



The Town of Niagara-On-The-Lake

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Report:	ADC-19-001	Committee Date:	June 13, 2019
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Report To:	Committees of Council
Subject:	Capital and Operating YTD

1. PURPOSE / PROPOSAL

The purpose of this report is to provide Council with the year-to-date operating and capital results as at July 1, 2019. Year to date actuals are provided for Capital Projects as a status update.

2. DISCUSSION / ANALYSIS

The attached schedule, Appendix A, compares each program's annual budget to year-to-date spending determine current variances between budgeted to actuals. This helps in determining revenue and expense status and if they are on par to meeting targets. It appears that all departments are on good trajectory to meeting targets as spending remains below 50% at midway point through the year. Some exceptions exist due to transfers to and from reserves and/or grants which will be adjusted for accordingly by year end (i.e. Parking Operations, Public Transit, Building, Library and Storm Water services). Staff will be monitoring progress as we move into the second half of 2019.

Appendix B, attached to this report, shows the year-to-date spending for capital projects and how it compares to budgeted amounts.

3. CONCLUSION

Staff have analyzed year-to-date (to July 1, 2019) program spending and have established that The Town remains on par with meeting budgeted targets overall. See attached Appendix A for detailed information relating to operating budget variance status. See attached Appendix B for year-to-date spending and progress on capital projects.

Respectfully submitted,
Nick Alaimo
Deputy Treasurer

Niagara-on-the-Lake

Year-to-Date Variance Report

January to July 1st 2019

Municipal Purposes	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(15,977,945)	(8,412,033.63)	(7,565,911.37)	52.65%
Interest or Debt	83,362	42,799.99	40,562.01	51.34%
Materials	185,880	57,851.54	128,028.46	31.12%
Contacted Services	856,900	318,477.42	538,422.58	37.17%
Financl Expenses	554,156	413,774.38	140,381.62	74.67%
External Transfers	1,571,428	1,057,316.07	514,111.93	67.28%
Net Chargebacks/Recoveries	(412,407)	(360,339.84)	(52,067.16)	87.37%
Net Reserve Transfer	1,939,728	1,939,728.00	0.00	100.00%
	(11,198,898)	(4,942,426.07)	(6,256,471.93)	44.13%

Overall Comment: Most **revenues** and **expenses** are on target/track to budget with the exception of legal expenses are forecasted to exceed budgeted by year end

Council and Administration	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Salaries Wages & Benefits	572,780	237,309.96	335,470.04	41.43%
Materials	36,265	16,631.97	19,633.03	45.86%
Contacted Services	15,000	10,293.02	4,706.98	68.62%
	624,045	264,234.95	359,810.05	42.34%

Overall Comment: **Expenses** are on target/track to budget

Corporate Services	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(164,500)	(155,830.40)	(8,669.60)	94.73%
Salaries Wages & Benefits	1,632,915	745,258.39	887,656.61	45.64%
Materials	381,705	171,636.49	210,068.51	44.97%

Contacted Services	203,050	171,377.20	31,672.80	84.40%
Net Chargebacks/Recoveries	(75,000)	(75,000.00)	0.00	100.00%
Net Reserve Transfer	(117,300)	(117,300.00)	0.00	100.00%
	1,860,870	740,141.68	1,120,728.32	39.77%

Overall Comment: Revenues are tracking to exceed budget targets mainly due to an increase in Bed and Breakfast liscences; Expenses are on target/track to budget with the exception of contracts that include higher then expected consulting and legal expenses

Fire & Emergency Services	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(78,616)	(29,197.45)	(49,418.55)	37.14%
Salaries Wages & Benefits	1,204,080	214,272.22	989,807.78	17.80%
Materials	334,620	211,193.52	123,426.48	63.11%
Contacted Services	2,500	0.00	2,500.00	0.00%
Net Chargebacks/Recoveries	110,000	123,416.61	(13,416.61)	112.20%
Net Reserve Transfer	(40,000)	(40,000.00)	0.00	100.00%
	1,532,584	479,684.90	1,052,899.10	31.30%

Overall Comment: Revenues are on target/track to budget; Expenses are expected to be less then budgeted mainly due to salaries and wages which are lower then expected due to gapping

Public Works	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(662,700)	(174,491.93)	(488,208.07)	26.33%
Salaries Wages & Benefits	2,285,850	1,048,350.72	1,237,499.28	45.86%
Materials	602,355	311,419.57	290,935.43	51.70%
Contacted Services	983,500	244,299.64	739,200.36	24.84%
Net Chargebacks/Recoveries	(468,629)	(514,511.81)	45,882.81	109.79%
Net Reserve Transfer	169,065	169,065.00	0.00	100.00%
	2,909,441	1,084,131.19	1,825,309.81	37.26%

Overall Comment: Revenues and expenses are on target/track to budget with consideration of the following. **Revenues:** Irrigation permits have yet to be completely invoiced causing "temporary" revenue understatement; The provincial grant for drains has yet to be recognized; **Expenses:** Irrigation consultant and contracts are currently well under budget but this segment typically balances to 0 with a transfer to or from the Irrigation reserve at year end and will result in net surplus/deficit of nil at year end;

Parking Operations	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(1,830,000)	(671,031.06)	(1,158,968.94)	36.67%
Salaries Wages & Benefits	206,050	135,430.03	70,619.97	65.73%
Materials	143,265	44,672.60	98,592.40	31.18%
Contacted Services	5,000	1,948.22	3,051.78	38.96%
External Transfers	60,000	19,908.66	40,091.34	33.18%
Net Chargebacks/Recoveries	2,800	9,253.98	(6,453.98)	330.50%
Net Reserve Transfer	1,412,885	1,412,885.00	0.00	100.00%
	0	953,067.43	(953,067.43)	100.00%

Overall Comment: Revenues and expenses are on target/track to budget

Public Transit	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(379,000)	(122,753.61)	(256,246.39)	32.39%
Materials	38,200	4,364.44	33,835.56	11.43%
Contacted Services	612,200	231,986.34	380,213.66	37.89%
Net Chargebacks/Recoveries	40,000	52,990.37	(12,990.37)	132.48%
Net Reserve Transfer	(311,400)	(311,400.00)	0.00	100.00%
	0	(144,812.46)	144,812.46	100.00%

Overall Comment: Revenues and expenses are on target/track to budget with the consideration of the following: **Revenues:** Gas Tax Grant remains outstanding and will be collected in the second half of the year; Bus and Group fares remain lower than expected, but have potential to increase at higher rates in the second half of the year as did in 2018, assuming there is a minimal impact with the Fort George rate bus increase; **Expenses:** Contract expenses are typically lower in the first half of the year given ridership tends to pick up in the second half (consistent with point 2 above)

Community & Development	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(494,550)	(131,100.70)	(363,449.30)	26.51%
Salaries Wages & Benefits	1,339,820	499,503.80	840,316.20	37.28%
Materials	62,340	18,951.12	43,388.88	30.40%
Contacted Services	154,200	47,440.26	106,759.74	30.77%
External Transfers	80,000	17,500.00	62,500.00	21.88%
Net Chargebacks/Recoveries	0	22.79	(22.79)	100.00%
Net Reserve Transfer	(402,827)	(402,827.00)	0.00	100.00%
	738,983	49,490.27	689,492.73	6.70%

Overall Comment: Revenues are currently tacking less then budgeted, however development and by-law activity may pick up in the second half of the year to improve this position; Heritage grants from Region remains contingent on grant expenditures approved; Expenses are on target/track to be less than budgeted partially due to salary gapping/staffing changes, which may have also led to lower then expected employee related costs (conferences, memberships, mileage,etc); Hertiage incentive grants are currently not fully administered

Building Services	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(760,000)	(438,799.17)	(321,200.83)	57.74%
Salaries Wages & Benefits	611,800	268,710.26	343,089.74	43.92%
Materials	32,460	8,254.42	24,205.58	25.43%
Contacted Services	7,500	160.41	7,339.59	2.14%
Net Reserve Transfer	108,240	108,240.00	0.00	100.00%
	0	(53,434.08)	53,434.08	100.00%

Overall Comment: Revenues are on target/track to budget; Expenses are tracking slightly under budget due to lower then expected materials (i.e. advertising, computer software, office equipment and furniture, etc.), consutlant, and legal expenses

Library	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(791,435)	(752,971.63)	(38,463.37)	95.14%
Salaries Wages & Benefits	616,415	281,888.79	334,526.21	45.73%

Materials	98,420	55,179.84	43,240.16	56.07%
Contacted Services	12,500	3,953.95	8,546.05	31.63%
Net Chargebacks/Recoveries	60,000	60,000.00	0.00	100.00%
Net Reserve Transfer	4,100	4,100.00	0.00	100.00%
	0	(347,849.05)	347,849.05	100.00%

Overall Comment: Revenues and expenses are on target/track to budget. The main source of revenue has been collected (Grant from the Town) explaining the high percentage of budget recognized.

Parks Recreation & Facilities M	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(1,455,725)	(863,186.32)	(592,538.68)	59.30%
Salaries Wages & Benefits	2,846,735	1,121,383.66	1,725,351.34	39.39%
Interest or Debt	61,000	0.00	61,000.00	0.00%
Materials	1,493,769	664,909.40	828,859.60	44.51%
Contacted Services	117,554	38,233.74	79,320.26	32.52%
Financial Expenses	2,000	137.02	1,862.98	6.85%
External Transfers	750	900.00	(150.00)	120.00%
Net Chargebacks/Recoveries	(76,989)	(79,735.30)	2,746.30	103.57%
Net Reserve Transfer	(75,930)	(25,730.00)	(50,200.00)	33.89%
	2,913,164	856,912.20	2,056,251.80	29.42%

Overall Comment: Revenues are on target/track to budget; Expenses appear to be on track to meet budgeted targets, however interest/Debt charges have yet to be allocated for the internal financing of the Old Hospital

Environmental Services	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(9,563,615)	(3,224,337.51)	(6,339,277.49)	33.71%
Salaries Wages & Benefits	1,002,005	439,457.65	562,547.35	43.86%
Materials	163,460	47,813.65	115,646.35	29.25%
Contacted Services	5,494,390	2,508,066.50	2,986,323.50	45.65%
Net Chargebacks/Recoveries	485,596	452,814.88	32,781.12	93.25%
Net Reserve Transfer	2,418,164	2,418,955.01	(791.01)	100.03%

0	2,642,770.18	(2,642,770.18)	100.00%
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Overall Comment: Revenues and expenses are on target/track to budget with the consideration of the following: **Revenues:** Water and Wastewater revenues are typically lower in the first half of the year as greater usage typically occurs in the second half; Water and Wastewater accruals are recognized at year end (applies to expenses as well), substantially increasing fixed and variable rate revenues; **Expenses:** Various materials and related expenses are running lower then expected

Storm Water Management	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(426,604)	(225,699.53)	(200,904.47)	52.91%
Materials	2,500	77,263.08	(74,763.08)	3090.52%
Contacted Services	65,000	947.39	64,052.61	1.46%
Financl Expenses	0	1,082.15	(1,082.15)	100.00%
Net Chargebacks/Recoveries	21,604	84,103.12	(62,499.12)	389.29%
Net Reserve Transfer	337,500	337,500.00	0.00	100.00%
	0	275,196.21	(275,196.21)	100.00%

Overall Comment: **Revenues** are on target/track to budget; **Expenses:** Despite contract expenses being well under budget, material expenses are expected to remain well greater then budgeted due to the shoreline flood control remediation costs that were unbudgeted for, which is planned to be partially funded by dock area reserve

Street Lighting	Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Revenues	(1,800)	0.00	(1,800.00)	0.00%
Materials	390,000	122,727.80	267,272.20	31.47%
Contacted Services	128,624	49,049.75	79,574.25	38.13%
Net Chargebacks/Recoveries	75,987	30,650.80	45,336.20	40.34%
Net Reserve Transfer	27,000	27,000.00	0.00	100.00%
	619,811	229,428.35	390,382.65	37.02%

Overall Comment: Revenues and expenses are on target/track to budget

St. Davids Sewer		Budget	YTD Actual	Variance/ Budget Remaining	% Budget Recognized
Net Chargebacks/Recoveries		78,308	78,308.00	0.00	100.00%
Net Reserve Transfer		(78,308)	(78,308.00)	0.00	100.00%
		0	0.00	0.00	100.00%
Overall Comment: Revenues and expenses are on target/track to budget					

Niagara-on-the-Lake
Year-to-Date Capital Variance Report
January to July 1st 2019

Department	Budget Year	Project ID	Project Description	Comment	Sum of Total			
					Sum of Budget	Spending to Date	Sum of Balance	Sum of % Unspent
Corporate Services	2015	C00941	Records Management - Public Portal		10,000.00	9,796.00	204.00	2.04%
		C00857	Purchase Aerial Imagery from Region/Province		5,000.00	-	5,000.00	100.00%
	2017	C00379	Aerial Ortho Imagery		15,000.00	14,884.00	116.00	0.77%
		C01370	Worktech Implementation		100,000.00	54,041.00	45,959.00	45.96%
	2018	C00425	Replace Existing Firewall/Router		7,000.00	-	7,000.00	100.00%
		C00426	Replace Existing Mail Spam Filter Appliance		5,500.00	4,125.00	1,375.00	25.00%
		C00708	Door Access & Exterior Video Cameras		15,000.00	-	15,000.00	100.00%
	2019	C00469	2019 Corporate PC/Printer Replacement Program		48,750.00	17,331.00	31,419.00	64.45%
		C00472	2019 Network Equipment Upgrades and Enhancements		7,000.00	4,654.00	2,346.00	33.51%
		C01701	Committee of Adjustment iPads		6,000.00	3,736.00	2,264.00	37.73%
		C00717	Purchase Aerial Photos from Niagara Region		5,000.00	-	5,000.00	100.00%
		C01699	Virtual Server 1 (Production)		30,000.00	-	30,000.00	100.00%
		C00706	Council Chambers Technology Improvements		7,000.00	-	7,000.00	100.00%
		C00470	Engineering HP 5550 Printer Replacement		5,000.00	-	5,000.00	100.00%
Fire & Emergency Services	2014	C00815	Emergency Generator (Community Centre)	(blank)	230,000.00	197,276.00	32,724.00	14.23%
	2017	C01260	Radio Infrastructure System Upgrade (NRP)		295,000.00	61,947.00	233,053.00	79.00%
	2018	C00816	Replace Tanker 2		335,000.00	334,928.00	72.00	0.02%
		C01376	Firefighting Hose, Nozzles, and Appliances Replacements	Immaterial	20,000.00	20,025.00	(25.00)	(0.12%)
	2019	C00230	2019 Protective Equipment		65,000.00	56,705.00	8,295.00	12.76%
		C00466	2019 Miscellaneous Fire Fighting Equipment		25,000.00	13,904.00	11,096.00	44.38%
		C01261	Station 5 Capital Repairs		50,000.00	890.00	49,110.00	98.22%
		C01262	Washer & Dryer - Protective Equipment		25,000.00	872.00	24,128.00	96.51%
		C01379	Auto Extrication Equipment Replacement		72,000.00	64,490.00	7,510.00	10.43%
		C01551	Station 2 Apparatus Bay Floor Repairs		5,000.00	1,582.00	3,418.00	68.36%
		C01552	Hoses, Nozzles & Appliances Replacement		20,000.00	12,041.00	7,959.00	39.80%
		C01694	Master Stream Deck Guns (2)		11,000.00	9,444.00	1,556.00	14.15%
		C01695	Foam Eductors (5)		4,500.00	4,484.00	16.00	0.36%
		C00468	Training Pick-up Replacement		50,000.00	-	50,000.00	100.00%
		C01693	Portable Pump Replacement		6,000.00	-	6,000.00	100.00%
	2020	C01670	Ladder Truck (replaces 2005 Truck)		1,300,000.00	1,995.00	1,298,005.00	99.85%
Library	2018	C00135	Microform Digitization		15,000.00	7,932.00	7068.00	47.12%
	2019	C00124	2019 Furniture Replacement		7,000.00	6,458.00	542.00	7.74%
		C00678	2019 Library Collection Development		40,000.00	10,383.00	29617.00	74.04%
		C01043	Public Laptops	Immaterial	7,000.00	7,099.00	(99.00)	(1.41%)
		C01428	Makery Equipment		5,000.00	1,056.00	3,944.00	78.88%
		C01721	iPads for Board		2,500.00	-	2500.00	100.00%
		C01568	Storage		10,000.00	-	10000.00	100.00%
		C01720	Public Computer Privacy Divider		1,500.00	-	1500.00	100.00%
Parking Operations	2014	C00775	Tourist Wayfinding Signage		100,000.00	40,854.00	59,146.00	59.15%
	2015	C00284	Pay & Display for Byron Street		80,000.00	19,623.00	60,377.00	75.47%
		C00283	Coin Wrapping Machine Replacement		27,000.00	-	27,000.00	100.00%
	2018	C00427	Handheld Ticketer Replacement (4 Units)		28,000.00	-	28,000.00	100.00%
	2019	C00475	Queens Royal Park Lot Resurfacing		80,000.00	-	80,000.00	100.00%
Parks & Recreation Vehicles	2016	C00800	Cemetery Dump Trailer Replacement		20,000.00	8,631.00	11,369.00	56.84%
		C00414	Purchase a Garbage Packer		130,000.00	-	130,000.00	100.00%
		C00204	Purchase a Trailer (replaces P591)		11,000.00	-	11,000.00	100.00%
	2018	C00370	Purchase a Ice Resurfacer (replaces P562)		105,000.00	86,253.00	18,747.00	17.85%
		C01398	Kubota F3680 Mower with Plow & Leaf Blower (replaces P568)		50,000.00	39,644.00	10,356.00	20.71%
	2019	C01610	Additional funds for Garbage Truck (C01161)		70,000.00	374.00	69,626.00	99.47%
		C01611	3/4 Ton 4x4 Truck		39,000.00	32,804.00	6,196.00	15.89%
		C01268	Mower (replaces P574)		45,000.00	-	45,000.00	100.00%
		C00509	Purchase a Tractor (replaces P555)		100,000.00	-	100,000.00	100.00%
		C00464	Van (replaces P515)		40,000.00	-	40,000.00	100.00%
Parks, Recreation & Facilities	2013	C00621	St. Davids New Park Constr. (design engineering)		25,000.00	24,988.00	12.00	0.05%
	2014	C00629	St. Davids New Park Development		246,996.78	242,029.00	4,967.78	2.01%
	2015	C00206	Homestead Playground Replacement		75,000.00	68,579.00	6,421.00	8.56%

Parks, Recreation & Facilities	2016	C00983	Queenston Park Design		25,000.00	23,657.00	1,343.00	5.37%
		C01124	Christmas Decorations		45,000.00	31,470.00	13,530.00	30.07%
	2017	C00985	Queen Street Flower Beds Surround - Phase 3		35,000.00	28,267.00	6,733.00	19.24%
		C00990	Queenston Park Development		150,000.00	140,908.00	9,092.00	6.06%
		C01180	Court House Window Replacement		30,000.00	-	30,000.00	100.00%
		C01279	Centennial Arena Side Lot Paving		66,400.00	60,338.00	6,062.00	9.13%
	2018	C01282	Queen St. Seasonal Lighting		40,000.00	23,654.00	16,346.00	40.86%
		C01292	Niagara Lakeshore CemeterySite Improvements & Lowering Device		15,000.00	12,225.00	2,775.00	18.50%
		C00366	Cemetery Expansion Phase 5		42,000.00	8,569.00	33,431.00	79.60%
		C00416	Virgil Sports Park Tennis Court Restoration	Related to projects C01692 & C01311 - overall overage immaterial	50,000.00	56,929.00	(6,929.00)	(13.86%)
		C00994	Virgil Sportspark Skateboard Park		150,000.00	19,235.00	130,765.00	87.18%
		C01181	Centennial Arena - Flat Roof Repair		61,200.00	21,941.00	39,259.00	64.15%
		C01208	St. Davids Pool Design		100,000.00	8,043.00	91,957.00	91.96%
		C01299	Virgil Sportspark Irrigation Extension-baseball diamonds		25,000.00	17,810.00	7,190.00	28.76%
		C01300	Queen St. Flower Beds Surround-Ph.4		35,000.00	2,810.00	32,190.00	91.97%
		C01301	Park Amenities-wood garbage cans & recycling bins		30,000.00	20,098.00	9,902.00	33.01%
	2019	C01302	Picnic Table Additions		15,000.00	11,309.00	3,691.00	24.61%
		C01303	Cannery - Park Design	Extra consultant fees assoiated with grading plan	10,000.00	10,805.00	(805.00)	(8.05%)
		C01309	Queen St. Amenities-Sod, Shrubs, Mulch		9,750.00	5,007.00	4,743.00	48.65%
		C01311	Virgil Sportspark Tennis Courts - Additional		35,000.00	24,198.00	10,802.00	30.86%
		C01388	Queenston Village Common Playground		60,000.00	43,757.00	16,243.00	27.07%
		C01389	Niagara on the Green- Park Upgrades		37,000.00	2,825.00	34,175.00	92.36%
		C01393	Niagara Lakeshore Cemetery- Irrigation Replacement		60,000.00	21,515.00	38,485.00	64.14%
		C01540	Legacy Trail	(blank)	14,100.00	12,583.00	1,517.00	10.76%
		C01550	VOF History Application		25,000.00	17,684.00	7,316.00	29.26%
		C00986	Queen Street Bench Restoration		10,000.00	-	10,000.00	100.00%
	2019	C00361	Community Centre Trail Extension & Multi-Purpose Pad		73,035.00	-	73,035.00	100.00%
		C00804	Niagara-on-the-Green Park Refurbishment		132,000.00	1,175.00	130,825.00	99.11%
		C00968	Cannery Park Development		175,000.00	39.00	174,961.00	99.98%
		C01020	Meridian Credit Union Arena Condensor Replacement		110,000.00	7,992.00	102,008.00	92.73%
		C01304	Niagara Lakeshore Cemetery Paving-Ph. 2		117,000.00	92,773.00	24,227.00	20.71%
		C01312	Community Centre Amenities		10,000.00	4,724.00	5,276.00	52.76%
		C01317	MCU Arena Dehumidification Replacement		80,000.00	3,623.00	76,377.00	95.47%
		C01587	St Davids Pool - Emergency Repairs		25,000.00	10,169.00	14,831.00	59.32%
		C01589	Simcoe Park Wading Pool - Drain Connection		25,000.00	19,251.00	5,749.00	23.00%
		C01597	Rye Heritage Park Basketball Court, lines, nets	Required more base work than originally estimated	10,500.00	18,338.00	(7,838.00)	(74.65%)
		C01599	River Beach Park Restoration		28,000.00	39.00	27,961.00	99.86%
		C01601	Community Centre Cardio Equipment Replacement		20,000.00	14,130.00	5,870.00	29.35%
		C01603	Town Wide - Defibrillator Replacement		25,000.00	17,853.00	7,147.00	28.59%
		C01692	Pickleball Courts - Virgil Sports Park	Related to projects C00416 & C01311 - overall overage immaterial	32,000.00	37,081.00	(5,081.00)	(15.88%)
		C01729	Shoreline Protection	Tree protection and soil sampling to mitigate/respond to rising water levels	45,000.00	50,987.00	(5,987.00)	(13.30%)
		C01733	Hospital Parking Lot	Same position as 2018 closure report	-	63,557.00	(63,557.00)	(100.00%)
		C01593	Park Amenities		13,000.00	-	13,000.00	100.00%
		C00988	Centennial Arena HWT Replacement		7,000.00	-	7,000.00	100.00%
		C01596	Queen's Royal Park Amenities		41,000.00	-	41,000.00	100.00%
		C01345	Dock Area Enhancements		100,000.00	-	100,000.00	100.00%
		C01594	Court House Pavers		10,000.00	-	10,000.00	100.00%
		C00996	Court House Washroom Renovations		30,000.00	-	30,000.00	100.00%
		C01592	Salt Storage Dome		15,000.00	-	15,000.00	100.00%
		C01595	Court House Exterior Stairs Restoration		10,000.00	-	10,000.00	100.00%
PW Vehicles/Equipment	2018	C00256	5 -Ton Truck Sterling (replaces 229)		200,000.00	-	200,000.00	100.00%
	2019	C00363	Mini Van Montana (replaces 230)		30,000.00	29,354.00	646.00	2.15%
		C00506	2019 Miscellaneous Equipment		8,000.00	2,350.00	5,650.00	70.62%
		C00457	Backhoe JCB (replaces 404)		140,000.00	-	140,000.00	100.00%
		C00655	Kabota replaces W408		77,000.00	-	77,000.00	100.00%
Roads Department	2014	C00152	Firelane 11A Bridge No. 4 at Townline (Grantham) Road		100,000.00	16,671.00	83,329.00	83.33%
		C00161	Line 9 and Concession 3 Road (Cost Sharing - Cannery Subdivision)		491,100.00	490,000.00	1,100.00	0.22%
		C00450	Speed Limit Sign Installation Program		50,000.00	4,209.00	45,791.00	91.58%
	2015	C01126	Sidewalk Installation - Anne Street (Gate to Victoria)		10,000.00	-	10,000.00	100.00%
	2016	C00193	Engineering Work for Byron Street (King to Wellington)		40,000.00	17,168.00	22,832.00	57.08%
		C00359	Engineering Work for Tanbark Road - (York to North Boundary)	Same position as 2018 closure report	35,000.00	60,324.00	(25,324.00)	(72.35%)
		C00863	Line 8 Tanbark - 600M East		96,866.82	78,367.00	18,499.82	19.10%
		C01206	Engineering - Mississaugua Street Culvert (Johnson to Gage)	Same position as last report	36,568.05	43,149.00	(6,580.95)	(18.00%)
	2017	C00244	Byron Street - King to Wellington - Road Construction		580,000.00	94,771.00	485,229.00	83.66%

Roads Department	2017	C00358	Engineering Work for Queenston Road - (Concession 7 Road to Townline)	Same position as 2018 closure report	50,000.00	88,607.00	(38,607.00)	(77.21%)
		C00398	Tanbark Road - York to North Boundary - Road Construction		580,000.00	492,506.00	87,494.00	15.09%
		C00407	Engineering Work for Anne Street - Mississauga to King		50,000.00	15,979.00	34,021.00	68.04%
		C00616	Sidewalk Installation - Tanbark Road - York to Stoneridge Crescent		30,000.00	27,992.00	2,008.00	6.69%
		C01081	Sidewalk Installation - Line 2 Road - Bordeaux to Reisling		15,000.00	328.00	14,672.00	97.81%
		C01319	Engineering Work for York Road Sidewalk (FMCR to Con. 3)		20,000.00	306.00	19,694.00	98.47%
		C01080	Sidewalk Installation - Wellington Street - Byron to Queens Parade		20,000.00	-	20,000.00	100.00%
		C01082	Sidewalk Installation - Anne Street - Mississauga to Simcoe		20,000.00	-	20,000.00	100.00%
	2018	C00397	Queenston Road - Concession 7 Road to Townline - Road Construction	Geotechnical revisions identified in report OPS-18-028; Additional funds from C01622 transferred in	1,437,025.00	1,479,987.00	(42,962.00)	(2.99%)
		C00406	Engineering Work for Queenston Road - Townline to Airport	Additional costs to complete geotechnical study and hydrovac of utilities	60,000.00	73,300.00	(13,300.00)	(22.17%)
		C00451	Guard Rail Installation - Queenston Rd Barriers 45 & 46	Carried over from 2018 and is nearing completion	85,000.00	93,307.00	(8,307.00)	(9.77%)
		C00453	Engineering Work for Concession 6 Road - NSR to Line 2		75,000.00	43,049.00	31,951.00	42.60%
		C00610	Engineering Work for Line 1 Road - 0.19 km West of Concession 2 Road		60,000.00	45,160.00	14,840.00	24.73%
		C01450	Four Mile Creek Road Resurfacing - Hunter to Wall		20,000.00	10,062.00	9,938.00	49.69%
		C01453	Engineering for Gate Street Reconstruction - Anne to John		30,000.00	7,585.00	22,415.00	74.72%
		C01524	John St- King to Regent		200,000.00	222.00	199,778.00	99.89%
		C01525	Regent St- John to South		55,000.00	395.00	54,605.00	99.28%
		C01728	Fort George Parking Lot		60,000.00	29,446.00	30,554.00	50.92%
		C01454	Crack Sealing		50,000.00	-	50,000.00	100.00%
		C01451	St. Davids Pool Trail - York to Cannery Subdivision		10,000.00	-	10,000.00	100.00%
		C01520	Engineering for Anne St- Regent to Victoria (0.5) to Gate		30,000.00	-	30,000.00	100.00%
		C00448	Anne Street - Mississauga to King - Road Construction		275,000.00	-	275,000.00	100.00%
		C01452	Four Mile Creek Road Sidewalk - Cannery to York (Regional Co-ordination)		20,000.00	-	20,000.00	100.00%
	2019	C00182	Line 1 Road - 0.19km West of Concession 2 - Culvert Improvements		545,000.00	2,150.00	542,850.00	99.61%
		C00447	Queenston Road - Townline to Airport - Road Construction		1,670,000.00	8,296.00	1,661,704.00	99.50%
		C00496	Queenston Road - Townline to Martin to Airport Road		107,000.00	101.00	106,899.00	99.91%
		C01528	Butler Street Construction (Cul-de-sac)		125,000.00	858.00	124,142.00	99.31%
		C01623	Dixie - ditching and culverts		55,000.00	2,154.00	52,846.00	96.08%
		C01624	Read Rd (East Edge) Carlton to Haulage/Church to Lakeshore		260,000.00	1,763.00	258,237.00	99.32%
		C01625	Johnson St - Mississagua to Simcoe to Gate		50,000.00	552.00	49,448.00	98.90%
		C01718	Butler & Anne Street Trail - S. & W. of Anne Street		100,000.00	101.00	99,899.00	99.90%
		C01732	Notify Finance of Missing Project Title - Provide Project ID		50,000.00	316.00	49,684.00	99.37%
		C00494	Concession 6 Road - Niagara Stone Road to Line 2 - Road Construction		770,000.00	-	770,000.00	100.00%
		C00620	St. Davids Pool Trail - York to Cannery Subdivision		100,000.00	-	100,000.00	100.00%
		C01626	Concession 6 Rd (York to 405 to Warner to N.Falls Boundary) Eng		40,000.00	-	40,000.00	100.00%
		C01627	Concession 6 Rd - Queenston to Line 8 to Line 7 Eng		20,000.00	-	20,000.00	100.00%
		C01324	Traffic Count Station		7,500.00	-	7,500.00	100.00%
		C00499	Engineering Work for Line 1 Road - Homestead to Henry to FMCR		43,000.00	-	43,000.00	100.00%
		C01696	Portable Radar Speed Boards (2)		18,000.00	-	18,000.00	100.00%
		C01731	Notify Finance of Missing Project Title - Provide Project ID		30,000.00	-	30,000.00	100.00%
		C01698	Traffic Control Devices (Council Initiated)		50,000.00	-	50,000.00	100.00%
		C00617	Sidewalk Installation - York Road - FMCR to Concession 3 Road		50,000.00	-	50,000.00	100.00%
Storm Water	2011	C00014	Queenston Rd. York-Vineyard Creek		14,800.00	22,665.00	(7,865.00)	(53.14%)
	2015	C00337	Anne Street (Simcoe to Gate Street)		31,500.00	-	31,500.00	100.00%
	2016	C00172	Engineering for Byron Street (Wellington-King)		30,000.00	24,314.00	5,686.00	18.95%
		C00432	Minor Storm System Improvements (CB Installations)		10,000.00	-	10,000.00	100.00%
	2017	C00232	Byron Street - Wellington to King Street		210,000.00	118,697.00	91,303.00	43.48%
		C00389	Design - Anne Street - Victoria Street to King Street		25,000.00	1,127.00	23,873.00	95.49%
		C01330	Tanbark Road - York to North Urban Boundary	Additional Funds of \$312,500 from C01494 below (original budget \$170,000)	548,800.00	582,669.00	(33,869.00)	(6.17%)
	2018	C00479	Minor Storm System Improvements (CB Installations)		35,000.00	-	35,000.00	100.00%
		C00436	Engineering for Chautauqua Area - Circle, Dixie, Oak, Addison, Luther, Wyckliffe		5,000.00	1,681.00	3,319.00	66.38%
		C01492	Regent St- John to South (75% V Inns- 25% Town Cost Sharing)		25,000.00	296.00	24,704.00	98.82%
		C01496	Gate St- Anne to John		20,000.00	7,585.00	12,415.00	62.08%
		C01548	Dock Area Flood Prevention		165,000.00	68,045.00	96,955.00	58.76%
		C01495	Anne St- Regent to Victoria (0.5) to Gate		20,000.00	-	20,000.00	100.00%
		C01491	John St- King to Regent (50% V. Inns- 50% Town Cost Sharing)		100,000.00	-	100,000.00	100.00%
	2019	C00435	Anne Street - Victoria Street to King		100,000.00	-	100,000.00	100.00%
		C00531	Minor Storm System Improvements (CB Installations)		25,000.00	-	25,000.00	100.00%
		C00680	Minor Storm System Improvements (CB Installations)		25,000.00	-	25,000.00	100.00%
		C01658	Line 1 - Homestead to Henry to FMCR Eng		40,000.00	-	40,000.00	100.00%
		C01657	Victoria at John St extensions		55,000.00	-	55,000.00	100.00%
Waste Water	2017	C00157	Old Town CSO I/I Study (Phase 2 - Front & Ricardo P.S. Areas)		150,000.00	16,341.00	133,659.00	89.11%
	2018	C00339	CSO Reduction Project - Old Town (Phase 2 - Front & Ricardo)		150,000.00	4,745.00	145,255.00	96.84%

Waste Water	2018	C00387	Old Town CSO I/I Study (Phase 3 - Dorchester South Area)		150,000.00	71,631.00	78,369.00	52.25%
		C00417	Old Town (Phase 1-King-Charlotte Area) CSO Flow Monitoring (Post repair program		50,000.00	836.00	49,164.00	98.33%
		C00905	Engineering - Chautauqua Area (Dixie - Circle to Lakeshore)		40,000.00	37,822.00	2,178.00	5.44%
		C01447	Anne Street - Victoria to King		200,000.00	-	200,000.00	100.00%
	2019	C00481	CSO Reduction Project - Old Town (Phase 3 - Dorchester South)		150,000.00	2,268.00	147,732.00	98.49%
		C00652	Old Town (Phase 2) CSO Flow Monitoring (Post repair program)		50,000.00	9,981.00	40,019.00	80.04%
		C00906	Chautauqua Area - (Dixie - Circle to Lakeshore)		1,085,000.00	278,136.00	806,864.00	74.37%
		C00907	Engineering - Chautauqua Area - (Froebel - Circle to Dead End)		15,000.00	-	15,000.00	100.00%
		C01645	Line 1 Rd (Homestead to Henry) Eng		20,000.00	-	20,000.00	100.00%
		C01644	CSO - RAP (resident assistance program - all communities)		150,000.00	-	150,000.00	100.00%
Water	2016	C00348	Engineering for Tanbark Rd. (York to North Urban Boundary)	Completed in 2018, awaiting construction; overage was reported on 2018 closure report	50,000.00	65,175.00	(15,175.00)	(30.35%)
		2017	C00390		Tanbark Road - (York to North Urban Boundary)	Unforseen design costs and change orders	430,000.00	451,186.00
		C00520	Regent Street - (John to Anne)		60,000.00	187.00	59,813.00	99.69%
		C00927	Internal Virgil Dev ONL19 (Conc.6-Homestead)		118,104.00	-	118,104.00	100.00%
	2018	C00441	Engineering Work for Concession 6 Road - (Niagara Stone Road to Line 2 Road)		50,000.00	24,610.00	25,390.00	50.78%
		C00442	Engineering Work for Gage St. - (Gate to Victoria)		25,000.00	16,708.00	8,292.00	33.17%
		C00443	Engineering Work for Gate Street - (Centre to Johnson)		25,000.00	17,769.00	7,231.00	28.92%
		C00840	Engineering Work for Queenston Road - (Townline to Airport)	Additional costs to complete geotechnical study and hydrovac of utilities	40,000.00	46,118.00	(6,118.00)	(15.30%)
	C01541	Hydrant Improvments	39,500.00		14,247.00	25,253.00	63.93%	
	2019	C00486	Gage Street - (Gate St. to Victoria)		350,000.00	4,087.00	345,913.00	98.83%
		C00487	Gate Street - (Centre to Johnson)		375,000.00	5,447.00	369,553.00	98.55%
		C00513	Niagara River Parkway - (Highlander to Dumfries) Eng.	25,000.00	144.00	24,856.00	99.42%	
		C00528	Wellington (Picton to Castlereagh)	25,000.00	144.00	24,856.00	99.42%	
		C00844	Queenston Road - (Townline to Airport)		520,000.00	134.00	519,866.00	99.97%
		C01045	Queenston Rd. Airport -Coon Eng.		50,000.00	144.00	49,856.00	99.71%
		C00349	Paxton Lane (at York and at South End) Eng.		20,000.00	-	20,000.00	100.00%
	Street Lighting	2017	C01360	LED Post-Top Conversion Program		27,000.00	-	27,000.00
2019		C01361	LED Post-Top Conversion Program (Phase 5)	Immaterial	27,000.00	27,068.00	(68.00)	(0.25%)
Transit	2016	C00937	Railings for Fort George and Court House Loading Zones (partial AODA)		10,000.00	-	10,000.00	100.00%
	2017	C01129	AODA Compliant Pads at Bus Stops Ph.2		12,500.00	-	12,500.00	100.00%
		C01128	Electronic Annunciator Boards (Visual and Audible)		15,000.00	-	15,000.00	100.00%
		C01239	Bus Stop Schedule Signs		5,500.00	-	5,500.00	100.00%
	2018	C01130	AODA Compliant Pads at Bus Stops Ph.3		12,500.00	-	12,500.00	100.00%
		C01241	Benches, Shelters, Garbage Cans, Signs		15,000.00	-	15,000.00	100.00%
		C01240	POS System for Fare Cards (3 locations)		12,000.00	-	12,000.00	100.00%
		C01131	Replacement Bike Racks for Busses		5,000.00	-	5,000.00	100.00%
	2019	C01242	AODA Compliant Pads at Bus Stops, Ph.4		12,500.00	-	12,500.00	100.00%
		C01697	Court House Bus Shelters		26,000.00	-	26,000.00	100.00%
		C01243	Benches, Shelters, Garbage Cans, Signs		15,000.00	-	15,000.00	100.00%
GRAND TOTAL					21,778,495.65	7,636,117.00	14,142,378.65	64.94%