00	4,000.00	4,000	4,033.02	(33.02)	4,000	0	0.00%	2,000	(2,000)	-50.00%	1,344.34
925	330-2000-36900 Telephone	4,000	3,761.56	238.44	4,000	3,751.67	248.33	4,000	4,798.29	(798.29)	4,000	0	0.00%	4,100	100	2.50%	4,103.84
926	330-2000-37400 Vehicle & Equipment Maintenance	0	0.00	0.00	0	504.17	(504.17)	0	0.00	0.00	0	0	---	0	0	---	168.06
927	330-2000-41200 Legal Expenses	2,000	636.00	1,364.00	2,000	10.00	1,990.00	2,000	9,803.62	(7,803.62)	2,000	0	0.00%	2,800	800	40.00%	3,483.21
928	330-2000-41250 APS Hearings	0	623.80	(623.80)	0	508.80	(508.80)	0	508.80	(508.80)	0	0	---	600	600	---	547.13
929	330-2000-63100 Fort George Kiosk	44,000	44,507.19	(507.19)	44,000	55,190.07	(11,190.07)	44,000	65,018.89	(21,018.89)	60,000	16,000	36.36%	60,000	16,000	36.36%	54,905.38
930	330-2000-80250 Chargeback: Payroll	0	12,919.34	(12,919.34)	0	7,374.54	(7,374.54)	0	0.00	0.00	0	0	---	0	0	---	6,764.63
931	330-2000-80500 Chargeback: Equipment	0	0.00	0.00	100	0.00	100.00	100	7.00	93.00	100	0	0.00%	100	0	0.00%	2.33
932	330-2000-91805 TSF from: Building Permit Surp	(65,171)	(65,171.00)	0.00	(80,372)	(80,372.00)	0.00	(63,153)	(63,153.00)	0.00	0	63,153	-100.00%	0	63,153	-100.00%	(69,565.33)
933		63,674	73,752.19	(10,078.19)	69,158	(14,747.85)	83,905.85	68,107	12,020.93	56,086.07	100,750	32,643	47.93%	81,650	13,543	19.88%	23,675
934	Metered Parking Program																
935	330-2050-02975 Credit Card Revenue	(225,000)	(497,997.98)	272,997.98	(225,000)	(796,273.99)	571,273.99	(800,000)	(993,018.99)	193,018.99	(875,000)	(75,000)	9.38%	(1,028,000)	(228,000)	28.50%	(762,430.32)
936	330-2050-03000 P & D: Davy St.	(4,000)	(5,335.18)	1,335.18	(4,000)	(6,815.72)	2,815.72	(4,000)	(6,307.17)	2,307.17	(4,000)	0	0.00%	(4,000)	0	0.00%	(6,152.69)
937	330-2050-03050 Meter: Gate St.	(5,000)	0.00	(5,000.00)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
938	330-2050-03100 Meter: King St.	(6,000)	0.00	(6,000.00)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
939	330-2050-03150 Meter: Picton St.	0	(6,630.00)	6,630.00	0	(6,762.60)	6,762.60	0	(6,897.85)	6,897.85	0	0	---	(6,700)	(6,700)	---	(6,763.48)
940	330-2050-03200 Meter: Regent St.	(2,000)	(4,126.05)	2,126.05	(2,000)	(3,044.67)	1,044.67	(2,000)	(3,805.94)	1,805.94	(2,000)	0	0.00%	(3,600)	(1,600)	80.00%	(3,658.89)
941	330-2050-03255 Meter: Ricardo St.	0	(2,410.22)	2,410.22	0	(2,424.12)	2,424.12	0	(1,952.77)	1,952.77	0	0	---	(2,200)	(2,200)	---	(2,262.37)
942	330-2050-03300 P & D: Wellington St.	(8,000)	(7,622.93)	(377.07)	(8,000)	(10,914.25)	2,914.25	(8,000)	(19,305.14)	11,305.14	(8,000)	0	0.00%	(12,500)	(4,500)	56.25%	(12,614.11)
943	330-2050-03600 P & D: Community Centre	(35,000)	(38,120.41)	3,120.41	(35,000)	(41,369.71)	6,369.71	(35,000)	(35,687.59)	687.59	(35,000)	0	0.00%	(38,500)	(3,500)	10.00%	(38,392.57)
944	330-2050-03650 P & D: Court House	(65,000)	(65,666.24)	666.24	(65,000)	(72,512.27)	7,512.27	(65,000)	(66,432.48)	1,432.48	(65,000)	0	0.00%	(68,000)	(3,000)	4.62%	(68,203.66)
945	330-2050-03700 P & D: Front St.	(12,000)	(14,698.76)	2,698.76	(12,000)	(14,874.01)	2,874.01	(12,000)	(13,345.41)	1,345.41	(12,000)	0	0.00%	(14,300)	(2,300)	19.17%	(14,306.06)
946	330-2050-03750 P & D: Gate St.	(10,000)	(17,335.98)	7,335.98	(10,000)	(18,480.38)	8,480.38	(10,000)	(16,303.29)	6,303.29	(10,000)	0	0.00%	(17,300)	(7,300)	73.00%	(17,373.22)
947	330-2050-03800 P & D: King St.	(50,000)	(57,148.56)	7,148.56	(50,000)	(63,330.27)	13,330.27	(50,000)	(56,574.48)	6,574.48	(50,000)	0	0.00%	(60,000)	(10,000)	20.00%	(59,017.77)
948	330-2050-03850 P & D: Market St.	(8,000)	(7,173.46)	(826.54)	(8,000)	(8,512.91)	512.91	(8,000)	(7,100.26)	(899.74)	(8,000)	0	0.00%	(7,600)	400	-5.00%	(7,595.54)
949	330-2050-03900 Meter: Melville St.	(4,000)	(8,813.25)	4,813.25	(4,000)	(6,237.11)	2,237.11	(4,000)	(2,787.62)	(1,212.38)	(4,000)	0	0.00%	(5,900)	(1,900)	47.50%	(5,945.99)
950	330-2050-03950 P & D: Picton St.	(65,000)	(59,769.11)	(5,230.89)	(65,000)	(69,876.82)	4,876.82	(65,000)	(65,310.84)	310.84	(65,000)	0	0.00%	(65,000)	0		

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
967	330-2050-34500 Maintenance Support Agreements	1,000	5,486.91	(4,486.91)	7,000	2,338.00	4,662.00	0	1,596.00	(1,596.00)	0	0	---	3,100	3,100	---	3,140.30
968	330-2050-34900 Miscellaneous	5,300	1,862.64	3,437.36	5,300	7,974.91	(2,674.91)	5,300	3,426.44	1,873.56	5,300	0	0.00%	4,400	(900)	-16.98%	4,421.33
969	330-2050-35350 Printing	4,000	7,500.00	(3,500.00)	4,000	938.00	3,062.00	4,000	2,976.81	1,023.19	4,000	0	0.00%	4,000	0	0.00%	3,804.94
970	330-2050-36700 Supplies	5,000	1,785.94	3,214.06	5,000	6,625.83	(1,625.83)	5,000	4,139.87	860.13	5,000	0	0.00%	5,000	0	0.00%	4,183.88
971	330-2050-40910 Coin Pick-up	2,000	1,438.78	561.22	2,000	1,601.72	398.28	2,000	1,504.69	495.31	2,000	0	0.00%	1,600	(400)	-20.00%	1,515.06
972	330-2050-80250 Chargeback: Payroll	0	11,470.11	(11,470.11)	0	6,467.24	(6,467.24)	0	0.00	0.00	0	0	---	0	0	---	5,979.12
973	330-2050-80350 Chargeback: Transit	214,692	214,692.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	71,564.00
974	330-2050-80500 Chargeback: Equipment	0	395.50	(395.50)	2,700	489.50	2,210.50	2,700	498.50	2,201.50	2,700	0	0.00%	2,700	0	0.00%	461.17
975	330-2050-92965 TSF to: Parking Revenue	382,834	649,868.41	(267,034.41)	572,342	1,305,521.58	(733,179.58)	1,152,933	1,458,909.02	(305,976.02)	1,190,785	37,852	3.28%	1,412,885	259,952	22.55%	1,138,099.67
976		(67,174)	(81,081.49)	13,907.49	(72,658)	18,151.13	(90,809.13)	(72,197)	(17,039.60)	(55,157.40)	(104,840)	(32,643)	45.21%	(85,740)	(13,543)	18.76%	(26,657)
977		0	0.00	(0.00)	0	12,078.28	(12,078.28)	0	0.00	0.00	0	0	---	0	0	---	4,026
978																	
979	Public Transit	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
980	Program Administration																
981	350-1400-00922 Provincial - Gas Tax	(125,200)	(135,106.00)	9,906.00	(130,000)	(141,452.00)	11,452.00	(130,000)	(130,000.00)	0.00	(130,000)	0	0.00%	(130,000)	0	0.00%	(135,519.33)
982	350-1400-01550 Group Fares	(100,000)	(137,967.86)	37,967.86	(115,000)	(151,697.93)	36,697.93	(115,000)	(193,643.74)	78,643.74	(140,000)	(25,000)	21.74%	(200,000)	(85,000)	73.91%	(161,103.18)
983	350-1400-01560 Bus Fare	(44,000)	(25,533.54)	(18,466.46)	(45,000)	(51,887.93)	6,887.93	(46,000)	(35,000.00)	(11,000.00)	(49,000)	(3,000)	6.52%	(49,000)	(3,000)	6.52%	(37,473.82)
984	350-1400-30100 Advertising Expense	4,500	1,334.44	3,165.56	6,000	1,753.85	4,246.15	6,500	1,115.88	5,384.12	3,000	(3,500)	-53.85%	3,000	(3,500)	-53.85%	1,401.39
985	350-1400-30101 Inter-Transit Map & Schedule	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	7,800	7,800	---	7,800	7,800	---	0.00
986	350-1400-30102 Inter-Transit Website Support	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	6,000	6,000	---	6,000	6,000	---	0.00
987	350-1400-30103 Inter-Transit Call Centre	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	5,000	5,000	---	5,000	5,000	---	0.00
988	350-1400-31000 Capital Expenditures under \$5K	6,500	0.00	6,500.00	6,500	4,806.02	1,693.98	6,500	6,500.00	0.00	5,000	(1,500)	-23.08%	5,000	(1,500)	-23.08%	3,768.67
989	350-1400-31601 Inter-Transit Route Software	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	2,000	2,000	---	2,000	2,000	---	0.00
990	350-1400-34700 Membership Expense	1,200	0.00	1,200.00	1,250	1,243.91	6.09	1,300	1,374.78	(74.78)	1,400	100	7.69%	1,400	100	7.69%	872.90
991	350-1400-34800 Mileage & Expenses	0	153.54	(153.54)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	51.18
992	350-1400-34900 Miscellaneous	2,000	426.55	1,573.45	2,000	191.46	1,808.54	2,000	966.06	1,033.94	2,000	0	0.00%	2,000	0	0.00%	528.02
993	350-1400-36700 Supplies	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	1,000	1,000	---	1,000	1,000	---	0.00
994	350-1400-37706 Specialized Transit	5,000	0.00	5,000.00	5,000	0.00	5,000.00	6,000	500.00	5,500.00	5,000	(1,000)	-16.67%	5,000	(1,000)	-16.67%	166.67
995	350-1400-40900 Consultants	2,500	0.00	2,500.00	3,000	0.00	3,000.00	3,000	772.87	2,227.13	3,000	0	0.00%	3,000	0	0.00%	257.62
996	350-1400-41000 Contracts	476,500	460,487.98	16,012.02	596,711	543,059.96	53,651.04	614,612	597,184.53	17,427.47	641,680	27,068	4.40%	600,000	(14,612)	-2.38%	533,577.49
997	350-1400-41200 Legal Expenses	0	0.00	0.00	1,200	0.00	1,200.00	500	0.00	500.00	2,000	1,500	300.00%	2,000	1,500	300.00%	0.00
998	350-1400-42001 Fare System Data Fees	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	2,400	2,400	---	2,400	2,400	---	0.00
999	350-1400-42002 Fare System Monitoring	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	4,800	4,800	---	4,800	4,800	---	0.00
1000	350-1400-80250 Chargeback: Payroll	42,800	31,329.73	11,470.27	51,700	24,829.38	26,870.62	0	0.00	0.00	0	0	---	0	0	---	18,719.70
1001	350-1400-80260 Chargeback: Allocated Salaries	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	32,000	32,000	---	32,000	32,000	---	0.00
1002	350-1400-80351 Recovery: Parking Program	(214,692)	(214,692.00)	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(71,564.00)
1003	350-1400-80360 Chargeback: Grounds Services	7,000	7,000.00	0.00	7,150	7,150.00	0.00	7,300	7,300.00	0.00	7,500	200	2.74%	7,500	200	2.74%	7,150.00
1004	350-1400-80500 Chargeback: Equipment	267	27.50	239.50	600	206.00	394.00	600	273.12	326.88	500	(100)	-16.67%	500	(100)	-16.67%	168.87
1005	350-1400-91965 TSF from: Parking Revenue	0	0.00	0.00	(325,448)	(325,448.00)	0.00	(343,736)	(243,767.50)	(99,968.50)	(400,000)	(56,264)	16.37%	(311,400)	32,336	-9.41%	(189,738.50)
1006		64,375	(12,539.66)	76,914.66	65,663	(87,245.28)	152,908.28	13,576	13,576.00	0.00	13,080	(496)	-3.65%	0	(13,576)	-100.00%	(28,736.31)
1007		64,375	(12,539.66)	76,914.66	65,663	(87,245.28)	152,908.28	13,576	13,576.00	0.00	13,080	(496)	-3.65%	0	(13,576)	-100.00%	(28,736.31)
1008																	
1009	Community & Development	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
1010	Program Administration																
1011	450-1400-01650 Combined OPA & Zoning By-Law	(25,000)	(46,600.00)	21,600.00	(32,500)	(20,600.00)	(11,900.00)	(32,500)	(8,000.00)	(24,500.00)	(32,500)	0	0.00%	(25,000)	7,500	-23.08%	(25,066.67)
1012	450-1400-02700 Legal & Advertising Recovery	(5,000)	(5,538.75)	538.75	(1,000)	0.00	(1,000.00)	(1,000)	(1,115.66)	115.66	0	1,000	-100.00%	0	1,000	-100.00%	(2,218.14)
1013	450-1400-05400 Site Plan Application Fees	(40,000)	(50,200.00)	10,200.00	(47,500)	(187,438.26)	139,938.26	(47,500)	(73,378.00)	25,878.00	(47,500)	0	0.00%	(80,000)	(32,500)	68.42%	(103,672.09)
1014	450-1400-05550 Subdivision Application Fees	(36,000)	(116,960.00)	80,960.00	(70,000)	(120,620.00)	50,620.00	(70,000)	(126,050.00)	56,050.00	(70,000)	0	0.00%	(75,000)	(5,000)	7.14%	(121,210.00)
1015	450-1400-05555 Official Plan Application Fee	0	0.00	0.00	0	(5,000.00)	5,000.00	0	(10,750.00)	10,750.00	0	0	---	0	0	---	(5,250.00)
1016	450-1400-06000 Zoning Application Fees	(30,000)	(84,500.00)	54,500.00	(50,000)	(77,005.00)	27,005.00	(50,000)	(121,700.00)	71,700.00	(50,000)	0	0.00%	(60,000)	(10,000)	20.00%	(94,401.67)
1017	450-1400-10000 Salaries & Wages	570,280	485,185.29	85,094.71	596,345	556,994.28	39,350.72	634,560	545,906.79	88,653.21	684,520	49,960	7.87%	684,520	49,960	7.87%	529,362.12
1018	450-1400-10001 Salaries & Wages - Part time	0	22,969.54	(22,969.54)	0	13,034.11	(13,034.11)	36,530	101,133.23	(64,603.23)	0	(36,530)	-100.00%	0	(36,530)	-100.00%	45,712.29
1019	450-1400-10002 Salaries & Wages - Overtime	0	24,744.89	(24,744.89)	0	13,144.81	(13,144.81)	0	11,594.25	(11,594.25)	0	0	---	0	0	---	16,494.65
1020	450-1400-11001 Employee Benefits	171,955	149,122.84	22,832.16	178,400	162,678.37	15,721.63	186,520	167,204.25	19,315.75	197,710	11,190	6.00%	197,710	11,190	6.00%	159,668.49
1021	450-1400-11011 Employee Benefits - Part time	0	2,966.61	(2,966.61)	0	1,743.71	(1,743.71)	4,220	15,219.24	(10,999.24)	0	(4,220)	-100.00%	0	(4,220)	-100.00%	6,643.19
1022	450-1400-12200 Honorarium	3,000	1,800.00	1,200.00	3,000	1,950.00	1,050.00	3,000	900.00	2,100.00	3,000	0	0.00%	3,000	0	0.00%	1,550.00
1023	450-1400-12400 Safety Footware	500	0.00	500.00	500	811.99	(311.99)	500	152.63	347.37	500	0	0.00%	500	0	0.00%	321.54
1024	450-1400-12500 Course & Seminar Expenses	6,000	4,927.17	1,072.83	8,000	9,966.58	(1,966.58)	8,000	6,292.68	1,707.32	11,000	3,000	37.50%	11,000	3,000	37.50%	7,062.14
1025	450-1400-30100 Advertising Expense	10,000	5,665.91	4,334.09	10,000	5,787.16	4,212.84	10,000	5,800.24	4,199.76	5,000	(5,000)	-50.00%	5,000	(5,000)	-50.00%	5,751.10
1026	450-1400-30700 Books & Publications	2,000	2,900.92	(900.92)	2,000	3,284.61	(1,284.61)	2,000	1,470.63	529.37	2,000	0	0.00%	2,000	0	0.00%	2,552.05
1027	450-1400-31500 Computer Hardware	0	2,145.86	(2,145.86)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	715.29
1028	450-1400-31600 Computer Software	2,000	4,872.19	(2,872.19)	2,000	2,947.94	(947.94)	2,000	3,320.30	(1,320.30)	5,000	3,000	150.00%	5,000	3,000	150.00%	3,713.48
1029	450-1400-31800 Conference Expenses	2,500	2,561.53	(61.53)	2,500	2,617.65	(117.65)	2,500	22.64	2,477.36	10,000	7,500	300.00%	10,000	7,500	300.00%	1,733.94
1030	450-1400-34700 Membership Expense	4,200	3,771.70	428.30	5,000	10,384.86	(5,384.86)	5,000	7,372.85	(2,372.85)	7,000	2,000	40.00%	7,000	2,000	40.00%	7,176.47
1031	450-1400-34800 Mileage & Expenses</																

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1048	450-1406-30100 Advertising Expense	0	0.00	0.00	0	6,331.52	(6,331.52)	0	5,794.77	(5,794.77)	0	0	---	4,000	4,000	---	4,042.10
1049	450-1406-40900 Consultants	0	0.00	0.00	0	0.00	0.00	0	13,157.35	(13,157.35)	0	0	---	4,300	4,300	---	4,385.78
1050	450-1406-41200 Legal Expenses	0	0.00	0.00	0	11,223.35	(11,223.35)	0	935.62	(935.62)	0	0	---	4,000	4,000	---	4,052.99
1051		0	0.00	0.00	0	0.00	0.00	0	0.00	(0.00)	0	0	---	0	0	0.00%	0.00
1052	School Crossing Guards																
1053	450-2100-10001 Salaries & Wages - Part time	25,915	17,715.64	8,199.36	26,565	18,453.21	8,111.79	27,495	17,389.66	10,105.34	25,600	(1,895)	-6.89%	25,600	(1,895)	-6.89%	17,852.84
1054	450-2100-11011 Employee Benefits - Part time	2,960	1,571.08	1,388.92	3,070	1,623.64	1,446.36	3,135	1,563.34	1,571.66	2,935	(200)	-6.38%	2,935	(200)	-6.38%	1,586.02
1055	450-2100-34900 Miscellaneous	200	139.66	60.34	200	0.00	200.00	200	0.00	200.00	200	0	0.00%	200	0	0.00%	46.55
1056		29,075	19,426.38	9,648.62	29,835	20,076.85	9,758.15	30,830	18,953.00	11,877.00	28,735	(2,095)	-6.80%	28,735	(2,095)	-6.80%	19,485.41
1057	Committees of Adjustment																
1058	450-4450-01000 Adjournment Fees	(1,800)	(3,300.00)	1,500.00	(1,800)	0.00	(1,800.00)	(1,800)	0.00	(1,800.00)	(1,800)	0	0.00%	(1,800)	0	0.00%	(1,100.00)
1059	450-4450-01700 Combined Variance/Consent Appli	(18,000)	(8,500.00)	(9,500.00)	(10,000)	(13,829.31)	3,829.31	(10,000)	(21,350.00)	11,350.00	(10,000)	0	0.00%	(12,000)	(2,000)	20.00%	(14,559.77)
1060	450-4450-01800 Consent Application Fees	(38,000)	(63,000.00)	25,000.00	(45,000)	(80,400.00)	35,400.00	(45,000)	(68,800.00)	23,800.00	(50,000)	(5,000)	11.11%	(60,000)	(15,000)	33.33%	(70,733.33)
1061	450-4450-03350 Minor Variance Application Fees	(30,740)	(57,700.00)	26,960.00	(37,755)	(59,700.00)	21,945.00	(33,335)	(49,100.00)	15,765.00	(34,530)	(1,195)	3.58%	(40,000)	(6,665)	19.99%	(55,500.00)
1062	450-4450-10000 Salaries & Wages	60,425	59,355.72	1,069.28	61,935	54,904.19	7,030.81	58,185	55,508.04	2,676.96	63,190	5,005	8.60%	63,190	5,005	8.60%	56,589.32
1063	450-4450-10002 Salaries & Wages - Overtime	0	2,600.50	(2,600.50)	0	1,891.18	(1,891.18)	0	1,622.49	(1,622.49)	0	0	---	0	0	---	2,038.06
1064	450-4450-11001 Employee Benefits	19,065	18,771.07	293.93	19,570	14,646.29	4,923.71	18,900	17,672.28	1,227.72	20,090	1,190	6.30%	20,090	1,190	6.30%	17,029.88
1065	450-4450-11011 Employee Benefits - Part time	0	239.08	(239.08)	0	258.79	(258.79)	0	285.84	(285.84)	0	0	---	0	0	---	261.24
1066	450-4450-12200 Honorarium	4,200	4,950.00	(750.00)	4,200	5,175.00	(975.00)	4,200	5,580.00	(1,380.00)	4,200	0	0.00%	5,200	1,000	23.81%	5,235.00
1067	450-4450-12500 Course & Seminar Expenses	700	0.00	700.00	700	926.60	(226.60)	700	611.56	88.44	700	0	0.00%	700	0	0.00%	512.72
1068	450-4450-30700 Books & Publications	100	0.00	100.00	100	0.00	100.00	100	19.80	80.20	100	0	0.00%	100	0	0.00%	6.60
1069	450-4450-31800 Conference Expenses	2,300	1,793.71	506.29	2,300	1,914.88	385.12	2,300	2,340.00	(40.00)	2,300	0	0.00%	2,300	0	0.00%	2,016.20
1070	450-4450-34700 Membership Expense	250	0.00	250.00	250	456.57	(206.57)	250	412.00	(162.00)	250	0	0.00%	300	50	20.00%	289.52
1071	450-4450-34800 Mileage & Expenses	500	264.03	235.97	500	626.34	(126.34)	500	97.35	402.65	500	0	0.00%	500	0	0.00%	329.24
1072	450-4450-41200 Legal Expenses	1,000	6,996.00	(5,996.00)	5,000	1,373.76	3,626.24	5,000	517.09	4,482.91	5,000	0	0.00%	2,500	(2,500)	-50.00%	2,962.28
1073		0	(37,529.89)	37,529.89	0	(71,755.71)	71,755.71	0	(54,583.55)	54,583.55	0	0	---	(18,920)	(18,920)	---	(54,623.05)
1074	Municipal Heritage Committee																
1075	450-4500-01300 Application Fees	(2,000)	(2,200.00)	200.00	(2,000)	(2,600.00)	600.00	(2,000)	(1,600.00)	(400.00)	(2,000)	0	0.00%	(2,000)	0	0.00%	(2,133.33)
1076	450-4500-10000 Salaries & Wages	60,425	58,397.54	2,027.46	51,455	65,227.50	(13,772.50)	61,935	65,552.11	(3,617.11)	67,305	5,370	8.67%	67,305	5,370	8.67%	63,059.05
1077	450-4500-10002 Salaries & Wages - Overtime	0	1,193.62	(1,193.62)	0	2,256.95	(2,256.95)	0	5,103.98	(5,103.98)	0	0	---	0	0	---	2,851.52
1078	450-4500-11001 Employee Benefits	19,065	17,973.22	1,091.78	17,550	20,083.87	(2,533.87)	19,645	21,145.98	(1,500.98)	20,900	1,255	6.39%	20,900	1,255	6.39%	19,734.36
1079	450-4500-11011 Employee Benefits - Part time	0	265.69	(265.69)	0	250.10	(250.10)	0	206.04	(206.04)	0	0	---	0	0	---	240.61
1080	450-4500-12200 Honorarium	5,400	3,700.00	1,700.00	5,400	3,050.00	2,350.00	5,400	3,100.00	2,300.00	5,400	0	0.00%	3,500	(1,900)	-35.19%	3,283.33
1081	450-4500-12500 Course & Seminar Expenses	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	0	0.00%	1,000	0	0.00%	0.00
1082	450-4500-30100 Advertising Expense	2,000	1,166.69	833.31	2,000	547.93	1,452.07	2,000	0.00	2,000.00	2,000	0	0.00%	700	(1,300)	-65.00%	571.54
1083	450-4500-30700 Books & Publications	250	0.00	250.00	250	75.00	175.00	250	0.00	250.00	250	0	0.00%	100	(150)	-60.00%	25.00
1084	450-4500-31800 Conference Expenses	2,000	650.59	1,349.41	2,000	445.00	1,555.00	2,000	250.58	1,749.42	2,000	0	0.00%	1,000	(1,000)	-50.00%	448.72
1085	450-4500-34700 Membership Expense	200	75.00	125.00	200	308.93	(108.93)	200	0.00	200.00	200	0	0.00%	200	0	0.00%	127.98
1086	450-4500-34800 Mileage & Expenses	500	158.04	341.96	500	838.77	(338.77)	500	70.84	429.16	500	0	0.00%	500	0	0.00%	355.88
1087	450-4500-34900 Miscellaneous	1,500	471.15	1,028.85	1,500	134.32	1,365.68	1,500	468.88	1,031.12	1,500	0	0.00%	500	(1,000)	-66.67%	358.12
1088	450-4500-36700 Supplies	1,500	179.18	1,320.82	1,500	496.27	1,003.73	1,500	659.75	840.25	1,500	0	0.00%	500	(1,000)	-66.67%	445.07
1089	450-4500-40900 Consultants	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	61.04	938.96	1,000	0	0.00%	0	(1,000)	-100.00%	20.35
1090	450-4500-41200 Legal Expenses	1,000	2,293.72	(1,293.72)	1,000	949.22	50.78	1,000	21.96	978.04	1,000	0	0.00%	1,000	0	0.00%	1,088.30
1091	450-4500-80250 Chargeback: Payroll	0	375.45	(375.45)	0	88.48	(88.48)	0	0.00	0.00	0	0	---	0	0	---	154.64
1092	450-4500-91805 TSF from: Building Permit Surp	(19,872)	(19,872.00)	0.00	(34,499)	(34,499.00)	0.00	(40,974)	(40,974.00)	0.00	(26,460)	14,514	-35.42%	(26,460)	14,514	-35.42%	(31,781.67)
1093		73,968	64,827.89	9,140.11	48,856	57,653.34	(8,797.34)	54,956	54,067.16	888.84	76,095	21,139	38.47%	68,745	13,789	25.09%	58,849.46
1094	Heritage Incentive Program																
1095	450-4550-03450 Niagara Region Grant	(35,000)	(34,135.01)	(864.99)	(35,000)	(33,389.10)	(1,610.90)	(35,000)	(27,737.13)	(7,262.87)	(35,000)	0	0.00%	(35,000)	0	0.00%	(31,753.75)
1096	450-4550-63000 Grants Expense	70,000	60,988.26	9,011.74	70,000	74,039.94	(4,039.94)	70,000	62,578.85	7,421.15	70,000	0	0.00%	70,000	0	0.00%	65,869.02
1097	450-4550-91965 TSF from: Parking Revenue	(35,000)	(26,853.25)	(8,146.75)	(35,000)	(40,650.84)	5,650.84	(35,000)	(35,000.00)	0.00	(35,000)	0	0.00%	(35,000)	0	0.00%	(34,168.03)
1098		0	0.00	0.00	0	0.00	(0.00)	0	(158.28)	158.28	0	0	---	0	0	---	(52.76)
1099	By-Law Enforcement																
1100	450-4650-01050 Administration Revenue	0	(32.10)	32.10	0	(3,309.52)	3,309.52	0	(5,949.78)	5,949.78	0	0	---	(3,000)	(3,000)	---	(3,097.13)
1101	450-4650-03400 Miscellaneous Revenue	(500)	(400.00)	(100.00)	(500)	0.00	(500.00)	(500)	0.00	(500.00)	(500)	0	0.00%	(500)	0	0.00%	(133.33)
1102	450-4650-05200 Services Rendered	0	(7,139.00)	7,139.00	0	(7,137.50)	7,137.50	0	(22,065.40)	22,065.40	0	0	---	(15,000)	(15,000)	---	(12,113.97)
1103	450-4650-05350 Sign Permit Fees	(5,000)	(5,284.30)	284.30	(5,000)	(6,129.06)	1,129.06	(5,000)	(5,350.00)	350.00	(5,000)	0	0.00%	(5,000)	0	0.00%	(5,587.79)
1104	450-4650-10000 Salaries & Wages	47,870	24,305.35	23,564.65	54,035	54,464.18	(429.18)	128,910	44,115.65	84,794.35	158,670	29,760	23.09%	158,670	29,760	23.09%	40,961.73
1105	450-4650-10001 Salaries & Wages - Part time	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	20,500	20,500	---	20,500	20,500	---	0.00
1106	450-4650-10002 Salaries & Wages - Overtime	0	558.50	(558.50)	0	1,935.67	(1,935.67)	0	1,876.92	(1,876.92)	0	0	---	0	0	---	1,457.03
1107	450-4650-11001 Employee Benefits	16,605	8,113.21	8,491.79	18,045	18,130.52	(85.52)	40,280	15,568.86	24,711.14	46,285	6,005	14.91%	46,285	6,005	14.91%	13,937.53
1108	450-4650-11011 Employee Benefits - Part time	0	12.09	(12.09)	0	40.00	(40.00)	0	0.00	0.00	2,315	2,315	---	2,315	2,315	---	17.36
1109	450-4650-12200 Honorarium	3,000	250.00	2,750.00	3,000	800.00	2,200.00	3,000	0.00	3,000.00	3,000	0	0.00%	1,000	(2,000)	-66.67%	350.00
1110	450-4650-12400 Safety Footware	400	0.00	400.00	400	383.67	16.33	400	190.28	209.72	400	0	0.00%	400	0	0.00%	191.32
1111	450-4650-12500 Course & Seminar Expenses	2,000	4,476.80	(2,476.80)	2,000	813.75	1,186.25	2,000	135.92	1,864.08	2,000	0	0.00%	2,000	0	0.00%	1,808.82
1112	450-4650-30100 Advertising Expense	1,000	142.67	857.33	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	0	0.00%	0	(1,000)	-100.00%	47.56
1113	450-4650-31600 Computer Software	2,000	0.00	2,000.00	2,000												

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1129	450-4651-34300 Maintenance	0	0.00	0.00	0	20.35	(20.35)	0	0.00	0.00	0	0	---	2,500	2,500	---	6.78
1130	450-4651-34900 Miscellaneous	1,550	6,347.25	(4,797.25)	1,550	2,141.40	(591.40)	0	2,756.91	(2,756.91)	0	0	---	0	0	---	3,748.52
1131	450-4651-80250 Chargeback: Payroll	0	509.11	(509.11)	0	184.12	(184.12)	0	0.00	0.00	0	0	---	0	0	---	231.08
1132	450-4651-92945 TSF to: By-Law Vehicle & Equipm	6,000	6,000.00	0.00	6,000	6,000.00	0.00	6,000	2,402.62	3,597.38	6,000	0	0.00%	6,000	0	0.00%	4,800.87
1133		10,730	13,720.82	(2,990.82)	10,730	12,471.90	(1,741.90)	10,940	10,940.00	0.00	10,940	0	0.00%	13,440	2,500	0.00%	12,377.57
1134	Protective Control - Animal & P																
1135	450-4700-01850 Dog Licenses	(8,000)	(10,248.00)	2,248.00	(8,000)	(8,070.00)	70.00	(8,000)	(9,632.00)	1,632.00	(8,000)	0	0.00%	(9,300)	(1,300)	16.25%	(9,316.67)
1136	450-4700-03500 Non-Resident Hunting Licenses	(200)	(247.80)	47.80	(200)	(203.55)	3.55	(200)	(115.05)	(84.95)	(200)	0	0.00%	(200)	0	0.00%	(188.80)
1137	450-4700-05150 Resident Hunting Licenses	(50)	(86.32)	36.32	(50)	(59.76)	9.76	(50)	(59.76)	9.76	(50)	0	0.00%	(50)	0	0.00%	(68.61)
1138	450-4700-11001 Employee Benefits	1,000	889.13	110.87	1,000	1,340.09	(340.09)	1,000	1,461.78	(461.78)	1,000	0	0.00%	1,500	500	50.00%	1,230.33
1139	450-4700-34200 Livestock Claims	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	0	0.00%	0	(1,000)	-100.00%	0.00
1140	450-4700-34900 Miscellaneous	500	489.40	10.60	500	434.97	65.03	500	624.16	(124.16)	500	0	0.00%	500	0	0.00%	516.18
1141	450-4700-36700 Supplies	0	29.11	(29.11)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	9.70
1142	450-4700-41000 Contracts	35,525	39,516.63	(3,991.63)	44,800	46,615.58	(1,815.58)	45,600	46,484.85	(884.85)	46,400	800	1.75%	47,000	1,400	3.07%	44,205.69
1143	450-4700-41200 Legal Expenses	500	0.00	500.00	500	0.00	500.00	500	0.00	500.00	500	0	0.00%	0	(500)	-100.00%	0.00
1144	450-4700-61000 Humane Society Fees	16,500	10,223.96	6,276.04	16,500	14,650.00	1,850.00	10,000	5,000.00	5,000.00	10,000	0	0.00%	10,000	0	0.00%	9,957.99
1145		46,775	40,566.11	6,208.89	56,050	54,707.33	1,342.67	50,350	43,763.98	6,586.02	51,150	800	1.59%	49,450	(900)	-1.79%	46,345.81
1146	Protective Control - Grass & We																
1147	450-4750-01050 Administration Revenue	(1,000)	(1,902.36)	902.36	(1,000)	(45.00)	(955.00)	(1,000)	(11,467.94)	10,467.94	(1,000)	0	0.00%	(4,400)	(3,400)	340.00%	(4,471.77)
1148	450-4750-05200 Services Rendered	(3,500)	(12,505.45)	9,005.45	(3,500)	(26,400.00)	22,900.00	(3,500)	(32,804.36)	29,304.36	(3,500)	0	0.00%	(40,000)	(36,500)	1042.86%	(23,903.27)
1149	450-4750-41000 Contracts	4,500	20,859.38	(16,359.38)	4,500	27,216.00	(22,716.00)	4,500	44,790.00	(40,290.00)	4,500	0	0.00%	28,400	23,900	531.11%	30,955.13
1150		0	6,451.57	(6,451.57)	0	771.00	(771.00)	0	517.70	(517.70)	0	0	---	(16,000)	(16,000)	---	2,580.09
1151	Tourism Signage																
1152	450-4760-05200 Services Rendered	(14,000)	(13,788.48)	(211.52)	(14,000)	(9,158.40)	(4,841.60)	(14,000)	(17,000.00)	3,000.00	(14,000)	0	0.00%	(14,000)	0	0.00%	(13,315.63)
1153	450-4760-41000 Contracts	14,000	13,788.48	211.52	14,000	9,158.40	4,841.60	14,000	9,158.40	4,841.60	14,000	0	0.00%	14,000	0	0.00%	10,701.76
1154		0	0.00	0.00	0	0.00	0.00	0	(7,841.60)	7,841.60	0	0	---	0	0	---	(2,613.87)
1155		493,876	149,247	344,629	491,757	186,345	305,412	554,515	473,097	81,418	840,045	285,530	51.49%	738,983	184,468	33.27%	269,563.09
1156																	
1157	Building Services	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
1158	Program Administration																
1159	460-1400-01450 Building Permits	(600,000)	(869,983.41)	269,983.41	(622,335)	(961,401.97)	339,066.97	(675,920)	(840,000.00)	164,080.00	(750,000)	(74,080)	10.96%	(750,000)	(74,080)	10.96%	(890,461.79)
1160	460-1400-02550 Inspection Certificates	(6,000)	(9,595.00)	3,595.00	(6,000)	(11,645.00)	5,645.00	(6,000)	(11,160.00)	5,160.00	(6,000)	0	0.00%	(10,000)	(4,000)	66.67%	(10,800.00)
1161	460-1400-10000 Salaries & Wages	394,030	369,560.39	24,469.61	404,295	400,520.59	3,774.41	446,735	418,374.73	28,360.27	466,320	19,585	4.38%	466,320	19,585	4.38%	396,151.90
1162	460-1400-10001 Salaries & Wages - Part time	0	39,585.47	(39,585.47)	39,155	31,665.66	7,489.34	41,470	11,905.39	29,564.61	0	(41,470)	-100.00%	0	(41,470)	-100.00%	27,718.84
1163	460-1400-10002 Salaries & Wages - Overtime	0	3,376.77	(3,376.77)	0	10,327.03	(10,327.03)	0	4,741.23	(4,741.23)	0	0	---	0	0	---	6,148.34
1164	460-1400-11001 Employee Benefits	119,940	109,321.31	10,618.69	123,185	120,585.31	2,599.69	131,755	127,370.90	4,384.10	136,680	4,925	3.74%	136,680	4,925	3.74%	119,092.51
1165	460-1400-11011 Employee Benefits - Part time	0	4,731.55	(4,731.55)	5,000	3,700.60	1,299.40	4,815	1,390.09	3,424.91	0	(4,815)	-100.00%	0	(4,815)	-100.00%	3,274.08
1166	460-1400-12400 Safety Footware	800	344.93	455.07	800	303.20	496.80	800	376.50	423.50	800	0	0.00%	800	0	0.00%	341.54
1167	460-1400-12500 Course & Seminar Expenses	5,000	10,727.27	(5,727.27)	5,000	7,766.63	(2,766.63)	5,000	6,380.11	(1,380.11)	7,000	2,000	40.00%	8,000	3,000	60.00%	8,291.34
1168	460-1400-30100 Advertising Expense	1,000	549.66	450.34	1,000	370.36	629.64	1,000	0.00	1,000.00	1,000	0	0.00%	500	(500)	-50.00%	306.67
1169	460-1400-30700 Books & Publications	1,000	1,079.59	(79.59)	1,000	109.00	891.00	1,000	0.00	1,000.00	1,000	0	0.00%	500	(500)	-50.00%	396.20
1170	460-1400-31500 Computer Hardware	3,000	0.00	3,000.00	3,000	0.00	3,000.00	3,000	3,052.80	(52.80)	3,000	0	0.00%	3,000	0	0.00%	1,017.60
1171	460-1400-31600 Computer Software	4,000	5,913.83	(1,913.83)	4,000	3,288.23	711.77	4,000	3,062.39	937.61	4,000	0	0.00%	4,000	0	0.00%	4,088.15
1172	460-1400-31800 Conference Expenses	5,000	4,763.26	236.74	5,000	3,277.16	1,722.84	5,000	1,071.74	3,928.26	5,000	0	0.00%	5,000	0	0.00%	3,037.39
1173	460-1400-34700 Membership Expense	2,100	2,619.85	(519.85)	2,100	3,070.08	(970.08)	2,100	3,381.18	(1,281.18)	3,500	1,400	66.67%	3,500	1,400	66.67%	3,023.70
1174	460-1400-34800 Mileage & Expenses	2,500	2,890.18	(390.18)	2,500	3,621.19	(1,121.19)	2,500	3,600.00	(1,100.00)	2,500	0	0.00%	3,000	500	20.00%	3,370.46
1175	460-1400-34900 Miscellaneous	0	1,183.16	(1,183.16)	0	3,948.10	(3,948.10)	0	0.00	0.00	0	0	---	0	0	---	1,710.42
1176	460-1400-35200 Office Equipment & Furniture	4,000	4,341.85	(341.85)	4,000	3,707.12	292.88	4,000	2,000.00	2,000.00	4,000	0	0.00%	4,000	0	0.00%	3,349.66
1177	460-1400-35300 Office Supplies	6,000	3,694.50	2,305.50	6,000	2,052.66	3,947.34	6,000	3,410.10	2,589.90	6,000	0	0.00%	3,000	(3,000)	-50.00%	3,052.42
1178	460-1400-40900 Consultants	2,000	267.63	1,732.37	2,000	2,035.20	(35.20)	2,000	0.00	2,000.00	2,000	0	0.00%	2,000	0	0.00%	767.61
1179	460-1400-41200 Legal Expenses	4,000	4,453.03	(453.03)	4,000	6,193.87	(2,193.87)	4,000	6,199.98	(2,199.98)	4,000	0	0.00%	5,500	1,500	37.50%	5,615.63
1180	460-1400-80250 Chargeback: Payroll	0	91.10	(91.10)	0	78.86	(78.86)	0	0.00	0.00	0	0	---	0	0	---	56.65
1181	460-1400-91965 TSF from: Parking Revenue	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	(36,585)	(36,585)	---	(36,585)	(36,585)	---	0.00
1182	460-1400-92805 TSF to: Building Permit	38,330	298,752.49	(260,422.49)	0	374,869.90	(374,869.90)	0	241,065.04	(241,065.04)	129,485	129,485	---	135,825	135,825	---	304,895.81
1183		(13,300)	(11,330.59)	(1,969.41)	(16,300)	8,443.78	(24,743.78)	(16,745)	(13,777.82)	(2,967.18)	(16,300)	445	-2.66%	(14,960)	1,785	-10.66%	(5,554.88)
1184	Vehicles & Equipment																
1185	460-1500-33300 Gasoline	2,000	0.00	2,000.00	2,000	2,601.93	(601.93)	2,000	2,122.80	(122.80)	2,000	0	0.00%	2,200	200	10.00%	1,574.91
1186	460-1500-33900 Insurance Expense	0	0.00	0.00	0	0.00	0.00	1,180	1,172.00	8.00	1,180	0	0.00%	1,180	0	0.00%	390.67
1187	460-1500-34100 Licenses	0	0.00	0.00	0	0.00	0.00	0	240.00	(240.00)	0	0	---	80	80	---	80.00
1188	460-1500-34900 Miscellaneous	4,300	5,060.05	(760.05)	4,300	1,412.00	2,888.00	3,120	798.02	2,321.98	3,120	0	0.00%	2,500	(620)	-19.87%	2,423.36
1189	460-1500-35000 Motor Vehicle Supplies	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	0	0.00%	0	(1,000)	-100.00%	0.00
1190	460-1500-80250 Chargeback: Payroll	0	270.54	(270.54)	0	184.11	(184.11)	0	0.00	0.00	0	0	---	0	0	---	151.55
1191	460-1500-92943 TSF to: Building Vehicle & Equi	6,000	6,000.00	0.00	9,000	9,000.00	0.00	9,445	9,445.00	0.00	9,000	(445)	-4.71%	9,000	(445)	-4.71%	8,148.33
1192		13,300	11,330.59	1,969.41	16,300	13,198.04	3,101.96	16,745	13,777.82	2,967.18	16,300	(445)	-2.66%	14,960	(1,785)	-10.66%	12,768.82
1193		0	(0.00)	0.00	0	21,641.82	(21,641.82)	0	0.00	0.00	0	0	---	0	0	---	7,213.94
1194																	
1195	Library	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2		

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1210	550-1400-02600 Investment Income	(2,000)	0.00	(2,000.00)	(2,000)	0.00	(2,000.00)	(2,000)	(8,168.73)	6,168.73	(7,000)	(5,000)	250.00%	(7,000)	(5,000)	250.00%	(2,722.91)
1211	550-1400-02650 Lab Rental Fees	(500)	0.00	(500.00)	(500)	(397.50)	(102.50)	(1,500)	(1,612.50)	112.50	(1,500)	0	0.00%	(1,500)	0	0.00%	(670.00)
1212	550-1400-02655 Workshop Revenue	0	(390.00)	390.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(130.00)
1213	550-1400-02660 Rotary Room Rental	(1,500)	(2,403.45)	903.45	(1,500)	(73.00)	(1,427.00)	(2,500)	(177.44)	(2,322.56)	(1,000)	1,500	-60.00%	(1,000)	1,500	-60.00%	(884.63)
1214	550-1400-02670 Garden Rental	0	0.00	0.00	0	0.00	0.00	(500)	0.00	(500.00)	(500)	0	0.00%	(500)	0	0.00%	0.00
1215	550-1400-03400 Miscellaneous Revenue	0	0.00	0.00	0	0.00	0.00	0	(322.00)	322.00	0	0	---	0	0	---	(107.33)
1216	550-1400-03450 Niagara Region Grant	0	0.00	0.00	0	0.00	0.00	0	(3,050.00)	3,050.00	0	0	---	0	0	---	(1,016.67)
1217	550-1400-04450 Photo Copy Revenue	(1,500)	(2,813.81)	1,313.81	(1,500)	(2,242.55)	742.55	(1,500)	(4,200.40)	2,700.40	(3,000)	(1,500)	100.00%	(3,000)	(1,500)	100.00%	(3,085.59)
1218	550-1400-04550 Programs - Adult	(1,000)	(1,235.00)	235.00	(1,000)	(831.00)	(169.00)	(1,000)	(918.00)	(82.00)	(1,000)	0	0.00%	(1,000)	0	0.00%	(994.67)
1219	550-1400-04552 Programs - Children	(1,500)	(1,978.00)	478.00	(1,500)	(765.71)	(734.29)	(1,500)	(4,644.50)	3,144.50	(3,000)	(1,500)	100.00%	(3,000)	(1,500)	100.00%	(2,462.74)
1220	550-1400-04554 Programs - W&W	(5,000)	(2,875.00)	(2,125.00)	(5,000)	(7,527.10)	2,527.10	(5,000)	(7,700.00)	2,700.00	(5,000)	0	0.00%	(5,000)	0	0.00%	(6,034.03)
1221	550-1400-04555 Non-Resident Memberships	(100)	(100.00)	0.00	(100)	(105.00)	5.00	(70)	(245.00)	175.00	0	70	-100.00%	0	70	-100.00%	(150.00)
1222	550-1400-05500 Magazine Sponsorships	(1,000)	(100.00)	(900.00)	(1,000)	0.00	(1,000.00)	(1,000)	(71.14)	(928.86)	(500)	500	-50.00%	(500)	500	-50.00%	(57.05)
1223	550-1400-05510 Merchandise Sales	(500)	(56.00)	(444.00)	(500)	(965.50)	465.50	(500)	(498.00)	(2.00)	(500)	0	0.00%	(500)	0	0.00%	(506.50)
1224	550-1400-05515 Lost Items	(200)	(251.82)	51.82	(200)	(171.08)	(28.92)	(200)	(378.25)	178.25	(200)	0	0.00%	(200)	0	0.00%	(267.05)
1225	550-1400-10000 Salaries & Wages	258,625	237,320.97	21,304.03	270,545	265,883.33	4,661.67	292,290	282,945.26	9,344.74	360,975	68,685	23.50%	360,975	68,685	23.50%	262,049.85
1226	550-1400-10001 Salaries & Wages - Part time	133,670	158,168.77	(24,498.77)	151,260	183,846.16	(32,586.16)	183,630	198,776.02	(15,146.02)	130,150	(53,480)	-29.12%	130,150	(53,480)	-29.12%	180,263.65
1227	550-1400-11001 Employee Benefits	72,990	65,057.65	7,932.35	75,755	72,553.44	3,201.56	79,040	79,380.07	(340.07)	108,585	29,545	37.38%	108,585	29,545	37.38%	72,330.39
1228	550-1400-11011 Employee Benefits - Part time	17,245	18,409.52	(1,164.52)	20,405	21,191.77	(786.77)	24,925	23,293.86	1,631.14	18,705	(6,220)	-24.95%	18,705	(6,220)	-24.95%	20,965.05
1229	550-1400-12500 Course & Seminar Expenses	3,000	1,916.65	1,083.35	3,000	3,327.69	(327.69)	3,000	829.41	2,170.59	3,000	0	0.00%	3,000	0	0.00%	2,024.58
1230	550-1400-30100 Advertising Expense	2,000	4,255.23	(2,255.23)	2,000	1,682.14	317.86	2,000	2,640.55	(640.55)	2,000	0	0.00%	2,000	0	0.00%	2,859.31
1231	550-1400-30300 Annual Dinner Expenses	1,000	1,026.35	(26.35)	1,000	473.41	526.59	1,000	0.00	1,000.00	1,000	0	0.00%	1,000	0	0.00%	499.92
1232	550-1400-30510 Credit Card Processing Fees	0	901.59	(901.59)	0	6.10	(6.10)	0	0.00	0.00	0	0	---	0	0	---	302.56
1233	550-1400-30600 Magazine Newspaper Purchases	4,100	2,090.46	2,009.54	4,100	3,252.76	847.24	4,100	1,695.49	2,404.51	3,500	(600)	-14.63%	3,500	(600)	-14.63%	2,346.24
1234	550-1400-30610 Electronic/Shared Collection	16,000	16,922.60	(922.60)	16,000	15,307.23	692.77	16,000	17,860.04	(1,860.04)	16,000	0	0.00%	16,000	0	0.00%	16,696.62
1235	550-1400-31800 Conference Expenses	5,000	4,573.49	426.51	5,000	4,460.61	539.39	5,000	4,358.57	641.43	5,000	0	0.00%	5,000	0	0.00%	4,464.22
1236	550-1400-31900 Board Development	500	265.84	234.16	500	216.87	283.13	500	1,000.00	(500.00)	500	0	0.00%	500	0	0.00%	494.24
1237	550-1400-31901 Staff Development Day	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	1,000	1,000	---	1,000	1,000	---	0.00
1238	550-1400-33400 General Expenses	8,000	17,122.30	(9,122.30)	8,000	33,509.33	(25,509.33)	2,000	12,605.90	(10,605.90)	2,000	0	0.00%	2,000	0	0.00%	21,079.18
1239	550-1400-33410 Photocopier Expenses	0	0.00	0.00	0	0.00	0.00	4,000	8,589.41	(4,589.41)	7,000	3,000	75.00%	7,000	3,000	75.00%	2,863.14
1240	550-1400-33500 Grounds Services	0	0.00	0.00	0	0.00	0.00	2,000	2,974.44	(974.44)	2,000	0	0.00%	2,000	0	0.00%	991.48
1241	550-1400-33900 Insurance Expense	6,000	6,117.12	(117.12)	6,000	6,492.90	(492.90)	7,570	7,426.95	143.05	7,570	0	0.00%	7,570	0	0.00%	6,678.99
1242	550-1400-34000 Internet Expenses	11,000	13,931.70	(2,931.70)	11,000	10,698.18	301.82	11,000	12,344.30	(1,344.30)	11,000	0	0.00%	11,000	0	0.00%	12,324.73
1243	550-1400-34400 Integrated Library Systems	8,600	7,910.47	689.53	8,600	10,940.00	(2,340.00)	9,000	9,000.00	0.00	9,000	0	0.00%	9,000	0	0.00%	9,283.49
1244	550-1400-34700 Membership Expense	1,800	1,684.31	115.69	1,800	1,450.24	349.76	1,800	1,258.86	541.14	1,500	(300)	-16.67%	1,500	(300)	-16.67%	1,464.47
1245	550-1400-34800 Mileage & Expenses	4,000	5,175.27	(1,175.27)	4,000	4,308.86	(308.86)	4,000	2,818.22	1,181.78	5,000	1,000	25.00%	5,000	1,000	25.00%	4,100.78
1246	550-1400-34900 Miscellaneous	0	168.44	(168.44)	0	105.40	(105.40)	0	109.02	(109.02)	0	0	---	0	0	---	127.62
1247	550-1400-35200 Office Equipment & Furniture	5,000	4,343.55	656.45	5,000	(1,238.61)	6,238.61	5,000	3,023.80	1,976.20	5,000	0	0.00%	5,000	0	0.00%	2,042.91
1248	550-1400-35400 Postage	200	277.05	(77.05)	200	544.75	(344.75)	200	52.43	147.57	200	0	0.00%	200	0	0.00%	291.41
1249	550-1400-35500 Processing Fees	3,000	2,495.71	504.29	3,000	1,640.07	1,359.93	3,000	3,141.17	(141.17)	3,000	0	0.00%	3,000	0	0.00%	2,425.65
1250	550-1400-35700 Program Expenses - Adult	1,000	2,220.92	(1,220.92)	1,000	1,548.10	(548.10)	1,000	839.12	160.88	1,000	0	0.00%	1,000	0	0.00%	1,536.05
1251	550-1400-35702 Program Expenses - Children	1,500	1,681.71	(181.71)	1,500	1,948.20	(448.20)	1,500	5,961.66	(4,461.66)	3,000	1,500	100.00%	3,000	1,500	100.00%	3,197.19
1252	550-1400-35703 Annual Fundraising Expenses	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	500	500	---	500	500	---	0.00
1253	550-1400-35704 Program Expenses - W&W	5,000	4,116.40	883.60	5,000	5,742.71	(742.71)	5,000	4,457.15	542.85	5,000	0	0.00%	5,000	0	0.00%	4,772.09
1254	550-1400-35900 Purchases for Resale	0	0.00	0.00	0	0.00	0.00	250	0.00	250.00	250	0	0.00%	250	0	0.00%	0.00
1255	550-1400-36700 Supplies	8,000	5,603.68	2,396.32	8,000	8,215.35	(215.35)	7,600	3,695.11	3,904.89	7,600	0	0.00%	7,600	0	0.00%	5,838.05
1256	550-1400-36705 Makery Supplies	0	0.00	0.00	0	0.00	0.00	2,000	354.70	1,645.30	2,000	0	0.00%	2,000	0	0.00%	118.23
1257	550-1400-36900 Telephone	1,800	2,382.90	(582.90)	1,800	2,795.39	(995.39)	1,800	2,819.14	(1,019.14)	1,800	0	0.00%	1,800	0	0.00%	2,665.81
1258	550-1400-40520 Web Maintenance	2,500	65.35	2,434.65	2,500	456.08	2,043.92	1,000	0.00	1,000.00	1,000	0	0.00%	1,000	0	0.00%	173.81
1259	550-1400-40800 Computer Support	2,500	352.02	2,147.98	1,500	515.54	984.46	500	461.49	38.51	500	0	0.00%	500	0	0.00%	443.02
1260	550-1400-40900 Consultants	1,000	1,755.00	(755.00)	1,000	1,145.68	(145.68)	1,000	6,708.96	(5,708.96)	3,000	2,000	200.00%	3,000	2,000	200.00%	3,203.21
1261	550-1400-41005 Service Contracts	1,000	0.00	1,000.00	1,000	239.06	760.94	1,000	6,865.96	(5,865.96)	8,000	7,000	700.00%	8,000	7,000	700.00%	2,368.34
1262	550-1400-41200 Legal Expenses	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	1,000	1,000	---	1,000	1,000	---	0.00
1263	550-1400-80100 Chargeback: Rental	60,000	60,000.00	0.00	60,000	60,000.00	0.00	60,000	60,000.00	0.00	60,000	0	0.00%	60,000	0	0.00%	60,000.00
1264	550-1400-91817 TSF from: DC: Library Facilites	(14,400)	(15,230.00)	830.00	(14,400)	(13,777.00)	(623.00)	(14,400)	(14,400.00)	0.00	(14,400)	0	0.00%	(14,400)	0	0.00%	(14,469.00)
1265	550-1400-91850 TSF from: Library Bequest	0	0.00	0.00	0	(3,189.29)	3,189.29	0	0.00	0.00	0	0	---	0	0	---	(1,063.10)
1266	550-1400-91860 TSF from: Library Development	0	0.00	0.00	0	(2,335.68)	2,335.68	0	0.00	0.00	0	0	---	0	0	---	(778.56)
1267	550-1400-92855 TSF to: Library Computer	12,500	12,500.00	0.00	12,500	12,500.00	0.00	7,000	7,000.00	0.00	7,500	500	7.14%	7,500	500	7.14%	10,666.67
1268	550-1400-92860 TSF to: Library Development	5,000	6,693.24	(1,693.24)	7,250	7,250.00	0.00	2,500	2,500.00	0.00	3,000	500	20.00%	3,000	500	20.00%	5,481.08
1269	550-1400-92865 TSF to: Library Donations	9,000	138,870.31	(129,870.31)	9,000	150,817.37	(141,817.37)	9,000	20,465.51	(11,465.51)	8,000	(1,000)	-11.11%	8,000	(1,000)	-11.11%	103,384.40
1270	550-1400-92981 TSF to: Grants	0	0.00	0.00	0	214,200.00	(214,200.00)	0	0.00	0.00	0	0	---	0	0	---	71,400.00
1271		0	0.00	0.00	0	22,665.34	(22,665.34)	0	0.00	(0.00)	0	0	---	0	0	---	7,555.11
1272		0	0.00	0.00	0	22,665.34	(22,665.34)	0	0.00	(0.00)	0	0	---	0	0	---	7

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1291	650-1450-30800 Building Maintenance	3,100	1,313.93	1,786.07	3,100	6,007.47	(2,907.47)	3,500	3,191.03	308.97	3,500	0	0.00%	3,500	0	0.00%	3,504.14
1292	650-1450-33600 Grounds Supplies	1,050	1,043.04	6.96	1,050	1,500.67	(450.67)	1,050	341.52	708.48	1,050	0	0.00%	1,050	0	0.00%	961.74
1293	650-1450-33900 Insurance Expense	1,000	1,037.82	(37.82)	1,000	1,134.49	(134.49)	1,150	1,170.13	(20.13)	1,200	50	4.35%	1,200	50	4.35%	1,114.15
1294	650-1450-34900 Miscellaneous	100	18.22	81.78	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	100	0	0.00%	6.07
1295	650-1450-35300 Office Supplies	0	25.87	(25.87)	0	65.25	(65.25)	0	20.13	(20.13)	0	0	---	0	0	---	37.08
1296	650-1450-37100 Utilities - Hydro	1,000	736.34	263.66	1,000	701.28	298.72	1,020	621.23	398.77	1,040	20	1.96%	1,040	20	1.96%	686.28
1297	650-1450-37300 Utilities - Water & Wastewater	600	2,864.79	(2,264.79)	1,200	840.00	360.00	1,224	850.00	374.00	1,248	24	1.96%	1,248	24	1.96%	1,518.26
1298	650-1450-37400 Vehicle & Equipment Maintenance	150	0.00	150.00	150	0.00	150.00	150	0.00	150.00	150	0	0.00%	0	(150)	-100.00%	0.00
1299	650-1450-41000 Contracts	3,000	0.00	3,000.00	3,000	0.00	3,000.00	3,000	2,925.60	74.40	3,000	0	0.00%	0	(3,000)	-100.00%	975.20
1300	650-1450-41200 Legal Expenses	0	3,612.48	(3,612.48)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	1,204.16
1301	650-1450-50125 MaxGalaxy Fees	0	412.29	(412.29)	0	402.01	(402.01)	200	267.44	(67.44)	200	0	0.00%	200	0	0.00%	360.58
1302	650-1450-80250 Chargeback: Payroll	5,258	1,025.62	4,232.38	1,800	7,006.74	(5,206.74)	0	0.00	0.00	0	0	---	0	0	---	2,677.45
1303	650-1450-80361 Recovery: Grounds Services	(42,000)	(42,000.00)	0.00	(42,150)	(42,150.00)	0.00	(42,300)	(42,300.00)	0.00	(42,450)	(150)	0.35%	(42,450)	(150)	0.35%	(42,150.00)
1304	650-1450-80500 Chargeback: Equipment	100	188.26	(88.26)	40	1,310.11	(1,270.11)	40	248.50	(208.50)	40	0	0.00%	40	0	0.00%	582.29
1305	650-1450-92901 TSF to: Capital Levy	0	0.00	0.00	0	26,283.25	(26,283.25)	0	0.00	0.00	0	0	---	0	0	---	8,761.08
1306		(41,292)	(38,844.80)	(2,447.20)	(44,360)	(31,505.42)	(12,854.58)	(45,516)	(40,501.59)	(5,014.41)	(38,922)	6,594	-14.49%	(42,072)	3,444	-7.57%	(36,950.60)
1307	Vehicles & Equipment																
1308	650-1500-32550 Materials	2,000	2,641.36	(641.36)	2,000	2,278.96	(278.96)	2,000	1,805.24	194.76	2,000	0	0.00%	2,200	200	10.00%	2,241.85
1309	650-1500-32600 Diesel Fuel	7,500	0.00	7,500.00	7,500	11,628.21	(4,128.21)	7,500	11,374.38	(3,874.38)	13,000	5,500	73.33%	12,000	4,500	60.00%	7,667.53
1310	650-1500-33300 Gasoline	17,500	0.00	17,500.00	17,500	39,885.59	(22,385.59)	17,500	48,843.29	(31,343.29)	40,000	22,500	128.57%	40,000	22,500	128.57%	29,576.29
1311	650-1500-33900 Insurance Expense	0	0.00	0.00	0	0.00	0.00	13,370	14,249.00	(879.00)	15,130	1,760	13.16%	15,130	1,760	13.16%	4,749.67
1312	650-1500-34100 Licenses	0	0.00	0.00	0	0.00	0.00	0	6,334.00	(6,334.00)	7,000	7,000	---	7,000	7,000	---	2,111.33
1313	650-1500-34300 Maintenance	0	630.75	(630.75)	0	0.00	0.00	0	0.00	0.00	38,000	38,000	---	38,000	38,000	---	210.25
1314	650-1500-34900 Miscellaneous	58,000	113,623.81	(55,623.81)	58,000	79,734.51	(21,734.51)	44,630	65,215.21	(20,585.21)	0	(44,630)	-100.00%	0	(44,630)	-100.00%	86,191.18
1315	650-1500-80250 Chargeback: Payroll	20,000	14,743.67	5,256.33	22,300	19,846.14	2,453.86	0	0.00	0.00	0	0	---	0	0	---	11,529.94
1316	650-1500-80501 Recovery: Equipment	(220,500)	(334,829.68)	114,329.68	(225,110)	(321,104.72)	95,994.72	(228,266)	(316,566.26)	88,300.26	(231,370)	(3,104)	1.36%	(231,370)	(3,104)	1.36%	(324,166.89)
1317	650-1500-80503 Recovery: Capital Equipment	0	(3,377.12)	3,377.12	0	(3,220.00)	3,220.00	0	(1,255.00)	1,255.00	0	0	---	0	0	---	(2,617.37)
1318	650-1500-92910 TSF to: Fleet Replacement	115,500	206,567.21	(91,067.21)	117,810	170,869.49	(53,059.49)	120,996	147,730.14	(26,734.14)	124,070	3,074	2.54%	124,070	3,074	2.54%	175,055.61
1319		0	0.00	0.00	0	(81.82)	81.82	(22,270)	(22,270.00)	0.00	7,830	30,100	-135.16%	7,030	29,300	-131.57%	(7,450.61)
1320	Snow Plowing & Removal																
1321	650-3450-33600 Grounds Supplies	8,900	8,781.01	118.99	8,900	7,216.01	1,683.99	8,900	15,876.46	(6,976.46)	16,000	7,100	79.78%	16,000	7,100	79.78%	10,624.49
1322	650-3450-80151 Recovery: Snow Removal	(38,840)	(38,840.00)	0.00	(41,400)	(41,400.00)	0.00	(42,440)	(42,440.00)	0.00	(43,380)	(940)	2.21%	(43,380)	(940)	2.21%	(40,893.33)
1323	650-3450-80250 Chargeback: Payroll	27,340	22,385.54	4,954.46	29,300	41,680.56	(12,380.56)	0	0.00	0.00	0	0	---	0	0	---	21,355.37
1324	650-3450-80500 Chargeback: Equipment	2,600	4,600.95	(2,000.95)	3,200	12,376.37	(9,176.37)	3,240	7,724.00	(4,484.00)	3,280	40	1.23%	3,280	40	1.23%	8,233.77
1325		0	(3,072.50)	3,072.50	0	19,872.94	(19,872.94)	(30,300)	(18,839.54)	(11,460.46)	(24,100)	6,200	-20.46%	(24,100)	6,200	-20.46%	(679.70)
1326	Municipal Offices																
1327	650-3550-30800 Building Maintenance	19,000	26,626.52	(7,626.52)	19,000	21,578.97	(2,578.97)	19,000	27,529.82	(8,529.82)	19,000	0	0.00%	19,000	0	0.00%	25,245.10
1328	650-3550-31000 Capital Expenditures under \$5K	0	4,236.27	(4,236.27)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	1,412.09
1329	650-3550-33600 Grounds Supplies	2,680	3,022.78	(342.78)	4,000	2,503.67	1,496.33	4,000	2,763.83	1,236.17	4,250	250	6.25%	4,000	0	0.00%	2,763.43
1330	650-3550-33900 Insurance Expense	5,000	4,669.13	330.87	5,000	5,103.74	(103.74)	5,160	5,254.19	(94.19)	5,360	200	3.88%	5,360	200	3.88%	5,009.02
1331	650-3550-34900 Miscellaneous	100	102.92	(2.92)	100	168.61	(68.61)	100	24.20	75.80	100	0	0.00%	100	0	0.00%	98.58
1332	650-3550-36700 Supplies	5,000	5,037.66	(37.66)	5,000	5,447.98	(447.98)	5,000	5,350.99	(350.99)	5,000	0	0.00%	5,000	0	0.00%	5,278.88
1333	650-3550-37100 Utilities - Hydro	23,920	37,960.02	(14,040.02)	24,330	26,717.28	(2,387.28)	24,816	22,687.01	2,128.99	25,312	496	2.00%	24,816	0	0.00%	29,121.44
1334	650-3550-37200 Utilities - Natural Gas	6,900	5,879.48	1,020.52	6,900	6,811.40	88.60	7,038	6,610.47	3,427.53	7,178	140	1.99%	7,038	0	0.00%	5,433.78
1335	650-3550-37300 Utilities - Water & Wastewater	2,000	5,430.48	(3,430.48)	3,000	3,069.49	(69.49)	3,060	3,399.41	(339.41)	3,121	61	1.99%	3,060	0	0.00%	3,966.46
1336	650-3550-37500 Waste Disposal Fees	0	0.00	0.00	0	0.00	0.00	1,000	1,021.60	(21.60)	1,000	0	0.00%	1,000	0	0.00%	340.53
1337	650-3550-41000 Contracts	2,000	2,216.35	(216.35)	2,000	9,811.66	(7,811.66)	2,600	2,373.46	226.54	2,600	0	0.00%	2,600	0	0.00%	4,800.49
1338	650-3550-80150 Chargeback: Snow Removal	3,937	3,937.00	0.00	4,200	4,200.00	0.00	4,300	4,300.00	0.00	4,400	100	2.33%	4,300	0	0.00%	4,145.67
1339	650-3550-80250 Chargeback: Payroll	35,269	21,475.28	13,793.72	36,100	34,470.49	1,629.51	0	0.00	0.00	0	0	---	0	0	---	18,648.59
1340	650-3550-80500 Chargeback: Equipment	1,700	1,860.50	(160.50)	360	1,755.00	(1,395.00)	370	804.00	(434.00)	370	0	0.00%	370	0	0.00%	1,473.17
1341		107,506	122,454.39	(14,948.39)	109,990	121,638.29	(11,648.29)	76,444	79,118.98	(2,674.98)	77,691	1,247	1.63%	76,644	200	0.26%	107,737.22
1342	Washrooms Maintenance																
1343	650-3600-03400 Miscellaneous Revenue	(1,300)	(3,141.85)	1,841.85	(1,300)	(2,343.03)	1,043.03	(1,300)	(1,115.13)	(184.87)	(1,300)	0	0.00%	(1,300)	0	0.00%	(2,200.00)
1344	650-3600-30800 Building Maintenance	5,000	6,537.86	(1,537.86)	7,000	7,377.44	(377.44)	7,000	12,138.33	(5,138.33)	7,000	0	0.00%	8,600	1,600	22.86%	8,684.54
1345	650-3600-33600 Grounds Supplies	100	90.06	9.94	100	279.25	(179.25)	100	0.00	100.00	100	0	0.00%	100	0	0.00%	123.10
1346	650-3600-33900 Insurance Expense	1,500	1,189.32	310.68	1,500	1,300.07	199.93	1,320	1,340.88	(20.88)	1,375	55	4.17%	1,375	55	4.17%	1,276.76
1347	650-3600-34900 Miscellaneous	0	1,068.28	(1,068.28)	0	1,705.47	(1,705.47)	0	1,657.27	(1,657.27)	0	0	---	0	0	---	1,477.01
1348	650-3600-36500 Small Tools & Equipment	1,000	112.15	887.85	1,000	971.32	28.68	1,000	522.62	477.38	1,000	0	0.00%	1,000	0	0.00%	535.36
1349	650-3600-36700 Supplies	20,000	19,657.75	342.25	20,000	23,062.86	(3,062.86)	22,000	27,400.72	(5,400.72)	22,000	0	0.00%	22,000	0	0.00%	23,373.78
1350	650-3600-37100 Utilities - Hydro	10,000	12,433.00	(2,433.00)	10,000	9,784.78	215.22	10,200	11,032.53	(832.53)	10,404	204	2.00%	11,000	800	7.84%	11,083.44
1351	650-3600-37200 Utilities - Natural Gas	2,000	1,996.23	3.77	2,000	2,114.16	(114.16)	2,040	2,400.68	(360.68)	2,080	40	1.96%	2,100	60	2.94%	2,170.36
1352	650-3600-37300 Utilities - Water & Wastewater	15,000	12,655.49	2,344.51	15,000	13,323.86	1,676.14	15,300	16,034.90	(734.90)	15,606	306	2.00%	15,606	306	2.00%	14,004.75
1353	650-3600-37500 Waste Disposal Fees	2,000	1,997.43	2.57	2,000	1,964.32	35.68	2,000	2,000.00	0.00	2,000	0	0.00%	2,000	0	0.00%	1,987.25
1354	650-3600-80250 Chargeback: Payroll	119,325	130,743.42	(11,418.42)	157,600	151,449.54	6,150.46	0	0.00	0.00	0	0	---	0	0	---	94,064.32

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1372	Communities in Bloom																
1373	650-3675-01950 Donations Revenue	0	0.00	0.00	0	(3,785.59)	3,785.59	0	(3,631.38)	3,631.38	0	0	---	0	0	---	(2,472.32)
1374	650-3675-33350 Committee Support	5,000	6,988.72	(1,988.72)	5,000	8,785.59	(3,785.59)	500	1,448.80	(948.80)	5,000	4,500	900.00%	5,000	4,500	900.00%	5,741.04
1375	650-3675-33600 Grounds Supplies	0	46,465.73	(46,465.73)	0	23,910.07	(23,910.07)	0	2,682.58	(2,682.58)	0	0	---	0	0	---	24,352.79
1376	650-3675-34900 Miscellaneous	0	479.65	(479.65)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	159.88
1377	650-3675-41000 Contracts	0	687.50	(687.50)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	229.17
1378	650-3675-80250 Chargeback: Payroll	0	2,253.39	(2,253.39)	0	23,479.66	(23,479.66)	0	0.00	0.00	0	0	---	0	0	---	8,577.68
1379	650-3675-80500 Chargeback: Equipment	0	1,833.00	(1,833.00)	0	7,640.25	(7,640.25)	0	0.00	0.00	0	0	---	0	0	---	3,157.75
1380	650-3675-91965 TSF from: Parking Revenue	0	(53,707.99)	53,707.99	0	(55,029.98)	55,029.98	0	0.00	0.00	0	0	---	0	0	---	(36,245.99)
1381		5,000	5,000.00	0.00	5,000	5,000.00	0.00	500	500.00	0.00	5,000	4,500	900.00%	5,000	4,500	900.00%	3,500.00
1382	Collingwood Property Pumphouse																
1383	650-3700-05050 Rental Revenue	(100)	(500.00)	400.00	(100)	(500.00)	400.00	(100)	(500.00)	400.00	(100)	0	0.00%	(500)	(400)	400.00%	(500.00)
1384	650-3700-30800 Building Maintenance	5,000	1,888.46	3,111.54	5,000	4,748.54	251.46	5,000	5,057.05	(57.05)	5,000	0	0.00%	5,000	0	0.00%	3,898.02
1385	650-3700-31000 Capital Expenditures under \$5K	0	4,485.58	(4,485.58)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	1,495.19
1386	650-3700-33600 Grounds Supplies	325	308.50	16.50	325	265.49	59.51	325	100.00	225.00	325	0	0.00%	325	0	0.00%	224.66
1387	650-3700-33900 Insurance Expense	1,800	1,803.58	(3.58)	1,800	1,971.55	(171.55)	1,990	2,032.56	(42.56)	2,080	90	4.52%	2,080	90	4.52%	1,935.90
1388	650-3700-34900 Miscellaneous	100	0.00	100.00	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	100	0	0.00%	0.00
1389	650-3700-80150 Chargeback: Snow Removal	3,937	3,937.00	0.00	4,200	4,200.00	0.00	4,300	4,300.00	0.00	4,400	100	2.33%	4,400	100	2.33%	4,145.67
1390	650-3700-80250 Chargeback: Payroll	3,217	1,582.10	1,634.90	1,900	369.83	1,530.17	0	0.00	0.00	0	0	---	0	0	---	650.64
1391	650-3700-80500 Chargeback: Equipment	400	243.50	156.50	120	56.00	64.00	120	105.00	15.00	120	0	0.00%	120	0	0.00%	134.83
1392	650-3700-91901 TSF from: Capital Levy	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1393		14,679	13,748.72	930.28	13,345	11,111.41	2,233.59	11,735	11,094.61	640.39	11,925	190	1.62%	11,525	(210)	-1.79%	11,984.91
1394	105 Riverbeach Residence																
1395	650-3725-05050 Rental Revenue	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1396	650-3725-30800 Building Maintenance	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1397	650-3725-33600 Grounds Supplies	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1398	650-3725-33900 Insurance Expense	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1399	650-3725-37100 Utilities - Hydro	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1400	650-3725-37200 Utilities - Natural Gas	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1401	650-3725-37300 Utilities - Water & Wastewater	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1402	650-3725-37500 Waste Disposal Fees	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1403	650-3725-40900 Consultants	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1404	650-3725-41200 Legal Expenses	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1405	650-3725-80250 Chargeback: Payroll	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1406	650-3725-80500 Chargeback: Equipment	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1407		0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1408	Library Facility Maintenance																
1409	650-3750-30800 Building Maintenance	8,000	1,050.21	6,949.79	8,000	7,726.35	273.65	8,000	4,147.00	3,853.00	8,000	0	0.00%	4,200	(3,800)	-47.50%	4,307.85
1410	650-3750-33600 Grounds Supplies	1,100	899.79	200.21	1,100	400.00	700.00	1,100	1,152.50	(52.50)	1,100	0	0.00%	1,100	0	0.00%	817.43
1411	650-3750-33900 Insurance Expense	3,000	3,025.23	(25.23)	3,000	3,306.96	(306.96)	3,340	3,410.78	(70.78)	3,490	150	4.49%	3,490	150	4.49%	3,247.66
1412	650-3750-34900 Miscellaneous	100	0.00	100.00	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	0	(100)	-100.00%	0.00
1413	650-3750-36700 Supplies	3,600	655.98	2,944.02	3,600	1,382.14	2,217.86	3,600	4,214.41	(614.41)	3,600	0	0.00%	3,600	0	0.00%	2,084.18
1414	650-3750-37100 Utilities - Hydro	13,000	19,419.83	(6,419.83)	13,000	10,974.46	2,025.54	13,260	10,868.53	2,391.47	13,525	265	2.00%	13,525	265	2.00%	13,754.27
1415	650-3750-37200 Utilities - Natural Gas	3,000	2,911.99	88.01	3,000	3,803.72	(803.72)	3,060	3,940.78	(880.78)	3,121	61	1.99%	3,121	61	1.99%	3,552.16
1416	650-3750-37300 Utilities - Water & Wastewater	1,000	1,904.06	(904.06)	1,000	4,329.45	(3,329.45)	1,020	3,080.56	(2,060.56)	1,040	20	1.96%	1,040	20	1.96%	3,104.69
1417	650-3750-37500 Waste Disposal Fees	1,600	1,249.15	350.85	1,600	1,404.41	195.59	1,600	1,126.17	473.83	1,600	0	0.00%	1,600	0	0.00%	1,259.91
1418	650-3750-41000 Contracts	850	0.00	850.00	850	302.28	547.72	850	0.00	850.00	850	0	0.00%	850	0	0.00%	100.76
1419	650-3750-80101 Recovery: Rental	(60,000)	(60,000.00)	0.00	(60,000)	(60,000.00)	0.00	(60,000)	(60,000.00)	0.00	(60,000)	0	0.00%	(60,000)	0	0.00%	(60,000.00)
1420	650-3750-80150 Chargeback: Snow Removal	5,746	5,746.00	0.00	6,120	6,120.00	0.00	6,280	6,280.00	0.00	6,420	140	2.23%	6,420	140	2.23%	6,048.67
1421	650-3750-80250 Chargeback: Payroll	45,262	46,950.89	(1,688.89)	51,900	26,393.03	25,506.97	0	0.00	0.00	0	0	---	0	0	---	24,447.97
1422	650-3750-80500 Chargeback: Equipment	4,600	12,482.00	(7,882.00)	5,640	4,205.00	1,435.00	5,720	309.00	5,411.00	5,800	80	1.40%	5,800	80	1.40%	5,665.33
1423		30,858	36,295.13	(5,437.13)	38,910	10,347.80	28,562.20	(12,070)	(21,470.27)	9,400.27	(11,354)	716	-5.93%	(15,254)	(3,184)	26.38%	8,390.89
1424	1875 Niagara Stone Road (NDSS)																
1425	650-3775-30800 Building Maintenance	10,000	5,761.91	4,238.09	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	1,920.64
1426	650-3775-36900 Telephone	0	777.95	(777.95)	0	790.59	(790.59)	0	(73.77)	73.77	0	0	---	0	0	---	498.26
1427	650-3775-37100 Utilities - Hydro	10,000	11,311.04	(1,311.04)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	3,770.35
1428	650-3775-37200 Utilities - Natural Gas	15,000	22,874.52	(7,874.52)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	7,624.84
1429	650-3775-37300 Utilities - Water & Wastewater	1,000	1,022.60	(22.60)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	340.87
1430	650-3775-41200 Legal Expenses	0	5,388.19	(5,388.19)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	1,796.06
1431	650-3775-80250 Chargeback: Payroll	0	730.19	(730.19)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	243.40
1432	650-3775-80500 Chargeback: Equipment	0	122.00	(122.00)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	40.67
1433		36,000	47,988.40	(11,988.40)	0	790.59	(790.59)	0	(73.77)	73.77	0	0	---	0	0	---	16,235.07
1434	176 Wellington (Old Hospital)																
1435	650-3780-04001 Hospital Lot P&D	0	0.00	0.00	0	0.00	0.00	0	(647.65)	647.65	0	0	---	0	0	---	(215.88)
1436	650-3780-04850 Rent - Other	0	0.00	0.00	0	0.00	0.00	0	(40,400.00)	40,400.00	(151,575)	(151,575)	---	(151,575)	(151,575)	---	(13,466.67)
1436a	650-3780-20xxx Internal Financing Interest	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00				61,000	61,000	---	0.00
1437	650-3780-30800 Building Maintenance	0	0.00	0.00	0	0.00	0.00	0	26,604.03	(26,604.03)	6,000	6,000	---	6,000	6,000	---	8,868.01
1437a	650-3780-30800 Insurance	0	0.00	0.00	0	0.00	0.00	0	1,935.64	(1,935.64)	0	0	0.00%	5,850	5,850	---	
1438	650-3780-36900 Telephone	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	500	500	---	500	500	---	0.00
1439	650-3780-37100 Utilities - Hydro	0	0.00	0.00	0	0.00	0.00	0	7,130.81	(7,130.81)	43,200	43,200	---	43,200	43,200	---	2,376.94
1440	650-3780-37200 Utilities - Natural Gas	0	0.00	0.00	0	0.00	0.00	0	3,090.31	(3,090.31)	20,000	20,000	---	20,000	20,000	---	1,030.10
1441	650-3780-37300 Utilities - Water & Wastewater	0	0.00	0.00	0	0.00	0.00	0	1,548.48	(1,548.48)	8,000	8,000					

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1450	650-3800-04800 Rent - Chamber of Commerce	(32,500)	(22,730.20)	(9,769.80)	(32,500)	(25,698.99)	(6,801.01)	(32,500)	(34,453.60)	1,953.60	(32,500)	0	0.00%	(35,000)	(2,500)	7.69%	(27,627.60)
1451	650-3800-04850 Rent - Other	(8,000)	(13,113.45)	5,113.45	(14,000)	(27,504.41)	13,504.41	(19,000)	(15,917.00)	(3,083.00)	(19,000)	0	0.00%	(19,000)	0	0.00%	(18,844.95)
1452	650-3800-04900 Rent - Parks Canada	(49,000)	(49,889.16)	889.16	(42,054)	(46,260.72)	4,206.72	(42,054)	(58,754.98)	16,700.98	(42,895)	(841)	2.00%	(51,000)	(8,946)	21.27%	(51,634.95)
1453	650-3800-04950 Rent - Shaw Festival	(49,000)	(49,229.12)	229.12	(49,000)	(49,950.77)	950.77	(49,000)	(51,424.46)	2,424.46	(49,000)	0	0.00%	(51,000)	(2,000)	4.08%	(50,201.45)
1454	650-3800-30800 Building Maintenance	28,000	12,224.23	15,775.77	28,000	14,416.28	13,583.72	28,560	13,113.11	15,446.89	29,131	571	2.00%	15,000	(13,560)	-47.48%	13,251.21
1455	650-3800-33600 Grounds Supplies	530	450.00	80.00	530	1,160.65	(630.65)	540	490.69	49.31	551	11	2.04%	540	0	0.00%	700.45
1456	650-3800-33900 Insurance Expense	23,000	22,025.29	974.71	23,000	24,616.98	(1,616.98)	25,390	25,937.04	(547.04)	26,500	1,110	4.37%	26,500	1,110	4.37%	24,193.10
1457	650-3800-34100 Licenses	100	0.00	100.00	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	0	(100)	-100.00%	0.00
1458	650-3800-34800 Mileage & Expenses	1,500	1,205.21	294.79	1,500	274.30	1,225.70	1,500	0.00	1,500.00	1,500	0	0.00%	500	(1,000)	-66.67%	493.17
1459	650-3800-34900 Miscellaneous	200	0.00	200.00	200	145.81	54.19	200	93.98	106.02	200	0	0.00%	200	0	0.00%	79.93
1460	650-3800-36500 Small Tools & Equipment	500	280.44	219.56	500	463.03	36.97	500	644.55	(144.55)	500	0	0.00%	500	0	0.00%	462.67
1461	650-3800-36700 Supplies	5,350	5,997.84	(647.84)	5,350	6,531.08	(1,181.08)	5,403	5,595.70	(192.70)	5,511	108	2.00%	6,000	597	11.05%	6,041.54
1462	650-3800-36900 Telephone	500	543.66	(43.66)	500	542.52	(42.52)	500	522.12	(22.12)	500	0	0.00%	500	0	0.00%	536.10
1463	650-3800-37100 Utilities - Hydro	35,000	39,454.92	(4,454.92)	35,000	35,850.41	(850.41)	35,700	18,201.85	17,498.15	36,414	714	2.00%	25,000	(10,700)	-29.97%	31,169.06
1464	650-3800-37200 Utilities - Natural Gas	10,700	7,105.12	3,594.88	10,700	7,468.05	3,231.95	10,914	9,516.36	1,397.64	11,132	218	2.00%	11,132	218	2.00%	8,029.84
1465	650-3800-37300 Utilities - Water & Wastewater	2,000	2,431.58	(431.58)	2,000	2,619.71	(619.71)	2,040	1,666.06	373.94	2,080	40	1.96%	2,080	40	1.96%	2,239.12
1466	650-3800-37500 Waste Disposal Fees	0	0.00	0.00	0	0.00	0.00	1,000	1,000.00	0.00	1,000	0	0.00%	1,000	0	0.00%	333.33
1467	650-3800-41000 Contracts	5,000	9,936.59	(4,936.59)	5,000	7,095.62	(2,095.62)	5,000	8,540.76	(3,540.76)	5,000	0	0.00%	8,000	3,000	60.00%	8,524.32
1468	650-3800-80150 Chargeback: Snow Removal	7,768	7,768.00	0.00	8,280	8,280.00	0.00	8,490	8,490.00	0.00	8,680	190	2.24%	8,680	190	2.24%	8,179.33
1469	650-3800-80250 Chargeback: Payroll	68,987	19,149.37	49,837.63	30,400	23,314.25	7,085.75	0	0.00	0.00	0	0	---	0	0	---	14,154.54
1470	650-3800-80500 Chargeback: Equipment	13,500	1,600.75	11,899.25	2,130	3,839.25	(1,709.25)	2,160	5,585.00	(3,425.00)	2,190	30	1.39%	2,190	30	1.39%	3,675.00
1471		64,135	(5,999.42)	70,134.42	15,636	(12,796.95)	28,432.95	(14,557)	(61,152.82)	46,595.82	(12,406)	2,151	-14.78%	(48,178)	(33,621)	230.96%	(26,649.73)
1472	Community Centre - Anderson																
1473	650-3850-01950 Donations Revenue	(10,000)	(6,300.00)	(3,700.00)	(10,000)	0.00	(10,000.00)	(10,000)	(106.00)	(9,894.00)	(10,000)	0	0.00%	(5,000)	5,000	-50.00%	(2,135.33)
1474	650-3850-02015 Provincial Grant - Seniors	0	(2,906.59)	2,906.59	0	(6,052.85)	6,052.85	0	0.00	0.00	0	0	---	0	0	---	(2,986.48)
1475	650-3850-02250 General Agreements	(20,100)	(20,453.56)	353.56	(20,100)	(20,639.55)	539.55	(20,100)	(22,118.03)	2,018.03	(20,100)	0	0.00%	(22,500)	(2,400)	11.94%	(21,070.38)
1476	650-3850-02900 Membership Revenue	(55,000)	(74,085.76)	19,085.76	(65,000)	(74,018.59)	9,018.59	(70,000)	(82,970.37)	12,970.37	(70,000)	0	0.00%	(80,000)	(10,000)	14.29%	(77,024.91)
1477	650-3850-03400 Miscellaneous Revenue	(5,000)	(23,990.55)	18,990.55	(5,000)	(6,038.28)	1,038.28	(5,000)	(4,738.65)	(261.35)	(5,000)	0	0.00%	(5,000)	0	0.00%	(11,589.16)
1478	650-3850-03450 Niagara Region Grant	0	0.00	0.00	0	(6,232.00)	6,232.00	0	(1,000.00)	1,000.00	0	0	---	0	0	---	(2,410.67)
1479	650-3850-04850 Rent - Other	(50,000)	(60,354.36)	10,354.36	(55,000)	(80,422.19)	25,422.19	(60,000)	(119,645.31)	59,645.31	(75,000)	(15,000)	25.00%	(84,000)	(24,000)	40.00%	(86,807.29)
1480	650-3850-05057 March Break Revenue	(2,500)	(1,045.00)	(1,455.00)	(2,500)	(2,060.00)	(440.00)	(2,500)	(2,775.00)	275.00	(2,500)	0	0.00%	(2,500)	0	0.00%	(1,960.00)
1481	650-3850-05059 Summer Camp Revenue	(41,500)	(14,923.44)	(26,576.56)	(35,000)	(31,475.00)	(3,525.00)	(35,000)	(31,372.42)	(3,627.58)	(35,000)	0	0.00%	(35,000)	0	0.00%	(25,923.62)
1482	650-3850-05060 Winter Camp Revenue	0	0.00	0.00	(1,500)	0.00	(1,500.00)	(1,500)	(1,480.00)	(20.00)	(1,500)	0	0.00%	(1,500)	0	0.00%	(493.33)
1483	650-3850-30057 March Break Expenses	0	642.80	(642.80)	1,000	1,231.27	(231.27)	1,000	311.22	688.78	1,000	0	0.00%	1,000	0	0.00%	728.43
1484	650-3850-30059 Summer Camp Expenses	0	3,251.25	(3,251.25)	4,000	3,090.40	909.60	4,000	3,453.91	546.09	4,000	0	0.00%	4,000	0	0.00%	3,265.19
1485	650-3850-30060 Winter Camp	0	0.00	0.00	1,000	0.00	1,000.00	1,000	250.00	750.00	1,000	0	0.00%	1,000	0	0.00%	83.33
1486	650-3850-30100 Advertising Expense	1,000	1,036.37	(36.37)	1,500	502.30	997.70	1,500	983.00	517.00	1,500	0	0.00%	1,500	0	0.00%	840.56
1487	650-3850-30510 Credit Card Processing Fees	0	4,500.51	(4,500.51)	0	7,563.27	(7,563.27)	0	1,910.64	(1,910.64)	3,000	3,000	---	4,600	4,600	---	4,658.14
1488	650-3850-30800 Building Maintenance	15,000	23,817.67	(8,817.67)	20,000	19,541.21	458.79	23,000	30,489.90	(7,489.90)	27,000	4,000	17.39%	27,000	4,000	17.39%	24,616.26
1489	650-3850-31000 Capital Expenditures under \$5K	0	2,753.22	(2,753.22)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	917.74
1490	650-3850-33600 Grounds Supplies	2,500	222.98	2,277.02	2,500	1,624.97	875.03	2,500	1,208.40	1,291.60	2,500	0	0.00%	2,500	0	0.00%	1,018.78
1491	650-3850-33900 Insurance Expense	14,000	14,494.18	(494.18)	14,000	15,874.39	(1,874.39)	16,090	16,392.20	(302.20)	16,700	610	3.79%	16,700	610	3.79%	15,586.92
1492	650-3850-34000 Internet Expenses	0	410.06	(410.06)	0	488.41	(488.41)	0	484.41	(484.41)	0	0	---	0	0	---	460.96
1493	650-3850-34900 Miscellaneous	500	12,850.90	(12,350.90)	500	16,962.84	(16,462.84)	500	8,542.80	(8,042.80)	7,000	6,500	1300.00%	2,000	1,500	300.00%	12,785.51
1494	650-3850-35300 Office Supplies	1,000	1,411.38	(411.38)	1,000	1,605.28	(605.28)	1,000	134.73	865.27	1,000	0	0.00%	1,000	0	0.00%	1,050.46
1495	650-3850-36500 Small Tools & Equipment	500	196.70	303.30	500	305.95	194.05	500	362.20	137.80	750	250	50.00%	500	0	0.00%	288.28
1496	650-3850-36700 Supplies	14,000	16,717.07	(2,717.07)	18,000	16,729.42	1,270.58	20,000	20,000.00	0.00	20,400	400	2.00%	20,000	0	0.00%	17,815.50
1497	650-3850-36900 Telephone	3,600	5,499.51	(1,899.51)	4,000	3,117.59	882.41	4,000	3,146.28	853.72	4,000	0	0.00%	4,000	0	0.00%	3,921.13
1498	650-3850-37100 Utilities - Hydro	38,000	61,850.26	(23,850.26)	48,000	62,251.61	(14,251.61)	48,960	56,251.19	(7,291.19)	49,939	979	2.00%	60,000	11,040	22.55%	60,117.69
1499	650-3850-37200 Utilities - Natural Gas	8,000	8,019.98	(19.98)	8,000	12,360.22	(4,360.22)	8,160	11,196.06	(3,036.06)	8,323	163	2.00%	11,000	2,840	34.80%	10,525.42
1500	650-3850-37300 Utilities - Water & Wastewater	5,000	9,336.95	(4,336.95)	5,000	8,702.28	(3,702.28)	5,100	14,360.35	(9,260.35)	9,000	3,900	76.47%	11,500	6,400	125.49%	10,799.86
1501	650-3850-37400 Vehicle & Equipment Maintenance	1,000	195.25	804.75	1,000	812.72	187.28	1,000	278.02	721.98	1,000	0	0.00%	1,000	0	0.00%	428.66
1502	650-3850-37500 Waste Disposal Fees	2,000	1,696.76	303.24	2,000	0.00	2,000.00	2,000	2,000.00	0.00	2,000	0	0.00%	2,000	0	0.00%	1,232.25
1503	650-3850-41000 Contracts	13,000	9,555.92	3,444.08	13,000	16,962.44	(3,962.44)	17,000	31,000.00	(14,000.00)	18,000	1,000	5.88%	19,000	2,000	11.76%	19,172.79
1504	650-3850-80150 Chargeback: Snow Removal	9,683	9,683.00	0.00	10,320	10,320.00	0.00	10,580	10,580.00	0.00	10,800	220	2.08%	10,800	220	2.08%	10,194.33
1505	650-3850-80250 Chargeback: Payroll	157,093	172,832.47	(15,739.47)	226,900	127,507.44	99,392.56	0	0.00	0.00	0	0	---	0	0	---	100,113.30
1506	650-3850-80500 Chargeback: Equipment	700	781.00	(81.00)	1,200	1,102.50	97.50	1,210	846.00	364.00	1,230	20	1.65%	1,230	20	1.65%	909.83
1507	650-3850-91901 TSF from: Capital Levy	0	0.00	0.00	0	(5,444.12)	5,444.12	0	0.00	0.00	0	0	---	0	0	---	(1,814.71)
1508	650-3850-91922 TSF from: Community Centre	(30,000)	(30,000.00)	0.00	(20,000)	(20,000.00)	0.00	(20,000)	(2,975.53)	(17,024.47)	0	20,000	-100.00%	0	20,000	-100.00%	(17,658.51)
1509		72,476	127,696.93	(55,220.93)	169,320	76,273.93	93,046.07	(55,000)	(55,000.00)	0.00	(28,958)	26,042	-47.35%	(33,170)	21,830	-39.69%	49,656.95
1510	Platoff Parking Lot																
1511	650-3900-02900 Membership Revenue	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1531	Library/Comm. Ctr. - Queenston																
1532	650-3950-04850 Rent - Other	(500)	(395.58)	(104.42)	(500)	(874.32)	374.32	(500)	(2,285.38)	1,785.38	(500)	0	0.00%	(500)	0	0.00%	(1,185.09)
1533	650-3950-30800 Building Maintenance	3,700	5,586.21	(1,886.21)	3,700	6,989.32	(3,289.32)	3,700	2,427.48	1,272.52	3,700	0	0.00%	3,700	0	0.00%	5,001.00
1534	650-3950-33600 Grounds Supplies	200	200.00	0.00	200	0.00	200.00	400	400.00	0.00	500	100	25.00%	200	(200)	-50.00%	200.00
1535	650-3950-33900 Insurance Expense	1,355	1,089.47	265.53	1,355	1,190.93	164.07	1,210	1,228.32	(18.32)	1,260	50	4.13%	1,260	50	4.13%	1,169.57
1536	650-3950-36700 Supplies	300	316.74	(16.74)	300	293.57	6.43	300	340.00	(40.00)	300	0	0.00%	300	0	0.00%	316.77
1537	650-3950-36900 Telephone	550	503.65	46.35	550	507.30	42.70	550	550.00	0.00	550	0	0.00%	550	0	0.00%	520.32
1538	650-3950-37100 Utilities - Hydro	1,040	899.82	140.18	1,040	961.84	78.16	1,060	1,100.00	(40.00)	1,082	22	2.08%	1,082	22	2.08%	987.22
1539	650-3950-37200 Utilities - Natural Gas	3,400	2,858.76	541.24	3,400	2,899.08	500.92	3,468	3,470.40	(2.40)	3,537	69	1.99%	3,537	69	1.99%	3,076.08
1540	650-3950-37300 Utilities - Water & Wastewater	500	609.14	(109.14)	500	608.86	(108.86)	510	622.89	(112.89)	520	10	1.96%	520	10	1.96%	613.63
1541	650-3950-37400 Vehicle & Equipment Maintenance	100	0.00	100.00	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	100	0	0.00%	0.00
1542	650-3950-63000 Grants Expense	750	900.00	(150.00)	750	900.00	(150.00)	750	750.00	0.00	750	0	0.00%	750	0	0.00%	850.00
1543	650-3950-80150 Chargeback: Snow Removal	3,938	3,938.00	0.00	4,200	4,200.00	0.00	4,300	4,300.00	0.00	4,400	100	2.33%	4,400	100	2.33%	4,146.00
1544	650-3950-80250 Chargeback: Payroll	3,774	2,004.61	1,769.39	3,200	3,211.17	(11.17)	0	0.00	0.00	0	0	---	0	0	---	1,738.59
1545	650-3950-80500 Chargeback: Equipment	500	204.11	295.89	100	528.50	(428.50)	100	391.00	(291.00)	100	0	0.00%	100	0	0.00%	374.54
1546		19,607	18,714.93	892.07	18,895	21,416.25	(2,521.25)	15,948	13,294.71	2,653.29	16,299	351	2.20%	15,999	51	0.32%	17,808.63
1547	Niagara Pool																
1548	650-4000-01150 Advanced Swimming Lessons	(2,300)	(2,113.50)	(186.50)	(2,300)	(1,900.00)	(400.00)	(2,300)	(1,760.00)	(540.00)	(2,300)	0	0.00%	(2,300)	0	0.00%	(1,924.50)
1549	650-4000-03400 Miscellaneous Revenue	(1,000)	(374.00)	(626.00)	(1,000)	(815.00)	(185.00)	(1,000)	(662.86)	(337.14)	(1,000)	0	0.00%	(1,000)	0	0.00%	(617.29)
1550	650-4000-03550 Other Rentals	(3,000)	(2,356.50)	(643.50)	(3,000)	(2,830.00)	(170.00)	(3,000)	(2,480.00)	(520.00)	(3,000)	0	0.00%	(3,000)	0	0.00%	(2,555.50)
1551	650-4000-04500 Private Lessons	(12,000)	(4,050.00)	(7,950.00)	(10,000)	(6,704.00)	(3,296.00)	(10,000)	(8,745.00)	(1,255.00)	(10,000)	0	0.00%	(10,000)	0	0.00%	(6,499.67)
1552	650-4000-04750 Public Swimming	(12,000)	(12,761.30)	761.30	(12,000)	(11,284.40)	(715.60)	(12,000)	(10,151.25)	(1,848.75)	(12,000)	0	0.00%	(12,000)	0	0.00%	(11,398.98)
1553	650-4000-05600 Swimming Lessons	(6,000)	(7,710.00)	1,710.00	(6,000)	(10,302.35)	4,302.35	(6,000)	(7,924.00)	1,924.00	(6,000)	0	0.00%	(8,000)	(2,000)	33.33%	(8,645.45)
1554	650-4000-30100 Advertising Expense	150	83.98	66.02	150	0.00	150.00	150	226.50	(76.50)	150	0	0.00%	150	0	0.00%	103.49
1555	650-4000-30700 Books & Publications	50	163.80	(113.80)	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	100	0	0.00%	54.60
1556	650-4000-30800 Building Maintenance	9,000	10,616.11	(1,616.11)	10,000	9,026.28	973.72	10,200	12,280.92	(2,080.92)	10,500	300	2.94%	10,200	0	0.00%	10,641.10
1557	650-4000-31000 Capital Expenditures under \$5K	0	4,685.12	(4,685.12)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	1,561.71
1558	650-4000-32900 Equipment Rental Expense	375	0.00	375.00	375	0.00	375.00	375	0.00	375.00	375	0	0.00%	0	(375)	-100.00%	0.00
1559	650-4000-33600 Grounds Supplies	100	0.00	100.00	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	0	(100)	-100.00%	0.00
1560	650-4000-33900 Insurance Expense	1,800	1,703.84	96.16	1,800	1,858.00	(58.00)	1,880	1,900.25	(20.25)	1,940	60	3.19%	1,940	60	3.19%	1,820.70
1561	650-4000-34300 Maintenance	100	1,001.25	(901.25)	100	0.00	100.00	100	0.00	100.00	0	(100)	-100.00%	0	(100)	-100.00%	333.75
1562	650-4000-34700 Membership Expense	300	273.50	26.50	300	239.00	61.00	300	368.00	(68.00)	300	0	0.00%	300	0	0.00%	293.50
1563	650-4000-34800 Mileage & Expenses	0	31.40	(31.40)	0	111.45	(111.45)	0	159.50	(159.50)	0	0	---	0	0	---	100.78
1564	650-4000-34900 Miscellaneous	400	(366.25)	766.25	400	451.70	(51.70)	400	141.20	258.80	400	0	0.00%	400	0	0.00%	75.55
1565	650-4000-35300 Office Supplies	250	383.82	(133.82)	250	186.60	63.40	250	0.00	250.00	250	0	0.00%	250	0	0.00%	190.14
1566	650-4000-35900 Purchases for Resale	400	0.00	400.00	400	186.50	213.50	400	0.00	400.00	400	0	0.00%	400	0	0.00%	62.17
1567	650-4000-36500 Small Tools & Equipment	100	0.00	100.00	100	189.81	(89.81)	100	100.00	0.00	100	0	0.00%	100	0	0.00%	96.60
1568	650-4000-36700 Supplies	500	1,049.38	(549.38)	500	504.76	(4.76)	500	1,216.15	(716.15)	500	0	0.00%	500	0	0.00%	923.43
1569	650-4000-36800 Swimming Lesson Supplies	1,200	1,341.92	(141.92)	1,200	1,993.76	(793.76)	1,200	949.48	250.52	1,200	0	0.00%	1,200	0	0.00%	1,428.39
1570	650-4000-36900 Telephone	400	173.08	226.92	400	359.01	40.99	400	682.85	(282.85)	400	0	0.00%	400	0	0.00%	404.98
1571	650-4000-37100 Utilities - Hydro	6,500	8,069.33	(1,569.33)	8,000	7,210.17	789.83	8,160	5,679.78	2,480.22	8,323	163	2.00%	8,323	163	2.00%	6,986.43
1572	650-4000-37200 Utilities - Natural Gas	2,500	2,800.29	(300.29)	4,500	4,274.75	225.25	4,590	2,877.95	1,712.05	4,681	91	1.98%	4,681	91	1.98%	3,317.66
1573	650-4000-37300 Utilities - Water & Wastewater	3,000	1,887.22	1,112.78	2,000	1,809.78	190.22	2,040	1,997.46	42.54	2,080	40	1.96%	2,080	40	1.96%	1,898.15
1574	650-4000-37400 Vehicle & Equipment Maintenance	100	0.00	100.00	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	100	0	0.00%	0.00
1575	650-4000-41000 Contracts	0	923.46	(923.46)	0	1,060.46	(1,060.46)	0	1,949.52	(1,949.52)	0	0	---	0	0	---	1,311.15
1576	650-4000-80250 Chargeback: Payroll	55,899	51,183.40	4,715.60	71,100	69,179.00	1,921.00	0	0.00	0.00	0	0	---	0	0	---	40,120.80
1577	650-4000-80500 Chargeback: Equipment	900	785.00	115.00	690	1,258.00	(568.00)	700	1,013.00	(313.00)	710	10	1.43%	710	10	1.43%	1,018.67
1578	650-4000-91807 TSF from: Park Dedication	0	(4,685.12)	4,685.12	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(1,561.71)
1579		47,724	52,739.23	(5,015.23)	68,265	66,063.28	2,201.72	(2,255)	(180.55)	(2,074.45)	(1,691)	564	-25.01%	(4,466)	(2,211)	98.05%	39,540.65
1580	St. Davids Pool																
1581	650-4050-01150 Advanced Swimming Lessons	0	(575.00)	575.00	0	(300.00)	300.00	0	(615.00)	615.00	0	0	---	(500)	(500)	---	(496.67)
1582	650-4050-03550 Other Rentals	(10,000)	(5,209.50)	(4,790.50)	(10,000)	(5,632.00)	(4,368.00)	(10,000)	(6,880.00)	(3,120.00)	(10,000)	0	0.00%	(6,000)	4,000	-40.00%	(5,907.17)
1583	650-4050-04750 Public Swimming	(6,000)	(7,366.00)	1,366.00	(6,000)	(7,870.60)	1,870.60	(6,000)	(7,435.00)	1,435.00	(6,000)	0	0.00%	(7,500)	(1,500)	25.00%	(7,557.20)
1584	650-4050-05600 Swimming Lessons	(2,500)	(5,310.00)	2,810.00	(2,500)	(5,426.74)	2,926.74	(2,500)	(6,281.00)	3,781.00	(2,500)	0	0.00%	(5,000)	(2,500)	100.00%	(5,672.58)
1585	650-4050-30100 Advertising Expense	100	83.99	16.01	150	0.00	150.00	150	226.50	(76.50)	150	0	0.00%	150	0	0.00%	103.50
1586	650-4050-30700 Books & Publications	50	0.00	50.00	50	0.00	50.00	50	0.00	50.00	50	0	0.00%	0	(50)	-100.00%	0.00
1587	650-4050-30800 Building Maintenance	9,000	11,490.88	(2,490.88)	9,000	7,993.76	1,006.24	9,180	8,009.49	1,170.51	9,180	0	0.00%	10,000	820	8.93%	9,164.71
1588	650-4050-32900 Equipment Rental Expense	300	0.00	300.00	300	0.00	300.00	300	0.00	300.00	300	0	0.00%	0	(300)	-100.00%	0.00
1589	650-4050-33600 Grounds Supplies	100	0.00	100.00	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	0	(100)	-100.00%	0.00
1590	650-4050-33900 Insurance Expense	700	679.43	20.57	700	738.20	(38.20)	750	745.30	4.70	750	0	0.00%	750	0	0.00%	720.98
1591	650-4050-34300 Maintenance	1,000	181.03	818.97	1,000	0.00	1,000.00	1,000	0.00	1,000.00	1,000	0	0.00%	0	(1,000)	-100.00%	60.34
1592	650-4050-34700 Membership Expense	225	273.50	(48.50)	225	239.00	(14.00)	225	243.00	(18.00)	225	0	0.00%	225	0	0.00%	251.83
1593	650-4050-34800 Mileage & Expenses	0	0.00	0.00	0	111.45	(111.45)	0	0.00	0.00	0	0	---	0	0	---	37.15
1594	650-4050-35300 Office Supplies	200	303.83	(103.83)	200	102.69	97.31	200	138.30	61.70	200	0	0.00%	200	0	0.00%	181.61
1595	650-4050-36500 Small Tools & Equipment	100	0.00	100.00	100	24.97	75.03	100	100.00	0.00	100	0	0.00%	100	0	0.00%	41.66
1596	650-4050-36700 Supplies	500	387.05	112.95	500	475.71	24.29	500	599.44	(99.44)	500	0	0.00%	500	0	0.00%	487.40
1597	650-4050-36800 Swimming Lesson Supplies	1,000	733.94	266.06	1,000	929.07	70.93	1,000	394.90	605.10							

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1612	650-4100-80500 Chargeback: Equipment	0	88.00	(88.00)	240	98.00	142.00	250	28.00	222.00	250	0	0.00%	250	0	0.00%	71.33
1613		(5,602)	(6,034.62)	432.62	(4,410)	(5,683.12)	1,273.12	(5,000)	(8,051.78)	3,051.78	(5,000)	0	0.00%	(6,850)	(1,850)	37.00%	(6,589.84)
1614	Virgil Arenas																
1615	650-4150-01200 Advertising Revenue	(15,000)	(18,325.30)	3,325.30	(17,000)	(16,765.63)	(234.37)	(17,000)	(18,056.87)	1,056.87	(17,500)	(500)	2.94%	(17,500)	(500)	2.94%	(17,715.93)
1616	650-4150-01950 Donations Revenue	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1617	650-4150-02100 Floor Rental	(21,000)	(16,932.13)	(4,067.87)	(21,000)	(2,462.01)	(18,537.99)	(21,000)	(21,266.42)	266.42	(36,000)	(15,000)	71.43%	(36,000)	(15,000)	71.43%	(13,553.52)
1618	650-4150-02150 Floor Rental Other	(15,000)	0.00	(15,000.00)	(15,000)	0.00	(15,000.00)	(15,000)	0.00	(15,000.00)	0	15,000	-100.00%	0	15,000	-100.00%	0.00
1619	650-4150-02450 Ice Rental Minor	(240,000)	0.00	(240,000.00)	(230,000)	0.00	(230,000.00)	(230,000)	0.00	(230,000.00)	(450,000)	(220,000)	95.65%	0	230,000	-100.00%	0.00
1620	650-4150-02500 Ice Rentals Other	(185,000)	(269,518.36)	84,518.36	(180,000)	(450,050.34)	270,050.34	(220,000)	(624,588.59)	404,588.59	(220,000)	0	0.00%	(450,000)	(230,000)	104.55%	(448,052.43)
1621	650-4150-03400 Miscellaneous Revenue	(1,000)	(5,918.21)	4,918.21	(1,000)	(4,590.82)	3,590.82	(1,000)	(11,228.19)	10,228.19	(1,000)	0	0.00%	(1,000)	0	0.00%	(7,245.74)
1622	650-4150-04700 Public Skating Revenue	(6,000)	(8,501.98)	2,501.98	(6,000)	(6,645.94)	645.94	(6,000)	(7,149.83)	1,149.83	(6,000)	0	0.00%	(7,000)	(1,000)	16.67%	(7,432.58)
1623	650-4150-12400 Safety Footware	1,000	1,697.33	(697.33)	1,750	2,304.45	(554.45)	1,750	1,691.10	58.90	1,750	0	0.00%	1,750	0	0.00%	1,897.63
1624	650-4150-12500 Course & Seminar Expenses	8,000	8,712.40	(712.40)	10,000	8,762.07	1,237.93	10,000	5,500.00	4,500.00	10,000	0	0.00%	8,800	(1,200)	-12.00%	7,658.16
1625	650-4150-30100 Advertising Expense	200	70.00	130.00	200	0.00	200.00	200	200.00	0.00	200	0	0.00%	200	0	0.00%	90.00
1626	650-4150-30800 Building Maintenance	60,000	73,628.34	(13,628.34)	65,000	78,842.65	(13,842.65)	65,650	83,179.31	(17,529.31)	67,306	1,656	2.52%	75,000	9,350	14.24%	78,550.10
1627	650-4150-33600 Grounds Supplies	530	288.15	241.85	530	406.91	123.09	530	0.00	530.00	530	0	0.00%	530	0	0.00%	231.69
1628	650-4150-33900 Insurance Expense	42,000	49,434.90	(7,434.90)	42,000	54,593.90	(12,593.90)	56,350	56,846.51	(496.51)	57,350	1,000	1.77%	57,350	1,000	1.77%	53,625.10
1629	650-4150-34100 Licenses	300	104.31	195.69	300	70.00	230.00	300	560.00	(260.00)	300	0	0.00%	300	0	0.00%	244.77
1630	650-4150-34300 Maintenance	1,000	17,581.95	(16,581.95)	1,000	1,505.65	(505.65)	1,000	20.00	980.00	0	(1,000)	-100.00%	0	(1,000)	-100.00%	6,369.20
1631	650-4150-34700 Membership Expense	70	70.00	0.00	70	0.00	70.00	70	0.00	70.00	70	0	0.00%	70	0	0.00%	23.33
1632	650-4150-34800 Mileage & Expenses	300	0.00	300.00	300	520.17	(220.17)	300	44.25	255.75	300	0	0.00%	300	0	0.00%	188.14
1633	650-4150-34900 Miscellaneous	100	215.80	(115.80)	100	7,925.71	(7,825.71)	100	235.00	(135.00)	100	0	0.00%	100	0	0.00%	2,792.17
1634	650-4150-35300 Office Supplies	500	415.65	84.35	500	750.91	(250.91)	500	1,358.39	(858.39)	500	0	0.00%	500	0	0.00%	841.65
1635	650-4150-35800 Propane	0	1,646.39	(1,646.39)	0	4,982.05	(4,982.05)	4,000	3,509.28	490.72	4,000	0	0.00%	4,000	0	0.00%	3,379.24
1636	650-4150-36500 Small Tools & Equipment	2,000	1,660.57	339.43	2,000	666.70	1,333.30	2,000	1,308.18	691.82	2,000	0	0.00%	1,500	(500)	-25.00%	1,211.82
1637	650-4150-36700 Supplies	11,900	13,165.29	(1,265.29)	11,900	13,442.21	(1,542.21)	11,900	14,058.36	(2,158.36)	11,900	0	0.00%	13,000	1,100	9.24%	13,555.29
1638	650-4150-36900 Telephone	900	1,003.87	(103.87)	900	1,020.51	(120.51)	900	945.26	(45.26)	900	0	0.00%	900	0	0.00%	989.88
1639	650-4150-37100 Utilities - Hydro	134,600	204,254.88	(69,654.88)	170,000	202,442.49	(32,442.49)	173,400	168,549.95	4,850.05	185,000	11,600	6.69%	185,000	11,600	6.69%	191,749.11
1640	650-4150-37200 Utilities - Natural Gas	25,000	24,675.65	324.35	29,000	24,401.35	4,598.65	29,580	21,799.76	7,780.24	30,171	591	2.00%	30,171	591	2.00%	23,625.59
1641	650-4150-37300 Utilities - Water & Wastewater	15,000	15,705.28	(705.28)	25,000	20,242.35	4,757.65	25,500	28,033.18	(2,533.18)	26,010	510	2.00%	26,010	510	2.00%	21,326.94
1642	650-4150-37400 Vehicle & Equipment Maintenance	500	1,453.48	(953.48)	500	250.00	250.00	500	40.00	460.00	500	0	0.00%	500	0	0.00%	581.16
1643	650-4150-37500 Waste Disposal Fees	1,030	1,042.75	(12.75)	2,000	545.16	1,454.84	2,000	1,577.40	422.60	2,000	0	0.00%	1,500	(500)	-25.00%	1,055.10
1644	650-4150-40900 Consultants	1,500	1,200.00	300.00	1,500	0.00	1,500.00	1,500	0.00	1,500.00	1,500	0	0.00%	1,000	(500)	-33.33%	400.00
1645	650-4150-41000 Contracts	2,625	7,995.48	(5,370.48)	5,000	7,102.20	(2,102.20)	5,000	9,538.31	(4,538.31)	5,000	0	0.00%	8,000	3,000	60.00%	8,212.00
1646	650-4150-80250 Chargeback: Payroll	463,076	514,301.88	(51,225.88)	621,802	525,741.29	96,060.71	0	0.00	0.00	0	0	---	0	0	---	346,681.06
1647	650-4150-80500 Chargeback: Equipment	41,300	69,877.00	(28,577.00)	43,610	64,978.00	(21,368.00)	44,230	66,968.00	(22,738.00)	44,830	600	1.36%	44,830	600	1.36%	67,274.33
1648	650-4150-91901 TSF from: Capital Levy	0	(16,697.00)	16,697.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(5,565.67)
1649		330,431	674,308.37	(343,877.37)	564,962	540,981.99	23,980.01	(72,740)	(216,327.66)	143,587.66	(278,283)	(205,543)	282.57%	(50,189)	22,551	-31.00%	332,987.57
1650	Concessions																
1651	650-4200-02200 Food & Beverage Sales	(80,000)	(69,571.97)	(10,428.03)	(80,000)	(72,903.32)	(7,096.68)	(80,000)	(71,454.93)	(8,545.07)	(80,000)	0	0.00%	(70,000)	10,000	-12.50%	(71,310.07)
1652	650-4200-05450 Skate Sharpening	(5,000)	(3,518.05)	(1,481.95)	(5,000)	(3,875.44)	(1,124.56)	(5,000)	(3,989.82)	(1,010.18)	(5,000)	0	0.00%	(3,900)	1,100	-22.00%	(3,794.44)
1653	650-4200-34900 Miscellaneous	100	0.00	100.00	100	169.27	(69.27)	100	0.00	100.00	100	0	0.00%	100	0	0.00%	56.42
1654	650-4200-35900 Purchases for Resale	50,000	40,041.90	9,958.10	50,000	38,228.79	11,771.21	50,000	45,356.39	4,643.61	50,000	0	0.00%	41,000	(9,000)	-18.00%	41,209.03
1655	650-4200-36700 Supplies	500	887.92	(387.92)	500	242.21	257.79	500	104.28	395.72	500	0	0.00%	500	0	0.00%	411.47
1656	650-4200-37400 Vehicle & Equipment Maintenance	1,000	0.00	1,000.00	1,000	538.80	461.20	1,000	0.00	1,000.00	1,000	0	0.00%	500	(500)	-50.00%	179.60
1657	650-4200-80250 Chargeback: Payroll	35,852	37,156.51	(1,304.51)	33,300	38,770.00	(5,470.00)	0	0.00	0.00	0	0	---	0	0	---	25,308.84
1658		2,452	4,996.31	(2,544.31)	(100)	1,170.31	(1,270.31)	(33,400)	(29,984.08)	(3,415.92)	(33,400)	0	0.00%	(31,800)	1,600	-4.79%	(7,939.15)
1659	Parks																
1660	650-4250-01200 Advertising Revenue	(500)	40.74	(540.74)	(500)	(600.00)	100.00	(500)	(1,927.00)	1,427.00	(500)	0	0.00%	(500)	0	0.00%	(828.75)
1661	650-4250-01950 Donations Revenue	(1,000)	(3,439.67)	2,439.67	(1,000)	(101,490.57)	100,490.57	(1,000)	(292,410.04)	291,410.04	(1,000)	0	0.00%	(1,000)	0	0.00%	(132,446.76)
1662	650-4250-02340 Grants - Miscellaneous	0	(4,144.20)	4,144.20	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(1,381.40)
1663	650-4250-03400 Miscellaneous Revenue	(100)	682.33	(782.33)	(100)	(200.00)	100.00	(100)	(215.00)	115.00	(100)	0	0.00%	(100)	0	0.00%	89.11
1664	650-4250-03550 Other Rentals	(12,000)	(17,081.59)	5,081.59	(12,000)	(18,972.94)	6,972.94	(17,500)	(25,243.50)	7,743.50	(17,500)	0	0.00%	(20,000)	(2,500)	14.29%	(20,432.68)
1665	650-4250-05100 Rentals Minor Sports	(12,000)	(9,166.29)	(2,833.71)	(12,000)	(10,556.89)	(1,443.11)	(12,000)	(10,714.73)	(1,285.27)	(12,000)	0	0.00%	(12,000)	0	0.00%	(10,145.97)
1666	650-4250-10000 Salaries & Wages	0	0.00	0.00	0	0.00	0.00	0	(3,100.84)	3,100.84	0	0	---	0	0	---	(1,033.61)
1667	650-4250-10001 Salaries & Wages - Part time	0	0.00	0.00	0	0.00	0.00	0	(1,056.96)	1,056.96	0	0	---	0	0	---	(352.32)
1668	650-4250-12400 Safety Footware	750	1,028.53	(278.53)	1,000	881.18	118.82	1,000	1,454.14	(454.14)	1,000	0	0.00%	1,000	0	0.00%	1,121.28
1669	650-4250-12500 Course & Seminar Expenses	300	485.90	(185.90)	300	1,611.74	(1,311.74)	300	523.75	(223.75)	300	0	0.00%	300	0	0.00%	873.80
1670	650-4250-30100 Advertising Expense	1,000	1,001.89	(1.89)	1,000	930.32	69.68	1,000	694.86	305.14	1,000	0	0.00%	1,000	0	0.00%	875.69
1671	650-4250-30800 Building Maintenance	23,000	22,568.85	431.15	23,000	21,601.53	1,398.47	42,135	41,904.18	230.82	43,188	1,053	2.50%	42,135	0	0.00%	28,691.52
1672	650-4250-31000 Capital Expenditures under \$5K	5,000	31,338.35	(26,338.35)	5,000	0.00	5,000.00	5,000	5,622.75	(622.75)	5,000	0	0.00%	5,000	0	0.00%	12,320.37
1673	650-4250-31800 Conference Expenses	900	1,172.83	(272.83)	1,500	1,888.14	(388.14)	1,500	1,972.73	(472.73)	1,500	0	0.00%	1,500	0	0.00%	1,677.90
1674	650-4250-32900 Equipment Rental Expense	1,000	676.94	323.06	1,000	844.00	156.00	1,000	451.23	548.77	1,000	0	0.00%	1,000	0	0.00%	657.39
1675	650-4250-336																

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1693	650-4250-91970 TSF from: Dock Area Improvement	0	0.00	0.00	0	(5,447.64)	5,447.64	0	0.00	0.00	0	0	---	0	0	---	(1,815.88)
1694	650-4250-92802 TSF to: Donation Reserve	0	0.00	0.00	0	94,400.00	(94,400.00)	0	292,410.04	(292,410.04)	0	0	---	0	0	---	128,936.68
1695		576,777	722,748.07	(145,971.07)	806,440	738,098.02	68,341.98	238,073	290,274.34	(52,201.34)	243,701	5,628	2.36%	240,901	2,828	1.19%	583,706.81
1696	Ash Tree Removal																
1697	650-4275-41000 Contracts	0	0.00	0.00	50,000	26,768.82	23,231.18	50,000	16,848.46	33,151.54	50,000	0	0.00%	50,000	0	0.00%	14,539.09
1698	650-4275-80250 Chargeback: Payroll	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1699	650-4275-80500 Chargeback: Equipment	0	0.00	0.00	0	0.00	0.00	0	9,815.00	(9,815.00)	0	0	---	0	0	---	3,271.67
1700		0	0.00	0.00	50,000	26,768.82	23,231.18	50,000	26,663.46	23,336.54	50,000	0	0.00%	50,000	0	0.00%	17,810.76
1701	Recreation																
1702	650-4300-04450 Photo Copy Revenue	(200)	0.00	(200.00)	(200)	(286.50)	86.50	(200)	(64.35)	(135.65)	(200)	0	0.00%	(200)	0	0.00%	(116.95)
1703	650-4300-12400 Safety Footware	500	398.11	101.89	1,500	0.00	1,500.00	1,500	0.00	1,500.00	1,500	0	0.00%	500	(1,000)	-66.67%	132.70
1704	650-4300-12500 Course & Seminar Expenses	100	854.67	(754.67)	100	44.63	55.37	100	0.00	100.00	100	0	0.00%	300	200	200.00%	299.77
1705	650-4300-30100 Advertising Expense	4,200	3,052.80	1,147.20	4,200	3,462.69	737.31	4,200	2,051.77	2,148.23	4,200	0	0.00%	3,000	(1,200)	-28.57%	2,855.75
1706	650-4300-30700 Books & Publications	100	0.00	100.00	100	111.94	(11.94)	100	0.00	100.00	100	0	0.00%	100	0	0.00%	37.31
1707	650-4300-31000 Capital Expenditures under \$5K	2,000	1,983.30	16.70	2,000	2,000.00	0.00	2,000	587.16	1,412.84	2,000	0	0.00%	2,000	0	0.00%	1,523.49
1708	650-4300-31800 Conference Expenses	1,000	1,048.01	(48.01)	1,000	1,959.73	(959.73)	1,000	0.00	1,000.00	1,000	0	0.00%	1,000	0	0.00%	1,002.58
1709	650-4300-33700 Health & Safety Programs	5,000	4,385.77	614.23	8,000	6,579.89	1,420.11	8,000	6,959.60	1,040.40	8,000	0	0.00%	7,000	(1,000)	-12.50%	5,975.09
1710	650-4300-33900 Insurance Expense	8,000	10,411.05	(2,411.05)	8,000	11,593.48	(3,593.48)	12,170	12,202.89	(32.89)	12,250	80	0.66%	12,250	80	0.66%	11,402.47
1711	650-4300-34700 Membership Expense	300	130.00	170.00	300	130.00	170.00	300	130.00	170.00	300	0	0.00%	150	(150)	-50.00%	130.00
1712	650-4300-34800 Mileage & Expenses	300	647.24	(347.24)	1,000	171.41	828.59	1,000	729.05	270.95	1,000	0	0.00%	700	(300)	-30.00%	515.90
1713	650-4300-34900 Miscellaneous	500	212.98	287.02	500	850.64	(350.64)	500	185.78	314.22	500	0	0.00%	500	0	0.00%	416.47
1714	650-4300-35300 Office Supplies	5,700	3,892.14	1,807.86	5,700	1,909.44	3,790.56	5,700	2,312.76	3,387.24	5,700	0	0.00%	3,000	(2,700)	-47.37%	2,704.78
1715	650-4300-35400 Postage	200	0.00	200.00	200	67.43	132.57	200	0.00	200.00	200	0	0.00%	0	(200)	-100.00%	22.48
1716	650-4300-35600 Program Development	2,500	1,899.56	600.44	2,500	2,532.50	(32.50)	3,500	2,894.15	605.85	3,500	0	0.00%	3,000	(500)	-14.29%	2,442.07
1717	650-4300-36700 Supplies	500	897.13	(397.13)	500	471.86	28.14	500	187.05	312.95	500	0	0.00%	500	0	0.00%	518.68
1718	650-4300-36900 Telephone	3,000	3,912.66	(912.66)	3,000	2,668.98	331.02	3,000	2,067.41	932.59	3,000	0	0.00%	3,000	0	0.00%	2,883.02
1719	650-4300-37400 Vehicle & Equipment Maintenance	100	0.00	100.00	100	0.00	100.00	100	125.34	(25.34)	100	0	0.00%	100	0	0.00%	41.78
1720	650-4300-41000 Contracts	200	0.00	200.00	200	280.81	(80.81)	200	0.00	200.00	200	0	0.00%	200	0	0.00%	93.60
1721	650-4300-80250 Chargeback: Payroll	142,432	22,922.31	119,509.69	126,600	20,684.83	105,915.17	0	0.00	0.00	0	0	---	0	0	---	14,535.71
1722	650-4300-80500 Chargeback: Equipment	10,500	3,265.50	7,234.50	7,060	3,520.00	3,540.00	7,160	28.00	7,132.00	7,250	90	1.26%	7,250	90	1.26%	2,271.17
1723		186,932	59,913.23	127,018.77	172,360	58,753.76	113,606.24	51,030	30,396.61	20,633.39	51,200	170	0.33%	44,350	(6,680)	-13.09%	49,687.87
1724	Cemetery																---
1725	650-4350-01500 Burial Charges	(60,000)	(65,207.94)	5,207.94	(60,000)	(76,446.61)	16,446.61	(60,000)	(65,866.41)	5,866.41	(60,000)	0	0.00%	(70,000)	(10,000)	16.67%	(69,173.65)
1726	650-4350-01600 Columbarium Sales	(12,000)	(8,990.25)	(3,009.75)	(12,000)	(13,889.22)	1,889.22	(12,000)	(30,172.05)	18,172.05	(12,000)	0	0.00%	(15,000)	(3,000)	25.00%	(17,683.84)
1727	650-4350-01750 Concrete Liner Sales	(12,000)	(9,663.48)	(2,336.52)	(12,000)	(12,684.96)	684.96	(12,000)	(11,719.41)	(280.59)	(12,000)	0	0.00%	(12,000)	0	0.00%	(11,355.95)
1728	650-4350-01950 Donations Revenue	(1,000)	0.00	(1,000.00)	(1,000)	0.00	(1,000.00)	(1,000)		(1,000.00)	(1,000)	0	0.00%	(1,000)	0	0.00%	0.00
1729	650-4350-02600 Investment Income	(10,000)	(8,138.57)	(1,861.43)	(10,000)	(10,470.87)	470.87	(10,000)	(17,891.51)	7,891.51	(10,000)	0	0.00%	(10,000)	0	0.00%	(12,166.98)
1730	650-4350-02800 Lot Sales	(45,000)	(49,286.35)	4,286.35	(45,000)	(43,937.75)	(1,062.25)	(45,000)	(45,379.79)	379.79	(45,000)	0	0.00%	(45,000)	0	0.00%	(46,201.30)
1731	650-4350-02950 Memorials	(50,000)	(16,175.90)	(33,824.10)	(50,000)	(28,828.65)	(21,171.35)	(30,000)	(60,872.52)	30,872.52	(30,000)	0	0.00%	(40,000)	(10,000)	33.33%	(35,292.36)
1732	650-4350-03400 Miscellaneous Revenue	(100)	(5,942.82)	5,842.82	(100)	(7,271.88)	7,171.88	(100)	(5,874.78)	5,774.78	(100)	0	0.00%	(5,000)	(4,900)	4900.00%	(6,363.16)
1733	650-4350-05050 Rental Revenue	(800)	(1,000.00)	200.00	(800)	(1,000.00)	200.00	(800)	(1,000.00)	200.00	(800)	0	0.00%	(800)	0	0.00%	(1,000.00)
1734	650-4350-05250 Setting Markers	(3,000)	(7,497.99)	4,497.99	(6,000)	(537.00)	(5,463.00)	(6,000)	(2,231.87)	(3,768.13)	(6,000)	0	0.00%	(6,000)	0	0.00%	(3,422.29)
1735	650-4350-05700 Tent Revenue	(600)	0.00	(600.00)	(600)	0.00	(600.00)	(600)	0.00	(600.00)	(600)	0	0.00%	(600)	0	0.00%	0.00
1736	650-4350-12400 Safety Footware	250	70.80	179.20	250	107.99	142.01	250	144.88	105.12	250	0	0.00%	250	0	0.00%	107.89
1737	650-4350-12500 Course & Seminar Expenses	300	0.00	300.00	300	0.00	300.00	300	126.19	173.81	300	0	0.00%	300	0	0.00%	42.06
1738	650-4350-30100 Advertising Expense	200	0.00	200.00	200	0.00	200.00	200	0.00	200.00	200	0	0.00%	200	0	0.00%	0.00
1739	650-4350-30800 Building Maintenance	4,250	1,644.14	2,605.86	4,250	1,900.95	2,349.05	4,250	3,846.74	403.26	4,250	0	0.00%	3,750	(500)	-11.76%	2,463.94
1740	650-4350-31000 Capital Expenditures under \$5K	2,500	575.94	1,924.06	2,500	0.00	2,500.00	1,000	1,000.00	0.00	1,000	0	0.00%	1,000	0	0.00%	525.31
1741	650-4350-31700 Concrete Liners	10,000	9,545.00	455.00	10,000	10,080.00	(80.00)	10,000	7,560.00	2,440.00	10,000	0	0.00%	10,000	0	0.00%	9,061.67
1742	650-4350-31800 Conference Expenses	950	180.61	769.39	950	0.00	950.00	950	0.00	950.00	950	0	0.00%	950	0	0.00%	60.20
1743	650-4350-32900 Equipment Rental Expense	500	0.00	500.00	500	300.03	199.97	500	893.91	(393.91)	500	0	0.00%	500	0	0.00%	397.98
1744	650-4350-33200 Foundations and Markers	30,000	14,523.56	15,476.44	30,000	6,119.61	23,880.39	10,000	40,009.96	(30,009.96)	10,000	0	0.00%	16,000	6,000	60.00%	20,217.71
1745	650-4350-33600 Grounds Supplies	6,300	5,420.61	879.39	6,300	4,827.44	1,472.56	6,300	6,300.00	0.00	6,300	0	0.00%	6,300	0	0.00%	5,516.02
1746	650-4350-33900 Insurance Expense	900	741.02	158.98	900	805.50	94.50	820	787.31	32.69	780	(40)	-4.88%	780	(40)	-4.88%	777.94
1747	650-4350-34300 Maintenance	1,300	403.00	897.00	1,300	52.08	1,247.92	1,300	1,192.69	107.31	1,300	0	0.00%	1,300	0	0.00%	549.26
1748	650-4350-34700 Membership Expense	250	0.00	250.00	250	0.00	250.00	250	603.09	(353.09)	250	0	0.00%	250	0	0.00%	201.03
1749	650-4350-34800 Mileage & Expenses	200	0.00	200.00	200	99.57	100.43	200	164.52	35.48	200	0	0.00%	200	0	0.00%	88.03
1750	650-4350-34900 Miscellaneous	3,000	2,373.03	626.97	3,000	3,576.60	(576.60)	3,000	4,834.74	(1,834.74)	3,000	0	0.00%	3,000	0	0.00%	3,594.79
1751	650-4350-35000 Motor Vehicle Supplies	200	0.00	200.00	200	420.32	(220.32)	200	66.49	133.51	200	0	0.00%	200	0	0.00%	162.27
1752	650-4350-35300 Office Supplies	1,000	296.68	703.32	1,000	268.41	731.59	1,000	1,015.26	(15.26)	1,000	0	0.00%	600	(400)	-40.00%	526.78
1753	650-4350-35310 Ontario Licence Fee (Cemetery)	800	1,167.00	(367.00)	800	1,429.70	(629.70)	800	1,392.97	(592.97)	800	0	0.00%	1,400	600	75.00%	1,329.89
1754	650-4350-35400 Postage	0	0.00	0.00	0	(28.49)	28.49	0	0.00	0.00	0	0	---	0	0	---	(9.50)
1755	650-4350-36500 Small Tools & Equipment	1,500	2,181.85	(681.85)	2,500	1,000.03	1,499.97	1,500	2,386.38	(886.38)	1,500	0	0.00%	1,500	0	0.00%	1,856.09
1756	650-4350-36700 Supplies	2,000	2,042.35	(42.35)	2,000	598.55	1,401.45	2,000	1,869.41	130.59	2,000	0	0.00%	2,000	0	0.00%	1,503.44
1757	650-4350-36900 Telephone	1,600	2,50														

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1774																	
1775	Environmental Program Support	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
1776	Program Administration																
1777	700-1400-10000 Salaries & Wages	0	0.00	0.00	0	25,105.88	(25,105.88)	661,105	565,718.50	95,386.50	750,700	89,595	13.55%	750,700	89,595	13.55%	196,941.46
1778	700-1400-10001 Salaries & Wages - Part time	0	0.00	0.00	0	2,164.00	(2,164.00)	0	36,789.93	(36,789.93)	1,530	1,530	---	1,530	1,530	---	12,984.64
1779	700-1400-10002 Salaries & Wages - Overtime	0	0.00	0.00	0	222.86	(222.86)	0	33,996.40	(33,996.40)	0	0	---	0	0	---	11,406.42
1780	700-1400-11001 Employee Benefits	0	0.00	0.00	0	7,114.74	(7,114.74)	204,325	181,927.84	22,397.16	231,320	26,995	13.21%	231,320	26,995	13.21%	63,014.19
1781	700-1400-11011 Employee Benefits - Part time	0	0.00	0.00	0	457.73	(457.73)	0	6,112.37	(6,112.37)	245	245	---	245	245	---	2,190.03
1782	700-1400-80251 Recovery: Payroll	0	0.00	0.00	0	(1,650.47)	1,650.47	0	(635,669.19)	635,669.19	0	0	---	0	0	---	(212,439.89)
1783	700-1400-80253 Capital Recovery: Payroll	0	0.00	0.00	0	0.00	0.00	0	(82,526.08)	82,526.08	0	0	---	0	0	---	(27,508.69)
1784		0	0.00	0.00	0	33,414.74	(33,414.74)	865,430	106,349.77	759,080.23	983,795	118,365	13.68%	983,795	118,365	13.68%	46,588.17
1785	Spill Recovery																
1786	700-1407-41000 Contracts	0	0.00	0.00	0	0.00	0.00	0	2,725.14	(2,725.14)	0	0	---	0	0	---	908.38
1787	700-1407-80250 Chargeback: Payroll	0	0.00	0.00	0	0.00	0.00	0	(2,725.14)	2,725.14	0	0	---	0	0	---	(908.38)
1788	700-1407-80500 Chargeback: Equipment	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1789		0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1790		0	0.00	0.00	0	33,414.74	(33,414.74)	865,430	106,349.77	759,080.23	983,795	118,365	13.68%	983,795	118,365	13.68%	46,588.17
1791																	
1792	Water Distribution	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
1793	Program Administration																
1794	710-1400-01050 Administration Revenue	0	(6,815.76)	6,815.76	(3,500)	(2,900.14)	(599.86)	(3,500)	(263.99)	(3,236.01)	(3,500)	0	0.00%	(3,500)	0	0.00%	(3,326.63)
1795	710-1400-02750 Local Improvements	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1796	710-1400-03400 Miscellaneous Revenue	0	0.00	0.00	0	0.00	0.00	0	(3,950.00)	3,950.00	0	0	---	0	0	---	(1,316.67)
1797	710-1400-05300 On & Off Fees	0	0.00	0.00	(430)	130.00	(560.00)	(430)	(570.00)	140.00	(430)	0	0.00%	(430)	0	0.00%	(146.67)
1798	710-1400-05850 Water Revenue - Fixed Portion	(1,733,064)	(2,033,436.67)	300,372.67	(1,846,200)	(2,147,583.74)	301,383.74	(1,952,900)	(1,903,878.75)	(49,021.25)	(2,060,560)	(107,660)	5.51%	(2,060,560)	(107,660)	5.51%	(2,028,299.72)
1799	710-1400-05900 Water Revenue - Variable Portion	(2,445,115)	(3,462,464.23)	1,017,349.23	(3,168,494)	(3,293,783.94)	125,289.94	(3,329,495)	(3,080,373.27)	(249,121.73)	(3,502,325)	(172,830)	5.19%	(3,502,325)	(172,830)	5.19%	(3,278,873.81)
1800	710-1400-05905 Water on Construction	0	(63,515.34)	63,515.34	(105,850)	(35,622.36)	(70,227.64)	(105,850)	(45,533.53)	(60,316.47)	(105,850)	0	0.00%	(105,850)	0	0.00%	(48,223.74)
1801	710-1400-05910 Recoveries	0	0.00	0.00	(5,140)	0.00	(5,140.00)	(5,140)	0.00	(5,140.00)	(5,140)	0	0.00%	(5,140)	0	0.00%	0.00
1802	710-1400-05950 Water Sales	(55,000)	(76,630.90)	21,630.90	(68,030)	(41,725.09)	(26,304.91)	(68,030)	(59,806.32)	(8,223.68)	(68,030)	0	0.00%	(68,030)	0	0.00%	(59,387.44)
1803	710-1400-05960 Credit Bureau Recoveries	0	(191.74)	191.74	0	(22.69)	22.69	0	(1,803.84)	1,803.84	0	0	---	0	0	---	(672.76)
1804	710-1400-12100 Protective Clothing	750	1,142.48	(392.48)	1,230	2,516.72	(1,286.72)	1,230	2,223.46	(993.46)	1,230	0	0.00%	1,230	0	0.00%	1,960.89
1805	710-1400-12300 Uniforms, Coveralls, etc.	1,000	1,560.21	(560.21)	1,090	1,508.47	(418.47)	1,090	50.88	1,039.12	1,090	0	0.00%	1,090	0	0.00%	1,039.85
1806	710-1400-12400 Safety Footware	900	683.02	216.98	1,140	1,094.84	45.16	1,140	1,428.97	(288.97)	1,140	0	0.00%	1,140	0	0.00%	1,068.94
1807	710-1400-30100 Advertising Expense	1,000	1,730.36	(730.36)	1,660	1,294.96	365.04	1,660	0.00	1,660.00	1,660	0	0.00%	1,660	0	0.00%	1,008.44
1808	710-1400-30700 Books & Publications	100	0.00	100.00	130	0.00	130.00	130	0.00	130.00	130	0	0.00%	0	(130)	-100.00%	0.00
1809	710-1400-30800 Building Maintenance	1,000	2,457.51	(1,457.51)	2,310	1,245.77	1,064.23	2,310	0.00	2,310.00	2,310	0	0.00%	2,310	0	0.00%	1,234.43
1810	710-1400-31100 Cleaning Materials	300	23.84	276.16	370	21.87	348.13	370	0.00	370.00	370	0	0.00%	0	(370)	-100.00%	15.24
1811	710-1400-31500 Computer Hardware	0	0.00	0.00	0	1,338.35	(1,338.35)	0	1,985.41	(1,985.41)	0	0	---	1,200	1,200	---	1,107.92
1812	710-1400-31800 Conference Expenses	0	0.00	0.00	0	205.00	(205.00)	0	399.50	(399.50)	0	0	---	0	0	---	201.50
1813	710-1400-33500 Grounds Services	750	62.16	687.84	240	0.00	240.00	240	0.00	240.00	240	0	0.00%	240	0	0.00%	20.72
1814	710-1400-33900 Insurance Expense	8,000	10,337.36	(2,337.36)	7,670	11,514.03	(3,844.03)	12,150	12,021.06	128.94	11,910	(240)	-1.98%	11,910	(240)	-1.98%	11,290.82
1815	710-1400-34100 Licenses	4,000	2,421.90	1,578.10	2,430	2,112.65	317.35	2,430	198.43	2,231.57	2,430	0	0.00%	2,430	0	0.00%	1,577.66
1816	710-1400-34700 Membership Expense	700	556.86	143.14	930	431.05	498.95	930	383.31	546.69	930	0	0.00%	930	0	0.00%	457.07
1817	710-1400-34800 Mileage & Expenses	200	338.81	(138.81)	120	1,988.85	(1,868.85)	120	529.24	(409.24)	120	0	0.00%	1,000	880	733.33%	952.30
1818	710-1400-34900 Miscellaneous	0	159,249.52	(159,249.52)	13,940	(7,401.29)	21,341.29	13,940	2,464.86	11,475.14	13,940	0	0.00%	13,940	0	0.00%	51,437.70
1819	710-1400-35300 Office Supplies	500	513.03	(13.03)	430	441.54	(11.54)	430	795.50	(365.50)	430	0	0.00%	430	0	0.00%	583.36
1820	710-1400-35410 Prior Year Adjustment	0	0.00	0.00	0	0.00	0.00	9,820	0.00	9,820.00	9,820	0	0.00%	0	(9,820)	-100.00%	0.00
1821	710-1400-36500 Small Tools & Equipment	5,000	4,983.11	16.89	4,730	4,032.89	697.11	4,730	2,779.46	1,950.54	4,730	0	0.00%	4,730	0	0.00%	3,931.82
1822	710-1400-36700 Supplies	2,000	463.08	1,536.92	1,020	1,268.04	(248.04)	1,020	645.42	374.58	1,020	0	0.00%	1,020	0	0.00%	792.18
1823	710-1400-36900 Telephone	4,000	2,742.23	1,257.77	2,650	4,921.69	(2,271.69)	2,650	3,843.64	(1,193.64)	2,650	0	0.00%	3,500	850	32.08%	3,835.85
1824	710-1400-37400 Vehicle & Equipment Maintenance	500	864.42	(364.42)	610	556.39	53.61	610	2,718.02	(2,108.02)	610	0	0.00%	610	0	0.00%	1,379.61
1825	710-1400-37750 Write-off Expense	0	4,532.76	(4,532.76)	4,730	(114.35)	4,844.35	4,730	14,433.13	(9,703.13)	4,730	0	0.00%	7,000	2,270	47.99%	6,283.85
1826	710-1400-40700 Billing Service Charges	100,000	103,889.38	(3,889.38)	94,540	106,929.43	(12,389.43)	94,540	99,445.61	(4,905.61)	102,000	7,460	7.89%	102,000	7,460	7.89%	103,421.47
1827	710-1400-40900 Consultants	10,000	2,956.91	7,043.09	28,800	21,883.74	6,916.26	28,800	14,406.55	14,393.45	28,800	0	0.00%	15,000	(13,800)	-47.92%	13,082.40
1828	710-1400-40954 PW Building Concept	0	0.00	0.00	2,470	0.00	2,470.00	2,470	0.00	2,470.00	0	(2,470)	-100.00%	0	(2,470)	-100.00%	0.00
1829	710-1400-41000 Contracts	1,500	14,566.06	(13,066.06)	1,580	(6,856.31)	8,436.31	13,641.05	(12,061.05)	2,580.00	10,000	8,420	532.91%	10,000	8,420	532.91%	7,116.93
1830	710-1400-41200 Legal Expenses	1,000	814.08	185.92	1,560	1,475.52	84.48	1,560	0.00	1,560.00	1,560	0	0.00%	1,560	0	0.00%	763.20
1831	710-1400-41400 Water Charges - Fixed Portion	496,094	512,469.00	(16,375.00)	482,660	564,378.36	(81,718.36)	482,660	581,552.64	(98,892.64)	482,660	0	0.00%	600,000	117,340	24.31%	552,800.00
1832	710-1400-41500 Water Charges - Variable Portion	1,503,600	1,855,235.49	(351,635.49)	1,586,610	1,546,294.54	40,315.46	1,586,610	1,871,106.84	(284,496.84)	1,586,610	0	0.00%	1,757,000	170,390	10.74%	1,757,545.62
1833	710-1400-80200 Chargeback: Rate Supported	37,500	37,500.00	0.00	37,500	37,500.00	0.00	37,500	37,500.00	0.00	37,500	0	0.00%	37,500	0	0.00%	37,500.00
1834	710-1400-80250 Chargeback: Payroll	225,290	154,772.93	70,517.07	213,900	237,643.53	(23,743.53)	0	0.00	0.00	0	0	---	0	0	---	130,805.49
1835	710-1400-80260 Chargeback: Allocated Salaries	105,313	105,313.00	0.00	106,597	106,597.00	0.00	73,471	73,471.00	0.00	75,885	2,414	3.29%	75,885	2,414	3.29%	95,127.00
1836	710-1400-80400 Chargeback: Debt Charges	267,779	267,779.00	0.00	267,847	267,847.00	0.00	267,374	267,374.00	0.00	266,426	(948)	-0.35%	266,426	(948)	-0.35%	267,666.67
1837	710-1400-80451 Recovery: Hydrant Rentals	(75,000)	(75,000.00)	0.00	(75,000)	(75,000.00)	0.00	(75,000)	(75,000.00)	0.00	(75,000)	0	0.00%	(75,000)	0	0.00%	(75,000.00)
1838	710-1400-80500 Chargeback: Equipment	5,125	2,044.00	3,081.00	2,300	2,525.00	(225.00)	2,300	7,472.00	(5,172.00)	2,300	0	0.00%	2,300	0	0.00%	4,013.67
1839	710-1400-92904 TSF to: Water Capital Improveme	860,000	1,927,240.39	(1,067,240.39)	1,800,000	2,215,497.05	(415,497.05)	1,997,290									

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1855	710-4800-80250 Chargeback: Payroll	31,188	31,716.30	(528.30)	31,800	35,472.58	(3,672.58)	0	0.00	0.00	0	0	---	0	0	---	22,396.29
1856	710-4800-80500 Chargeback: Equipment	45	364.00	(319.00)	200	21.00	179.00	200	35.00	165.00	200	0	0.00%	200	0	0.00%	140.00
1857		31,233	37,552.29	(6,319.29)	33,150	37,401.58	(4,251.58)	1,350	13,502.66	(12,152.66)	1,350	0	0.00%	3,710	2,360	174.81%	29,485.51
1858	Bulk Water Station																
1859	710-5250-32000 Construction Materials	1,500	1,103.50	396.50	410	2,198.02	(1,788.02)	410	251.92	158.08	410	0	0.00%	410	0	0.00%	1,184.48
1860	710-5250-34000 Internet Expenses	0	0.00	0.00	0	2,128.63	(2,128.63)	0	3,686.92	(3,686.92)	3,000	3,000	---	3,000	3,000	---	1,938.52
1861	710-5250-36900 Telephone	0	1,263.97	(1,263.97)	980	1,334.64	(354.64)	980	1,823.78	(843.78)	1,800	820	83.67%	1,800	820	83.67%	1,474.13
1862	710-5250-37100 Utilities - Hydro	3,000	4,241.70	(1,241.70)	3,770	3,907.84	(137.84)	3,770	4,000.29	(230.29)	3,770	0	0.00%	3,770	0	0.00%	4,049.94
1863	710-5250-41000 Contracts	2,000	0.00	2,000.00	520	3,642.59	(3,122.59)	520	9,913.35	(9,393.35)	520	0	0.00%	5,000	4,480	861.54%	4,518.65
1864	710-5250-80250 Chargeback: Payroll	682	1,723.96	(1,041.96)	700	5,040.22	(4,340.22)	0	0.00	0.00	0	0	---	0	0	---	2,254.73
1865	710-5250-80500 Chargeback: Equipment	85	154.00	(69.00)	100	329.00	(229.00)	100	245.60	(145.60)	100	0	0.00%	100	0	0.00%	242.87
1866		7,267	8,487.13	(1,220.13)	6,480	18,580.94	(12,100.94)	5,780	19,921.86	(14,141.86)	9,600	3,820	66.09%	14,080	8,300	143.60%	15,663.31
1867	Hydrants																
1868	710-5300-05200 Services Rendered	(15,000)	(85.99)	(14,914.01)	(10,560)	(259.05)	(10,300.95)	(10,560)	(15,480.00)	4,920.00	(10,560)	0	0.00%	(10,560)	0	0.00%	(5,275.01)
1869	710-5300-32000 Construction Materials	8,000	13,128.04	(5,128.04)	15,080	13,514.58	1,565.42	15,080	13,375.05	1,704.95	15,080	0	0.00%	15,080	0	0.00%	13,339.22
1870	710-5300-41000 Contracts	6,000	0.00	6,000.00	1,650	0.00	1,650.00	1,650	10,396.78	(8,746.78)	1,650	0	0.00%	1,650	0	0.00%	3,465.59
1871	710-5300-80250 Chargeback: Payroll	28,801	32,788.21	(3,987.21)	23,500	43,648.41	(20,148.41)	0	0.00	0.00	0	0	---	0	0	---	25,478.87
1872	710-5300-80500 Chargeback: Equipment	5,770	5,941.40	(171.40)	2,500	3,953.45	(1,453.45)	2,500	2,844.80	(344.80)	2,500	0	0.00%	2,500	0	0.00%	4,246.55
1873		33,571	51,771.66	(18,200.66)	32,170	60,857.39	(28,687.39)	8,670	11,136.63	(2,466.63)	8,670	0	0.00%	8,670	0	0.00%	41,255.23
1874	Irrigation from Hydrants																
1875	710-5350-05200 Services Rendered	0	(10,084.44)	10,084.44	(4,280)	(23,060.49)	18,780.49	(4,280)	(2,025.00)	(2,255.00)	(4,280)	0	0.00%	(8,000)	(3,720)	86.92%	(11,723.31)
1876	710-5350-32000 Construction Materials	500	755.65	(255.65)	300	1,611.88	(1,311.88)	300	14,657.44	(14,357.44)	300	0	0.00%	6,000	5,700	1900.00%	5,674.99
1877	710-5350-41000 Contracts	1,000	0.00	1,000.00	140	905.66	(765.66)	140	1,096.97	(956.97)	140	0	0.00%	140	0	0.00%	667.54
1878	710-5350-80250 Chargeback: Payroll	1,870	2,188.86	(318.86)	1,300	2,172.52	(872.52)	0	0.00	0.00	0	0	---	0	0	---	1,453.79
1879	710-5350-80500 Chargeback: Equipment	222	251.50	(29.50)	100	112.00	(12.00)	100	238.00	(138.00)	100	0	0.00%	100	0	0.00%	200.50
1880		3,592	(6,888.43)	10,480.43	(2,440)	(18,258.43)	15,818.43	(3,740)	13,967.41	(17,707.41)	(3,740)	0	0.00%	(1,760)	1,980	-52.94%	(3,726.48)
1881	Meter Installations																
1882	710-5400-05200 Services Rendered	(45,000)	(60,291.22)	15,291.22	(67,710)	(35,072.35)	(32,637.65)	(67,710)	(43,976.57)	(23,733.43)	(67,710)	0	0.00%	(50,000)	17,710	-26.16%	(46,446.71)
1883	710-5400-32000 Construction Materials	10,000	28.18	9,971.82	13,230	1,210.70	12,019.30	13,230	4,070.53	9,159.47	13,230	0	0.00%	5,000	(8,230)	-62.21%	1,769.80
1884	710-5400-80250 Chargeback: Payroll	61,178	44,541.97	16,636.03	68,100	18,767.28	49,332.72	0	0.00	0.00	0	0	---	0	0	---	21,103.08
1885	710-5400-80500 Chargeback: Equipment	5,829	3,625.00	2,204.00	5,500	1,639.50	3,860.50	5,500	2,044.00	3,456.00	5,500	0	0.00%	5,500	0	0.00%	2,436.17
1886		32,007	(12,096.07)	44,103.07	19,120	(13,454.87)	32,574.87	(48,980)	(37,862.04)	(11,117.96)	(48,980)	0	0.00%	(39,500)	9,480	-19.35%	(21,137.66)
1887	Meter Readings																
1888	710-5450-80250 Chargeback: Payroll	83,444	5,429.60	78,014.40	0	4,066.43	(4,066.43)	0	0.00	0.00	0	0	---	0	0	---	3,165.34
1889	710-5450-80500 Chargeback: Equipment	17,213	700.50	16,512.50	0	52.50	(52.50)	0	28.00	(28.00)	0	0	---	0	0	---	260.33
1890		100,657	6,130.10	94,526.90	0	4,118.93	(4,118.93)	0	28.00	(28.00)	0	0	---	0	0	---	3,425.68
1891	Meter Repairs																
1892	710-5500-05200 Services Rendered	(1,000)	(950.00)	(50.00)	(370)	0.00	(370.00)	(370)	(370.13)	0.13	(370)	0	0.00%	(370)	0	0.00%	(440.04)
1893	710-5500-32000 Construction Materials	20,000	15,283.79	4,716.21	24,300	50,232.62	(25,932.62)	24,300	726.80	23,573.20	24,300	0	0.00%	24,300	0	0.00%	22,081.07
1894	710-5500-41000 Contracts	3,000	0.00	3,000.00	900	0.00	900.00	900	0.00	900.00	900	0	0.00%	900	0	0.00%	0.00
1895	710-5500-80250 Chargeback: Payroll	40,521	69,065.21	(28,544.21)	28,600	45,117.92	(16,517.92)	0	0.00	0.00	0	0	---	0	0	---	38,061.04
1896	710-5500-80500 Chargeback: Equipment	4,282	6,264.75	(1,982.75)	2,400	4,135.00	(1,735.00)	2,400	4,396.00	(1,996.00)	2,400	0	0.00%	2,400	0	0.00%	4,931.92
1897		66,803	89,663.75	(22,860.75)	55,830	99,485.54	(43,655.54)	27,230	4,752.67	22,477.33	27,230	0	0.00%	27,230	0	0.00%	64,633.99
1898	Repair & Replace Mains																
1899	710-5550-05200 Services Rendered	(1,000)	0.00	(1,000.00)	(1,000)	0.00	(1,000.00)	(1,000)	0.00	(1,000.00)	(1,000)	0	0.00%	0	1,000	-100.00%	0.00
1900	710-5550-32000 Construction Materials	1,500	1,859.45	(359.45)	1,770	6,617.94	(4,847.94)	1,770	0.00	1,770.00	1,770	0	0.00%	1,770	0	0.00%	2,825.80
1901	710-5550-36200 Sand & Gravel	1,500	288.92	1,211.08	570	0.00	570.00	570	0.00	570.00	570	0	0.00%	570	0	0.00%	96.31
1902	710-5550-36600 Sod & Soil	1,500	402.97	1,097.03	130	0.00	130.00	130	0.00	130.00	130	0	0.00%	130	0	0.00%	134.32
1903	710-5550-41000 Contracts	6,000	1,063.39	4,936.61	24,070	1,744.57	22,325.43	24,070	0.00	24,070.00	24,070	0	0.00%	5,000	(19,070)	-79.23%	935.99
1904	710-5550-80250 Chargeback: Payroll	39,350	18,665.11	20,684.89	25,100	8,262.12	16,837.88	0	0.00	0.00	0	0	---	0	0	---	8,975.74
1905	710-5550-80500 Chargeback: Equipment	9,322	4,433.15	4,888.85	5,200	918.30	4,281.70	5,200	2,395.63	2,804.37	5,200	0	0.00%	5,200	0	0.00%	2,582.36
1906		58,172	26,712.99	31,459.01	55,840	17,542.93	38,297.07	30,740	2,395.63	28,344.37	30,740	0	0.00%	12,670	(18,070)	-58.78%	15,550.52
1907	Repair & Replace Services																
1908	710-5600-05200 Services Rendered	(1,000)	(11,887.25)	10,887.25	(3,610)	(2,349.24)	(1,260.76)	(3,610)	0.00	(3,610.00)	(3,610)	0	0.00%	(3,610)	0	0.00%	(4,745.50)
1909	710-5600-32000 Construction Materials	5,000	7,069.16	(2,069.16)	5,710	3,046.41	2,663.59	5,710	0.00	5,710.00	5,710	0	0.00%	5,710	0	0.00%	3,371.86
1910	710-5600-36200 Sand & Gravel	500	1,255.20	(755.20)	950	298.87	651.13	950	2,643.51	(1,693.51)	950	0	0.00%	950	0	0.00%	1,399.19
1911	710-5600-36600 Sod & Soil	1,000	2,697.13	(1,697.13)	3,920	3,007.20	912.80	3,920	197.41	3,722.59	3,920	0	0.00%	2,000	(1,920)	-48.98%	1,967.25
1912	710-5600-41000 Contracts	15,000	14,891.47	108.53	24,300	3,490.40	20,809.60	24,300	6,644.91	17,655.09	24,300	0	0.00%	24,300	0	0.00%	8,342.26
1913	710-5600-80250 Chargeback: Payroll	88,230	69,741.49	18,488.51	116,700	64,915.35	51,784.65	0	0.00	0.00	0	0	---	0	0	---	44,885.61
1914	710-5600-80500 Chargeback: Equipment	18,369	16,948.35	1,420.65	23,000	12,552.00	10,448.00	23,000	8,242.80	14,757.20	23,000	0	0.00%	23,000	0	0.00%	12,581.05
1915		127,099	100,715.55	26,383.45	170,970	84,960.99	86,009.01	54,270	17,728.63	36,541.37	54,270	0	0.00%	52,350	(1,920)	-3.54%	67,801.72
1916	Service Installations (New)																
1917	710-5650-05200 Services Rendered	(20,000)	(15,159.90)	(4,840.10)	(16,290)	(15,742.82)	(547.18)	(16,290)	(2,100.00)	(14,190.00)	(16,290)	0	0.00%	(12,000)	4,290	-26.34%	(11,000.91)
1918	710-5650-32000 Construction Materials	5,000	8,163.90	(3,163.90)	2,870	869.76	2,000.24	2,870	0.00	2,870.00	2,870	0	0.00%	2,870	0	0.00%	3,011.22
1919	710-5650-34900 Miscellaneous	0	0.00	0.00	90	0.00	90.00	90	0.00	90.00	90	0	0.00%	0	(90)	-100.00%	0.00
1920	710-5650-36200 Sand & Gravel	500	202.53	297.47	390	0.00	390.00	390	299.78	90.22	390	0	0.00%	390	0	0.00%	167.44
1921	710-5650-36600 Sod & Soil	500	347.29	152.71	370	3,065.82	(2,695.82)	370	0.00	370.00	370	0	0.00%	370	0	0.00%	1,137.70
1922	710-5650-41000 Contracts	10,000	9,319.22	680.78	16,670	6,866.75	9,803.										

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
1936		11,449	29,501.88	(18,052.88)	8,920	12,060.79	(3,140.79)	2,120	2,396.80	(276.80)	2,120	0	0.00%	2,120	0	0.00%	14,653.16
1937	Water Sampling & Testing																
1938	710-5800-32000 Construction Materials	500	5,199.70	(4,699.70)	1,160	1,666.33	(506.33)	1,160	729.86	430.14	1,160	0	0.00%	1,160	0	0.00%	2,531.96
1939	710-5800-37300 Utilities - Water & Wastewater	0	270.00	(270.00)	260	282.88	(22.88)	260	264.42	(4.42)	260	0	0.00%	260	0	0.00%	272.43
1940	710-5800-41000 Contracts	12,000	12,137.95	(137.95)	13,430	16,276.38	(2,846.38)	13,430	20,696.04	(7,266.04)	13,430	0	0.00%	13,430	0	0.00%	16,370.12
1941	710-5800-80250 Chargeback: Payroll	34,814	31,124.83	3,689.17	38,900	28,627.34	10,272.66	0	0.00	0.00	0	0	---	0	0	---	19,917.39
1942	710-5800-80500 Chargeback: Equipment	4,818	4,340.65	477.35	4,700	4,165.60	534.40	4,700	4,259.50	440.50	4,700	0	0.00%	4,700	0	0.00%	4,255.25
1943		52,132	53,073.13	(941.13)	58,450	51,018.53	7,431.47	19,550	25,949.82	(6,399.82)	19,550	0	0.00%	19,550	0	0.00%	43,347.16
1944	Watermain Cleaning																
1945	710-5850-32000 Construction Materials	500	0.00	500.00	60	0.00	60.00	60	0.00	60.00	60	0	0.00%	60	0	0.00%	0.00
1946	710-5850-80250 Chargeback: Payroll	17,230	24,783.76	(7,553.76)	32,100	9,467.45	22,632.55	0	0.00	0.00	0	0	---	0	0	---	11,417.07
1947	710-5850-80500 Chargeback: Equipment	1,495	2,570.00	(1,075.00)	2,700	1,403.00	1,297.00	2,700	1,249.50	1,450.50	2,700	0	0.00%	2,700	0	0.00%	1,740.83
1948		19,225	27,353.76	(8,128.76)	34,860	10,870.45	23,989.55	2,760	1,249.50	1,510.50	2,760	0	0.00%	2,760	0	0.00%	13,157.90
1949		0	0	(0)	0	(0)	0	(708,650)	(88,271)	(620,379)	(799,287)	(90,637)	12.79%	(816,550)	(107,900)	15.23%	(29,423.63)
1950																	
1951	Wastewater Collection	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
1952	Program Administration																
1953	720-1400-01050 Administration Revenue	0	(1,690.02)	1,690.02	(1,480)	(510.24)	(969.76)	(1,480)	0.00	(1,480.00)	(1,480)	0	0.00%	(1,480)	0	0.00%	(733.42)
1954	720-1400-03400 Miscellaneous Revenue	0	0.00	0.00	0	0.00	0.00	0	(20,000.00)	20,000.00	0	0	---	0	0	---	(6,666.67)
1955	720-1400-05200 Services Rendered	0	(136,076.04)	136,076.04	(179,390)	(281,033.03)	101,643.03	(179,390)	(263,365.04)	83,975.04	(210,000)	(30,610)	17.06%	(210,000)	(30,610)	17.06%	(226,824.70)
1956	720-1400-05750 Wastewater Revenue - Fixed Port	(1,459,428)	(1,787,467.28)	328,039.28	(1,371,800)	(1,890,275.09)	518,475.09	(1,535,000)	(1,681,331.04)	146,331.04	(1,637,600)	(102,600)	6.68%	(1,700,000)	(165,000)	10.75%	(1,786,357.80)
1957	720-1400-05800 Wastewater Revenue - Variable P	(1,881,263)	(1,743,645.63)	(137,617.37)	(2,060,836)	(1,805,510.43)	(255,325.57)	(2,305,930)	(1,769,378.47)	(536,551.53)	(2,124,013)	181,917	-7.89%	(1,800,000)	505,930	-21.94%	(1,772,844.84)
1958	720-1400-05960 Credit Bureau Recoveries	0	0.00	0.00	0	(24.00)	24.00	0	(821.85)	821.85	0	0	---	0	0	---	(281.95)
1959	720-1400-12300 Uniforms, Coveralls, etc.	750	0.00	750.00	750	47.05	702.95	750	0.00	750.00	750	0	0.00%	750	0	0.00%	15.68
1960	720-1400-12500 Course & Seminar Expenses	500	0.00	500.00	5,000	305.28	4,694.72	5,000	730.56	4,269.44	5,000	0	0.00%	2,000	(3,000)	-60.00%	345.28
1961	720-1400-30100 Advertising Expense	500	256.18	243.82	510	202.53	307.47	510	0.00	510.00	510	0	0.00%	510	0	0.00%	152.90
1962	720-1400-30700 Books & Publications	100	0.00	100.00	60	0.00	60.00	60	0.00	60.00	60	0	0.00%	0	(60)	-100.00%	0.00
1963	720-1400-30800 Building Maintenance	1,000	2,762.69	(1,762.69)	1,430	49.14	1,380.86	1,430	0.00	1,430.00	1,430	0	0.00%	1,430	0	0.00%	937.28
1964	720-1400-31200 Collections Charges	400	0.00	400.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1965	720-1400-31500 Computer Hardware	0	0.00	0.00	0	1,338.35	(1,338.35)	0	0.00	0.00	0	0	---	0	0	---	446.12
1966	720-1400-31800 Conference Expenses	0	0.00	0.00	0	205.00	(205.00)	0	0.00	0.00	0	0	---	0	0	---	68.33
1967	720-1400-33500 Grounds Services	1,000	0.00	1,000.00	440	0.00	440.00	440	98.32	341.68	440	0	0.00%	440	0	0.00%	32.77
1968	720-1400-33900 Insurance Expense	7,200	7,562.32	(362.32)	5,580	8,449.05	(2,869.05)	8,930	8,924.67	5.33	8,930	0	0.00%	8,930	0	0.00%	8,312.01
1969	720-1400-34700 Membership Expense	250	0.00	250.00	70	251.05	(181.05)	70	0.00	70.00	70	0	0.00%	70	0	0.00%	83.68
1970	720-1400-34800 Mileage & Expenses	0	143.91	(143.91)	0	66.99	(66.99)	0	0.00	0.00	0	0	---	0	0	---	70.30
1971	720-1400-34900 Miscellaneous	0	345,411.07	(345,411.07)	0	(3,326.16)	3,326.16	0	794.36	(794.36)	0	0	---	0	0	---	114,293.09
1972	720-1400-35300 Office Supplies	500	516.19	(16.19)	410	318.42	91.58	410	107.03	302.97	410	0	0.00%	410	0	0.00%	313.88
1973	720-1400-36500 Small Tools & Equipment	5,000	5,672.51	(672.51)	2,740	1,574.65	1,165.35	2,740	1,303.81	1,436.19	2,740	0	0.00%	2,740	0	0.00%	2,850.32
1974	720-1400-37400 Vehicle & Equipment Maintenance	500	327.66	172.34	150	591.74	(441.74)	150	747.74	(597.74)	150	0	0.00%	150	0	0.00%	555.71
1975	720-1400-37750 Write-off Expense	0	3,622.50	(3,622.50)	0	5,199.71	(5,199.71)	0	11,540.31	(11,540.31)	0	0	---	0	0	---	6,787.51
1976	720-1400-40900 Consultants	10,000	644.09	9,355.91	30,000	4,106.02	25,893.98	30,000	11,753.28	18,246.72	30,000	0	0.00%	30,000	0	0.00%	5,501.13
1977	720-1400-41000 Contracts	0	13,669.62	(13,669.62)	0	9,154.27	(9,154.27)	0	7,648.53	(7,648.53)	8,000	8,000	---	8,000	8,000	---	10,157.47
1978	720-1400-41200 Legal Expenses	0	0.00	0.00	510	0.00	510.00	510	0.00	510.00	510	0	0.00%	510	0	0.00%	0.00
1979	720-1400-41300 Wastewater Charges - Fixed	2,320,307	2,265,615.07	54,691.93	2,454,420	2,804,407.76	(349,987.76)	2,454,420	2,700,702.94	(246,282.94)	2,353,529	(100,891)	-4.11%	2,600,000	145,580	5.93%	2,590,241.92
1980	720-1400-80200 Chargeback: Rate Supported	37,500	37,500.00	0.00	37,500	37,500.00	0.00	37,500	37,500.00	0.00	37,500	0	0.00%	37,500	0	0.00%	37,500.00
1981	720-1400-80250 Chargeback: Payroll	94,495	81,339.80	13,155.20	100,200	108,536.70	(8,336.70)	0	0.00	0.00	0	0	---	0	0	---	63,292.17
1982	720-1400-80260 Chargeback: Allocated Salaries	105,313	105,313.00	0.00	106,597	106,597.00	0.00	73,471	73,471.00	0.00	75,885	2,414	3.29%	75,885	2,414	3.29%	95,127.00
1983	720-1400-80500 Chargeback: Equipment	2,312	259.00	2,053.00	400	434.00	(34.00)	400	773.50	(373.50)	400	0	0.00%	400	0	0.00%	488.83
1984	720-1400-91905 TSF from: Wastewater Capital Im	0	(211,412.94)	211,412.94	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(70,470.98)
1985	720-1400-91981 TSF from: Grants	0	(133,998.13)	133,998.13	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(44,666.04)
1986	720-1400-92905 TSF to: Wastewater Capital Impr	600,000	962,316.82	(362,316.82)	600,000	731,468.19	(131,468.19)	1,027,790	648,977.54	378,812.46	1,031,932	4,142	0.40%	533,471	(494,319)	-48.10%	780,920.85
1987		(153,064)	(181,357.61)	28,293.61	(266,739)	(159,876.05)	(106,862.95)	(377,219)	(229,822.81)	(147,396.19)	(414,847)	(37,628)	9.98%	(408,284)	(31,065)	8.24%	(190,352.16)
1988	Training Division																
1989	720-1950-12500 Course & Seminar Expenses	1,000	287.98	712.02	450	642.89	(192.89)	450	3,000.00	(2,550.00)	450	0	0.00%	2,000	1,550	344.44%	1,310.29
1990	720-1950-31800 Conference Expenses	500	0.00	500.00	130	323.09	(193.09)	130	0.00	130.00	130	0	0.00%	130	0	0.00%	107.70
1991	720-1950-34800 Mileage & Expenses	250	0.00	250.00	10	41.82	(31.82)	10	59.04	(49.04)	10	0	0.00%	10	0	0.00%	33.62
1992	720-1950-80250 Chargeback: Payroll	973	409.18	563.82	100	677.20	(577.20)	0	0.00	0.00	0	0	---	0	0	---	362.13
1993	720-1950-80500 Chargeback: Equipment	47	0.00	47.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
1994		2,770	697.16	2,072.84	690	1,685.00	(995.00)	590	3,059.04	(2,469.04)	590	0	0.00%	2,140	1,550	262.71%	1,813.73
1995	Compliance																
1996	720-4800-80250 Chargeback: Payroll	0	37.24	(37.24)	0	337.62	(337.62)	0	0.00	0.00	0	0	---	0	0	---	124.95
1997	720-4800-80500 Chargeback: Equipment	0	0.00	0.00	0	35.00	(35.00)	0	0.00	0.00	0	0	---	0	0	---	11.67
1998		0	37.24	(37.24)	0	372.62	(372.62)	0	0.00	0.00	0	0	---	0	0	---	136.62
1999	Lateral Cleaning & Maintenance																
2000	720-4850-05200 Services Rendered	0	0.00	0.00	(80)	(2,561.08)	2,481.08	(80)	(411.78)	331.78	(80)	0	0.00%	(80)	0	0.00%	(990.95)
2001	720-4850-32000 Construction Materials	1,000	6,531.85	(5,531.85)	2,750	643.75	2,106.25	2,750	1,521.74	1,228.26	2,750	0	0.00%	2,750	0	0.00%	2,899.11
2002	720-4850-36200 Sand & Gravel	500	804.44	(304.44)	720	533.64	186.36	720	4,349.88	(3,629.88)	720	0	0.00%	4,000	3,280	455.56%	1,895.99
2003	720-4850-36600 Sod & Soil	500	620.60	(120.60)	190	1,945.65	(1,755.65)	190	814.08	(624.08)	190	0	0.00%	190	0	0.00%	1,126.78
2004	720-4850-41000 Contracts	9,000	14,212.20	(5,212.20)	12,890	2,458.40	10,431.60	12,890	2								

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
2017	720-4950-80500 Chargeback: Equipment	51	301.00	(250.00)	0	7.00	(7.00)	0	56.00	(56.00)	0	0	---	0	0	---	121.33
2018		49,673	50,091.88	(418.88)	54,690	45,641.83	9,048.17	48,790	55,113.03	(6,323.03)	48,790	0	0.00%	48,790	0	0.00%	50,282.25
2019	Sewer Lateral Installations																
2020	720-5000-05200 Services Rendered	(1,000)	(35,535.21)	34,535.21	(21,570)	(10,182.96)	(11,387.04)	(21,570)	(15,072.73)	(6,497.27)	(21,570)	0	0.00%	(21,570)	0	0.00%	(20,263.63)
2021	720-5000-05650 Tapping Fees	(1,000)	0.00	(1,000.00)	(3,760)	0.00	(3,760.00)	(3,760)	0.00	(3,760.00)	(3,760)	0	0.00%	0	3,760	-100.00%	0.00
2022	720-5000-32000 Construction Materials	1,000	5,694.09	(4,694.09)	2,080	467.41	1,612.59	2,080	89.87	1,990.13	2,080	0	0.00%	2,080	0	0.00%	2,083.79
2023	720-5000-36200 Sand & Gravel	1,000	426.92	573.08	290	0.00	290.00	290	0.00	290.00	290	0	0.00%	290	0	0.00%	142.31
2024	720-5000-36600 Sod & Soil	500	348.01	151.99	170	0.00	170.00	170	0.00	170.00	170	0	0.00%	170	0	0.00%	116.00
2025	720-5000-41000 Contracts	10,000	35,584.91	(25,584.91)	27,960	36,861.31	(8,901.31)	27,960	22,855.30	5,104.70	27,960	0	0.00%	27,960	0	0.00%	31,767.17
2026	720-5000-80250 Chargeback: Payroll	683	7,718.57	(7,035.57)	14,800	6,251.35	8,548.65	0	0.00	0.00	0	0	---	0	0	---	4,656.64
2027	720-5000-80500 Chargeback: Equipment	38	3,912.32	(3,874.32)	6,300	2,167.70	4,132.30	6,300	5,245.30	1,054.70	6,300	0	0.00%	6,300	0	0.00%	3,775.11
2028		11,221	18,149.61	(6,928.61)	26,270	35,564.81	(9,294.81)	11,470	13,117.74	(1,647.74)	11,470	0	0.00%	15,230	3,760	32.78%	22,277.39
2029	Sewer Main Cleaning																
2030	720-5050-05200 Services Rendered	0	(335.00)	335.00	(110)	0.00	(110.00)	(110)	0.00	(110.00)	(110)	0	0.00%	(110)	0	0.00%	(111.67)
2031	720-5050-32000 Construction Materials	200	0.00	200.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
2032	720-5050-41000 Contracts	55,000	58,567.30	(3,567.30)	59,620	40,011.08	19,608.92	59,620	53,370.05	6,249.95	59,620	0	0.00%	59,620	0	0.00%	50,649.48
2033	720-5050-80250 Chargeback: Payroll	3,944	4,119.15	(175.15)	4,800	784.76	4,015.24	0	0.00	0.00	0	0	---	0	0	---	1,634.64
2034	720-5050-80500 Chargeback: Equipment	11	154.90	(143.90)	0	0.00	0.00	0	119.00	(119.00)	0	0	---	0	0	---	91.30
2035		59,155	62,506.35	(3,351.35)	64,310	40,795.84	23,514.16	59,510	53,489.05	6,020.95	59,510	0	0.00%	59,510	0	0.00%	52,263.75
2036	Sewer Main Repairs																
2037	720-5100-32000 Construction Materials	500	1,320.90	(820.90)	200	0.00	200.00	200	0.00	200.00	200	0	0.00%	200	0	0.00%	440.30
2038	720-5100-36200 Sand & Gravel	500	0.00	500.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
2039	720-5100-41000 Contracts	3,000	0.00	3,000.00	260	0.00	260.00	260	753.02	(493.02)	260	0	0.00%	260	0	0.00%	251.01
2040	720-5100-80250 Chargeback: Payroll	332	2,897.74	(2,565.74)	2,100	3,033.57	(933.57)	0	0.00	0.00	0	0	---	0	0	---	1,977.10
2041	720-5100-80500 Chargeback: Equipment	11	652.15	(641.15)	600	396.70	203.30	600	791.38	(191.38)	600	0	0.00%	600	0	0.00%	613.41
2042		4,343	4,870.79	(527.79)	3,160	3,430.27	(270.27)	1,060	1,544.40	(484.40)	1,060	0	0.00%	1,060	0	0.00%	3,281.82
2043	Rain Barrel Incentive Program																
2044	720-5141-03450 Niagara Region Grant	(11,000)	0.00	(11,000.00)	(10,000)	0.00	(10,000.00)	(10,000)	0.00	(10,000.00)	0	10,000	-100.00%	0	10,000	-100.00%	0.00
2045	720-5141-41000 Contracts	39,618	17,034.69	22,583.31	28,200	6,122.48	22,077.52	28,200	3,083.59	25,116.41	28,100	(100)	-0.35%	28,100	(100)	-0.35%	8,746.92
2046	720-5141-80250 Chargeback: Payroll	3,382	1,454.20	1,927.80	1,800	150.50	1,649.50	0	0.00	0.00	0	0	---	0	0	---	534.90
2047	720-5141-91905 TSF from: Wastewater Capital Im	(32,000)	(18,488.89)	(13,511.11)	0	(6,272.98)	6,272.98	0	0.00	0.00	0	0	---	0	0	---	(8,253.96)
2048		0	0.00	0.00	20,000	0.00	20,000.00	18,200	3,083.59	15,116.41	28,100	9,900	54.40%	28,100	9,900	54.40%	1,027.86
2049	Reimburse/Disconnect Program																
2050	720-5142-41000 Contracts	48,879	8,967.60	39,911.40	5,260	0.00	5,260.00	5,260	0.00	5,260.00	5,260	0	0.00%	5,260	0	0.00%	2,989.20
2051	720-5142-80250 Chargeback: Payroll	421	230.85	190.15	0	635.74	(635.74)	0	0.00	0.00	0	0	---	0	0	---	288.86
2052	720-5142-80500 Chargeback: Equipment	0	14.00	(14.00)	0	35.00	(35.00)	0	0.00	0.00	0	0	---	0	0	---	16.33
2053	720-5142-91821 TSF from: DC: Wastewater Sewers	(17,000)	(3,176.71)	(13,823.29)	(1,841)	(228.05)	(1,612.95)	(1,841)	(1,841.00)	0.00	(1,841)	0	0.00%	(1,841)	0	0.00%	(1,748.59)
2054	720-5142-91905 TSF from: Wastewater Capital Im	(32,300)	(6,035.74)	(26,264.26)	0	(442.69)	442.69	0	0.00	0.00	0	0	---	0	0	---	(2,159.48)
2055	720-5142-92821 TSF to: DC: Wastewater Sewers	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
2056	720-5142-92905 TSF to: Wastewater Capital Impr	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
2057		0	0.00	0.00	3,419	0.00	3,419.00	3,419	(1,841.00)	5,260.00	3,419	0	0.00%	3,419	0	0.00%	(613.67)
2058	Flow Monitoring Program																
2059	720-5143-03450 Niagara Region Grant	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	
2060	720-5143-40900 Consultants	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	
2061	720-5143-80250 Chargeback: Payroll	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	
2062		0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	
2063	Trenchless Repair Program																
2064	720-5145-34900 Miscellaneous	2,906	0.00	2,906.00	470	0.00	470.00	470	0.00	470.00	470	0	0.00%	470	0	0.00%	0.00
2065	720-5145-41000 Contracts	50,000	49,473.07	526.93	49,910	0.00	49,910.00	49,910	42,230.40	7,679.60	49,910	0	0.00%	49,910	0	0.00%	30,567.82
2066	720-5145-80250 Chargeback: Payroll	13,951	3,292.97	10,658.03	2,100	0.00	2,100.00	0	0.00	0.00	0	0	---	0	0	---	1,097.66
2067	720-5145-80500 Chargeback: Equipment	143	0.00	143.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
2068	720-5145-91905 TSF from: Wastewater Capital Im	(67,000)	(52,766.04)	(14,233.96)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(17,588.68)
2069		0	0.00	0.00	52,480	0.00	52,480.00	50,380	42,230.40	8,149.60	50,380	0	0.00%	50,380	0	0.00%	14,076.80
2070	Grinder Pumps																
2071	720-5160-33800 LAS Warranty Program	0	0.00	0.00	7,000	1,518.72	5,481.28	7,000	940.16	6,059.84	7,000	0	0.00%	7,000	0	0.00%	819.63
2072		0	0.00	0.00	7,000	1,518.72	5,481.28	7,000	940.16	6,059.84	7,000	0	0.00%	7,000	0	0.00%	819.63
2073	Repair & Replace Services																
2074	720-5600-05200 Services Rendered	0	0.00	0.00	0	(909.96)	909.96	0	0.00	0.00	0	0	---	0	0	---	(303.32)
2075	720-5600-32550 Materials	0	0.00	0.00	0	0.00	0.00	0	4,573.26	(4,573.26)	0	0	---	0	0	---	1,524.42
2076		0	0.00	0.00	0	(909.96)	909.96	0	4,573.26	(4,573.26)	0	0	---	0	0	---	1,221.10
2077	Service Installations (New)																
2078	720-5650-05200 Services Rendered	0	0.00	0.00	0	(2,164.89)	2,164.89	0	0.00	0.00	0	0	---	0	0	---	(721.63)
2079	720-5650-41000 Contracts	0	0.00	0.00	0	735.22	(735.22)	0	0.00	0.00	0	0	---	0	0	---	245.07
2080		0	0.00	0.00	0	(1,429.67)	1,429.67	0	0.00	0.00	0	0	---	0	0	---	(476.56)
2081		0	(0)	0	0	(0)	0	(156,780)	(18,079)	(138,701)	(184,508)	(27,728)	17.69%	(167,245)	(10,465)	6.68%	(6,026.34)
2082																	
2083	Storm Water Management	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
2084	Program Administration																
2085	730-1400-00901 General Levy	(385,140)	(385,159.20)	19.20	(415,574)	(415,596.13)	22.13	(421,018)	(421,044.01)	26.01	(426,604)	(5,586)	1.33%	(426,604)	(5,586)	1.33%	(407,266.45)
2086	730-1400-00902 Payment in Lieu	0	(5,188.04)	5,188.04	0	(5,451.84)	5,451.84	0	(1,457.61)	1,457.61	0	0	---	0	0	---	(4,032.50)
2087	730-1400-00903 Supplementary Levy	0	(17,488.00)	17,488.00	0	(13,722.64)	13,722.64	0	(10,928.13)	10,928.13	0	0	---	0	0	---	(14,046.26)
2088	730-1400-01950 Donations Revenue	0	(5,000.00)	5,000.00	0	(5,000.00)	5,000.00	0	0.00	0.00	0	0	---	0	0	---	(3,333.33)
2089	730-1400-02250 General Agreements	0	(1,952.57)	1,952.57	0	(1,862.57)	1,862.57	0	(1,749.23)	1,749.23	0	0	---	0	0	---	(1,854.79)
2090	730-1400-02351 Grants - Federal	0	0.00	0.00	0	(35,000.00)	35,000.00	0	0.00	0.00	0	0	---	0	0	---	(11,666.67)
2091	730-1400-31500 Computer Hardware	0	0.00	0.00	0	1,338.35	(1,338.35)	0	0.00	0.00	0	0	---	0	0	---	446.12
2092	730-1400-31800 Conference Expenses	0	0.00	0													

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
2098	730-1400-57700 Tax Write-offs	0	8,672.41	(8,672.41)	0	7,548.73	(7,548.73)	0	1,776.62	(1,776.62)	0	0	---	0	0	---	5,999.25
2099	730-1400-80250 Chargeback: Payroll	9,680	0.00	9,680.00	6,800	28,679.22	(21,879.22)	7,000	7,000.00	0.00	7,200	200	2.86%	7,200	200	2.86%	11,893.07
2100	730-1400-80260 Chargeback: Allocated Salaries	5,640	5,640.00	0.00	6,674	6,674.00	0.00	6,888	6,888.00	0.00	7,114	226	3.28%	7,114	226	3.28%	6,400.67
2101	730-1400-80500 Chargeback: Equipment	2,045	0.00	2,045.00	2,100	2,471.24	(371.24)	2,100	276.50	1,823.50	2,100	0	0.00%	2,100	0	0.00%	915.91
2102	730-1400-91970 TSF from: Dock Area Improvement	0	0.00	0.00	0	(349,157.40)	349,157.40	0	0.00	0.00	0	0	---	0	0	---	(116,385.80)
2103	730-1400-92903 TSF to: Storm Water Management	338,275	358,024.86	(19,749.86)	337,500	294,830.44	42,669.56	337,500	352,784.00	(15,284.00)	337,500	0	0.00%	337,500	0	0.00%	335,213.10
2104		(25,000)	(31,031.95)	6,031.95	(55,000)	(1,169.03)	(53,830.97)	(60,030)	(40,060.98)	(19,969.02)	(65,190)	(5,160)	8.60%	(65,190)	(5,160)	8.60%	(24,087.32)
2105	Pond Maintenance																
2106	730-5575-05910 Recoveries	0	(46,049.76)	46,049.76	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	
2107	730-5575-41000 Contracts	25,000	73,852.32	(48,852.32)	50,000	1,083.74	48,916.26	55,000	34,249.58	20,750.42	60,000	5,000	9.09%	60,000	5,000	9.09%	36,395.21
2108	730-5575-80250 Chargeback: Payroll	0	3,064.89	(3,064.89)	4,800	71.29	4,728.71	4,830	4,830.00	0.00	4,990	160	3.31%	4,990	160	3.31%	2,655.39
2109	730-5575-80500 Chargeback: Equipment	0	164.50	(164.50)	200	14.00	186.00	200	981.90	(781.90)	200	0	0.00%	200	0	0.00%	386.80
2110		25,000	31,031.95	(6,031.95)	55,000	1,169.03	53,830.97	60,030	40,061.48	19,968.52	65,190	5,160	8.60%	65,190	5,160	8.60%	39,437.41
2111		0	0	0	0	(0)	0	0	1	(0)	0	0	---	0	0	---	15,350.09
2112																	
2113	Street Lighting	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
2114	Program Administration																
2115	740-1400-00901 General Levy	(345,972)	(345,990.36)	18.36	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(115,330.12)
2116	740-1400-00902 Payment in Lieu	0	(4,567.34)	4,567.34	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(1,522.45)
2117	740-1400-00903 Supplementary Levy	0	(15,324.76)	15,324.76	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(5,108.25)
2118	740-1400-02250 General Agreements	(1,800)	(1,586.68)	(213.32)	(1,800)	0.00	(1,800.00)	(1,800)	0.00	(1,800.00)	(1,800)	0	0.00%	(1,800)	0	0.00%	(528.89)
2119	740-1400-05200 Services Rendered	0	0.00	0.00	0	(15,593.58)	15,593.58	0	(2,936.00)	2,936.00	0	0	---	0	0	---	(6,176.53)
2120	740-1400-32000 Construction Materials	20,000	0.00	20,000.00	10,000	0.00	10,000.00	5,000	389.23	4,610.77	5,000	0	0.00%	5,000	0	0.00%	129.74
2121	740-1400-34900 Miscellaneous	1,200	928.05	271.95	1,200	0.00	1,200.00	40,730	0.00	40,730.00	0	(40,730)	-100.00%	0	(40,730)	-100.00%	309.35
2122	740-1400-37100 Utilities - Hydro	226,302	288,867.02	(62,565.02)	302,000	293,432.32	8,567.68	381,000	341,000.00	40,000.00	385,000	4,000	1.05%	385,000	4,000	1.05%	307,766.45
2123	740-1400-37700 Tax Write-offs	0	0.00	0.00	2,500	0.00	2,500.00	0	0.00	0.00	0	0	---	0	0	---	0.00
2124	740-1400-41000 Contracts	42,000	140,750.86	(98,750.86)	102,000	250,753.83	(148,753.83)	116,000	155,158.46	(39,158.46)	120,000	4,000	3.45%	120,000	4,000	3.45%	182,221.05
2125	740-1400-41015 LED Maintenance	0	8,082.13	(8,082.13)	8,624	8,263.91	360.09	8,624	8,449.91	174.09	8,624	0	0.00%	8,624	0	0.00%	8,265.32
2126	740-1400-57700 Tax Write-offs	0	8,447.72	(8,447.72)	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	2,815.91
2127	740-1400-80250 Chargeback: Payroll	9,671	13,198.24	(3,527.24)	24,900	15,532.82	9,367.18	0	0.00	0.00	0	0	---	0	0	---	9,577.02
2128	740-1400-80260 Chargeback: Allocated Salaries	5,640	5,640.00	0.00	6,674	6,674.00	0.00	6,889	6,889.00	0.00	7,114	225	3.27%	7,114	225	3.27%	6,401.00
2129	740-1400-80400 Chargeback: Debt Charges	27,349	65,863.67	(38,514.67)	66,873	106,403.16	(39,530.16)	67,844	40,573.32	27,270.68	68,773	929	1.37%	68,773	929	1.37%	70,946.72
2130	740-1400-80500 Chargeback: Equipment	610	0.00	610.00	100	0.00	100.00	100	0.00	100.00	100	0	0.00%	100	0	0.00%	0.00
2131	740-1400-91920 TSF from: Capital Variance	0	(179,308.55)	179,308.55	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	(59,769.52)
2132	740-1400-92907 TSF to: Street Lighting	15,000	15,000.00	0.00	27,000	27,000.00	0.00	27,000	27,000.00	0.00	27,000	0	0.00%	27,000	0	0.00%	23,000.00
2133		0	0.00	0.00	550,071	692,466.46	(142,395.46)	651,387	576,523.92	74,863.08	619,811	(31,576)	-4.85%	619,811	(31,576)	-4.85%	422,996.79
2134		0	0.00	0.00	550,071	692,466.46	(142,395.46)	651,387	576,523.92	74,863.08	619,811	(31,576)	-4.85%	619,811	(31,576)	-4.85%	422,996.79
2135																	
2136	St. Davids Sewer	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
2137	Program Administration																
2138	750-1400-80400 Chargeback: Debt Charges	83,172	83,172.00	0.00	81,533	81,533.00	0.00	80,037	80,037.00	0.00	78,308	(1,729)	-2.16%	78,308	(1,729)	-2.16%	81,580.67
2139	750-1400-91825 TSF from: DC: St. Davids Area-S	(83,172)	(83,172.00)	0.00	(81,533)	(81,533.00)	0.00	(80,037)	(80,037.00)	0.00	(78,308)	1,729	-2.16%	(78,308)	1,729	-2.16%	(81,580.67)
2140		0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
2141		0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	0.00
2142																	
2143	NDAC: Balance Sheet	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
2144	Assets																
2145	800-8010-80810 Cash	0	42,343.00	(42,343.00)	0	26,834.00	(26,834.00)	0	26,834.00	(26,834.00)	0	0	---	0	0	---	
2146	800-8010-80812 Temporary Investments	0	0.00	0.00	0	5,100.00	(5,100.00)	0	5,100.00	(5,100.00)	0	0	---	0	0	---	
2147	800-8010-80813 Portfolio Investments	0	0.00	0.00	0	42,640.00	(42,640.00)	0	42,640.00	(42,640.00)	0	0	---	0	0	---	
2148	800-8010-80815 Accounts receivable	0	1,254.00	(1,254.00)	0	4,708.00	(4,708.00)	0	4,708.00	(4,708.00)	0	0	---	0	0	---	
2149		0	43,597.00	(43,597.00)	0	79,282.00	(79,282.00)	0	79,282.00	(79,282.00)	0	0	---	0	0	---	
2150	Liabilities																
2151	800-8020-80820 Accounts payable	0	(6,905.00)	6,905.00	0	(9,192.00)	9,192.00	0	(9,192.00)	9,192.00	0	0	---	0	0	---	
2152	800-8020-80824 HST	0	(504.00)	504.00	0	(702.00)	702.00	0	(702.00)	702.00	0	0	---	0	0	---	
2153	800-8020-80829 Deferred Revenue	0	(23,513.00)	23,513.00	0	(24,845.00)	24,845.00	0	(24,845.00)	24,845.00	0	0	---	0	0	---	
2154		0	(30,922.00)	30,922.00	0	(34,739.00)	34,739.00	0	(34,739.00)	34,739.00	0	0	---	0	0	---	
2155	Non-Financial Assets																
2156	800-8030-80830 TCA	0	828,327.00	(828,327.00)	0	824,318.00	(824,318.00)	0	824,318.00	(824,318.00)	0	0	---	0	0	---	
2157	800-8030-80831 Accumulated Amortization	0	(193,920.00)	193,920.00	0	(221,133.00)	221,133.00	0	(221,133.00)	221,133.00	0	0	---	0	0	---	
2158	800-8030-80834 Prepaids	0	367.00	(367.00)	0	1,227.00	(1,227.00)	0	1,227.00	(1,227.00)	0	0	---	0	0	---	
2159		0	634,774.00	(634,774.00)	0	604,412.00	(604,412.00)	0	604,412.00	(604,412.00)	0	0	---	0	0	---	
2160	Accumulated Surplus																
2161	800-8060-80860 Operating (Surplus) / Deficit	0	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0	0	---	0	0	---	
2162	800-8060-80865 Accumulated (Surplus)/Deficit	0	(669,670.00)	669,670.00	0	(647,449.00)	647,449.00	0	(648,955.00)	648,955.00	0	0	---	0	0	---	
2163		0	(669,670.00)	669,670.00	0	(647,449.00)	647,449.00	0	(648,955.00)	648,955.00	0	0	---	0	0	---	
2164		0	(22,221)	22,221	0	1,506	(1,506)	0	0	0	0	0	---	0	0	---	
2165																	
2166	NDAC: Income Statement	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget	Actual	Remaining	Budget 2019	Change 2019	% Change 2019	Budget 2019	Change 2019	% Change 2019	
2167	Revenue																
2168	805-8040-80840 Events	0	(297.00)	297.00	0	(36.00)	36.00	0	0.00	0.00	0	0	---	0	0	---	
2169	805-8040-80841 Interest	0	(144.00)	144.00	0	(156.00)	156.00	0	0.00	0.00	0	0	---	0	0	---	
2170	805-8040-80842 Landing & Parking fees	0	(1,538.00)	1,538.00	0	(2,704.00)	2,704.00	0	0.00	0.00	0	0	---	0	0	---	
2171	805-8040-80843 Miscellaneous	0	(1,067.00)	1,067.00	0	(1,307.00)	1,307.00	0	0.00	0.00	0	0	---	0	0	---	
2172	805-8040-80844 Municipal Grants	0	(27,01														

Line		Budget 2016	Actual 2016	Remaining	Budget 2017	Actual 2017	Remaining	Budget 2018	Actual 2018	Remaining	Budget 2019	Change 2019	% Change 2019	Revised Budget 2019	Revised Change 2019	% Revised Change 2019	3 Year Average
2178	Operating Expenses																
2179	805-8050-80850 Maintenance, B & P	0	2,168.00	(2,168.00)	0	3,017.00	(3,017.00)	0	0.00	0.00	0	0	---	0	0	---	
2180	805-8050-80851 Maintenance, V & E	0	3,312.00	(3,312.00)	0	3,030.00	(3,030.00)	0	0.00	0.00	0	0	---	0	0	---	
2181	805-8050-80852 Operations	0	9,384.00	(9,384.00)	0	15,905.00	(15,905.00)	0	0.00	0.00	0	0	---	0	0	---	
2182	805-8050-80853 Personnel	0	20,230.00	(20,230.00)	0	24,784.00	(24,784.00)	0	0.00	0.00	0	0	---	0	0	---	
2183	805-8050-80854 Amortization	0	32,265.00	(32,265.00)	0	32,828.00	(32,828.00)	0	0.00	0.00	0	0	---	0	0	---	
2184		0	67,359.00	(67,359.00)	0	79,564.00	(79,564.00)	0	0.00	0.00	0	0	---	0	0	---	
2185		0	22,221.00	(22,221.00)	0	(1,506.00)	1,506.00	0	0.00	0.00	0	0	---	0	0	---	
2186																	
2187	Grand Total	0	6,839,740	(6,839,740)	0	6,038,318	(6,038,318)	0	(349,717)	349,717	0	0	---	(0)	(0)	---	4,190,818.28

Appendix J

Total Assessment Growth

	2018 Year End	2018 per budget	Assessment Growth	% Growth
Residential	3,807,248,706.00	3,719,402,387.00	87,846,319.00	2.36%
Multiresidential	14,107,550	16,526,990 -	2,419,440.00	-14.64%
Commercial Vacant	25,655,319.00	27,134,893 -	1,479,574.00	-5.45%
Commercial Occupied	689,248,938.00	671,437,861	17,811,077.00	2.65%
Industrial Vacant	13,483,348.00	14,680,600 -	1,197,252.00	-8.16%
Industrial Occupied	29,238,496.00	29,412,381 -	173,885.00	-0.59%
Pipeline	17,475,757.00	17,390,000	85,757.00	0.49%
Farmland	444,360,219.00	445,463,201 -	1,102,982.00	-0.25%
Forests	1,071,889.00	797,000	274,889.00	34.49%
PIL's and Exempt	291,028,739.00	292,236,971.00 -	1,208,232.00	-0.41%
Total (Including PIL's)	5,332,918,961.00	5,234,482,284.00	98,436,677.00	1.88%

Assessment growth excluding PIL's

	2018 Year End	2018 per budget	2018 Tax Rate	2018 YE Levy	2018 Budget Levy	\$ Growth	% Growth
Residential	3,807,248,706	3,719,402,387	0.00207996	7,918,925	7,736,208	182,717	2.36%
Multiresidential	14,107,550	16,526,990	0.00409752	57,806	67,720 -	9,914	-14.64%
Commercial Vacant	25,655,319	27,134,893	0.00252597	64,805	68,542 -	3,737	-5.45%
Commercial Occupied	689,248,938	671,437,861	0.00360852	2,487,169	2,422,897	64,272	2.65%
Industrial Vacant	13,483,348	14,680,600	0.00382921	51,631	56,215 -	4,585	-8.16%
Industrial Occupied	29,238,496	29,412,381	0.00547029	159,943	160,894 -	951	-0.59%
Pipeline	17,475,757	17,390,000	0.0035403	61,869	61,566	304	0.49%
Farmland	444,360,219	445,463,201	0.00051999	231,063	231,636 -	574	-0.25%
Forests	1,071,889	797,000	0.00051999	557	414	143	34.49%
Total (Excluding PIL's)	5,041,890,222	4,942,245,313		11,033,767	10,806,093	227,675	2.11%